Consolidated Financial Results for the Third Quarter of the fiscal year ending March 31, 2021 (April 1, 2020 - December 31, 2020) [IFRS]

January 29, 2021

Company Name: SCSK Corporation

Securities Code: 9719

Stock Exchange Listing: Tokyo Stock Exchange, 1st Section

URL: https://www.scsk.jp

Representative: Toru Tanihara, Representative Director, President and Chief Operating Officer

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Scheduled date of filing quarterly securities reports
Scheduled date for dividend payment:

Preparation of supplementary information material on financial results (yes/no): Yes Financial results conference for institutional investors and analysts (yes/no): Yes

(Amounts of less than ¥1 million are truncated)

February 10, 2021

1. Consolidated Business Results for the Third Quarter ended December 31, 2020 (April 1, 2020 to December 31, 2020)

(1) Consolidated Operating Results

(Millions of yen unless otherwise stated)

(Percentage figures are changes from the previous fiscal year)

| | Net sale | es | Operating 1 | profit | Profit befor | e tax | Profit | | Profit attributable owners of p | e to | Total comprehen income | |
|---------------------------------------|----------|-----|-------------|--------|--------------|-------|--------|-----|---------------------------------------|------|------------------------------|-----|
| | | % | | % | | % | | % | | % | | % |
| Nine months ended Dec. 31, 2020 | 290,866 | 3.5 | 33,997 | 7.8 | 34,440 | 7.6 | 23,854 | 7.2 | 23,782 | 7.2 | 24,235 | 3.2 |
| Nine months ended Dec. 31, 2019 | 280,914 | _ | 31,536 | _ | 32,022 | _ | 22,246 | _ | 22,189 | _ | 23,476 | - |

| | Basic earnings per share | Diluted earnings per share |
|---------------------------------|--------------------------|----------------------------|
| | Yen | Yen |
| Nine months ended Dec. 31, 2020 | 228.50 | 228.50 |
| Nine months ended Dec. 31, 2019 | 213.20 | 213.20 |

(2) Consolidated Financial Position

(Millions of yen unless otherwise stated)

| | Total assets | Total equity | Total equity attributable to owners of parent | Equity attributable to owners of parent ratio |
|----------------------|--------------|--------------|---|---|
| | | | | % |
| As of Dec. 31, 2020 | 358,439 | 210,996 | 210,620 | 58.8 |
| As of March 31, 2020 | 362,241 | 200,405 | 200,047 | 55.2 |

2. Dividends

| | Dividends per share (Yen) | | | | | |
|---------------------|---------------------------|-------------|-------------|----------|--------|--|
| | First | Second | Third | Fiscal | Total | |
| | quarter-end | quarter-end | quarter-end | year-end | Total | |
| FY 2019 | _ | 65.00 | _ | 65.00 | 130.00 | |
| FY 2020 | _ | 65.00 | | | | |
| FY 2020 (Forecasts) | | | _ | 70.00 | 135.00 | |

(Note) Revisions during this quarter of Dividends forecasts for Fiscal Year 2020: Yes

3. Consolidated Financial Forecasts for Fiscal Year 2020 (April 1, 2020 to March 31, 2021)

(Millions of yen unless otherwise stated)

(Percentage figures are changes from the corresponding period of the previous fiscal year)

| | Net sale | sales Opera | | profit | rofit Profit before tax | | Profit attributable to owners of parent | | Basic earnings per share |
|-----------|----------|-------------|--------|--------|-------------------------|------|---|-----|--------------------------|
| | | % | | % | | % | | % | Yen |
| Full Year | 400,000 | 3.8 | 45,000 | 12.4 | 45,500 | 12.1 | 31,500 | 9.5 | 302.66 |

(Note) Revisions during this quarter of consolidated earnings forecasts for Fiscal Year 2020: Yes

% Notes

- (1) Changes in significant subsidiaries during the period : Yes Excluded from consolidation: 1 (CSK-VC Sustainability Fund)
- (2) Changes in accounting policies and changes in accounting estimates
 - 1) Changes in accounting policies as required by IFRS standards: Yes
 - 2) Changes in accounting policies due to other reasons: None
 - 3) Changes in accounting estimates: None
- (3) Number of shares issued (Common stock)
 - 1) The number of shares issued as of the period-end (including treasury stock)

| As of December 31, 2020 | 104,181,803 shares |
|-------------------------|--------------------|
| As of March 31, 2020 | 104,181,803 shares |

2) The number of shares of treasury stock as of the period-end

| As of December 31, 2020 | 129,771 shares |
|-------------------------|----------------|
| As of March 31, 2020 | 128,562 shares |

3) The average number of shares during the period

| As of December 31, 2020 | 104,077,075 shares |
|-------------------------|--------------------|
| As of December 31, 2019 | 104,079,041 shares |

- * Notification regarding the auditing process
- This financial report is not within the scope of the auditing process as prescribed by the Financial Instruments and Exchange Act.
- * Cautionary statement concerning appropriate use of financial forecasts and other explanatory notes
- Effective April 1, 2020, the Company has adopted International Financial Reporting Standards (IFRS). Accordingly, financial results figures from the transition date forward and from the fiscal year ended March 31, 2020, reflect IFRS standards. Information on the differences between financial results figures as calculated based on IFRS standards and those calculated based on the previously employed Japanese generally accepted accounting principles (J-GAAP) can be found in "(First year of IFRS application)" in "(5) Notes to Condensed Quarterly Consolidated Financial Statements" under "2. Consolidated financial statements."
- The financial forecasts contained in this document are based on the information currently available and certain assumptions deemed reasonable. Actual results may vary from these forecasts for various reasons. With regard to the assumptions on which financial forecasts are based and other explanatory notes in connection with the use of financial forecasts, please refer to "Consolidated Financial Forecast for the fiscal year ending March 31, 2021" on page 4.
- The Company will hold a results briefing for institutional investors and analysts on January 29, 2021. Materials used in the briefing, a transcript of the main questions and answers, and other related information will be published on the Company's website promptly thereafter.

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Qualitative information regarding operating results for the nine-month period ended December 31, 2020 Analysis of operating results

In the nine-month period ended December 31, 2020, the Japanese economy began to recover, although the global COVID-19 pandemic continued to create an incredibly challenging operating environment, as a business sentiment of companies are on an improving trend.

The Japanese economy is anticipated to continue to recover as the effects of various policies and improvements in overseas economies take place in tandem with measures for preventing the spread of COVID-19. However, there is a need for careful monitoring of the trends surrounding the pandemic in Japan and overseas along with scrutiny when judging economic trends for the purpose of making management decisions going forward.

In this economic environment, the outlook for when we will overcome of the global COVID-19 pandemic is still unclear, and therefore IT investment at client companies varies from company to company. However, client companies continue to be motivated to invest in IT, including investment in DX-related businesses and investment demand amid new normal initiatives.

In the SCSK Group, there is concern for future downturns in the performance of clients in case of the business environment deteriorations in the manufacturing industry. Meanwhile, there have been signs of recovery in investment demand, including demand for next-generation system development and system upgrades, and continued demand for strategic business investment. There are also signs of progress in investment projects that require time for decision-making.

In the distribution industry, conditions were firm, supported by IT investment demand for purposes such as developing restructuring core system etc.

In the financial industry, demand for IT investment for the reinforcement and expansion of overseas operations for the purpose of augmenting and growing operations is expected to remain consistent going forward, and packaged software/hardware sales such as licenses increased.

In addition, demand for various cloud-based IT services has been consistent against a backdrop of a strong appetite among these companies for investment to heighten operational efficiency and productivity and shortages of in-house IT engineers at customer companies. In addition, continuous demand was seen for investment in redevelopment of core systems to address software approaching the end of service periods.

Amid the ongoing trend toward non-face-to-face and contact-free, mainly remote work, following the COVID-19 pandemic, we believe that investment demand will continue in strategic IT investments, such as the sophistication of customer contact points and the restructuring of systems in anticipation of DX.

Net sales in the nine-month period ended December 31, 2020, increased 3.5% year on year, to \(\frac{2}{2}\)90,866 million. System sales declined as a reaction to the sales of network equipment to the communications industry. However, in the second quarter onwards, amid an improving trend in economic activity, sales increased in system development, maintenance operations, and services, including Minori Solutions Co., Ltd., which was newly consolidated.

Gross profit was up as a result of higher sales, lower unprofitable projects, and the effect of recording additional performance bonus payment expenses in the fiscal year ended March 31, 2020. Selling, general and administrative expenses were up due to higher expenses associated with a rise in personnel expenses following revisions to compensation systems instituted as part of the initially planned introduction of new human resource systems as well as an influx of new employees and the expenses incorporated through the consolidation of Minori Solutions. These higher expenses outweighed the reductions in incidental expenses for business trips and entertainment, which were curtailed due to the COVID-19 pandemic. As a result of the above, operating profit was up 7.8% year on year, to \frac{\pmax}{33,997} million.

Profit attributable to owners of parent increased 7.2% year on year, to \(\frac{4}{23}\),782 million, as a result the rise in operating profit.

In the pursuit of further growth, the SCSK Group will be promoting sustainability management as a growth strategy.

Positioning its corporate philosophy and materiality items as the Group's purpose, the SCSK Group will pursue its vision of becoming a co-creative IT company in 2030 with the goal of achieving sustainable development together with society. In its new medium-term management plan, the Group has defined three core strategies—core business innovation, commercialization of DX, and investment in people—and three managerial foundation reinforcement measures—augmentation of comprehensive Group capabilities, promotion of management that fully exercises our employees' potential, and fostering of co-creation-oriented corporate culture. These core strategies and managerial foundation reinforcement measures will be advanced to grow the Group's business on a global scale and move it toward the realization of its vision.

(2) Summary of financial position

Cash and cash equivalents ("cash") as of December 31, 2020, decreased ¥11,616 million compared to March 31, 2020, to ¥100,078 million. The increase or decrease in each cash flow type and the main factors for such changes are as follows.

(Cash flow from operating activities)

Net cash provided by operating activities was \\$35,432 million.

The main cash inflow factors were profit before tax of \(\frac{\pmathbf{\f{\frac{\pmath}{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmath}{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmath}{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmath}{\pmathbf{\frac{\pmath}\exint\frac{\pmath{\frac{\frac{\frac{\pmath}\frac{\pmathbf{\f{\

(Cash flow from investing activities)

Net cash used in investing activities was ¥16,658 million.

The main cash outflow factors were purchase of property, plant and equipment of \\$11,697 million and purchase of intangible assets of \\$3,374 million.

(Cash flow from financing activities)

Net cash used in financing activities was ¥30,172 million.

(3) Consolidated Financial Forecasts for the Fiscal Year Ending March 31, 2021

SCSK Corporation ("The Company") has chosen to revise the forecasts for the fiscal year ending March 31, 2021, that were announced on April 28, 2020, as follows in reflection of recent business trends.

(Millions of yen unless otherwise stated)

| | Net Sales | Operating Profit | Profit before tax | Profit attributable to owners of parent | Basic earnings per share |
|--|-----------|------------------|-------------------|---|-----------------------------|
| Previous Forecast (A) | 380,000 | 41,000 | 41,700 | 29,000 | Yen 278.64 |
| Revised Forecast (B) | 400,000 | 45,000 | 45,500 | 31,500 | Yen 302.66 |
| Change (B-A) | 20,000 | 4,000 | 3,800 | 2,500 | _ |
| Change (%) | 5.3% | 9.8% | 9.1% | 8.6% | _ |
| (For reference) Results for fiscal year ended March 31, 2020 | 385,295 | 40,048 | 40,578 | 28,765 | Yen 276.38 |

The COVID-19 pandemic has resulted in substantial stagnancy in consumer spending and economic activity, creating a situation in which it is difficult to project trends in clients' IT investment demand. Meanwhile, there were signs of recovery in the operating environment for the IT services industry. One factor underscoring these signs was higher demand for digitization for the purpose of developing remote working and other non-face-to-face, contact-free working styles and business practices in response to the pandemic. Another factor was a rise in demand for digital transformation- and business innovation-related IT investment aimed at addressing the rapidly changing operating environment.

In this environment, net sales, operating profit, profit before tax, and profit attributable to owners of parent are projected to surpass initial forecasts in view of the third-quarter performance and recent order trends. Accordingly, the Company has chosen to institute an upward revision to its full-year forecasts for consolidated performance.

2. Condensed Quarterly Consolidated Financial Statements

(1) Condensed Quarterly Consolidated Statements of Financial Position

| | As of Apr. 1, 2019 | | (Willions of Ten) |
|---|--------------------|---------------------|---------------------|
| | (Transition Date) | As of Mar. 31, 2020 | As of Dec. 31, 2020 |
| Assets | | | |
| Current assets | | | |
| Cash and cash equivalents | 106,413 | 111,695 | 100,078 |
| Trade and other receivables | 64,543 | 66,772 | 55,766 |
| Contract assets | 11,859 | 13,765 | 17,869 |
| Inventories | 8,331 | 10,071 | 7,192 |
| Income taxes receivable | 56 | 24 | 395 |
| Other financial assets | _ | 412 | 80 |
| Other current assets | 9,295 | 11,149 | 12,999 |
| Total current assets | 200,499 | 213,891 | 194,382 |
| Non-current assets | | | |
| Property, plant and equipment | 56,731 | 61,546 | 67,353 |
| Right-of-use assets | 25,772 | 26,099 | 39,192 |
| Goodwill and intangible assets | 8,433 | 25,242 | 26,101 |
| Investments accounted for using equity method | 6,070 | 7,253 | 8,376 |
| Other receivables | 7,613 | 7,890 | 8,015 |
| Other financial assets | 6,346 | 5,739 | 7,485 |
| Deferred tax assets | 18,951 | 12,967 | 5,878 |
| Other non-current assets | 1,576 | 1,610 | 1,654 |
| Total non-current assets | 131,497 | 148,350 | 164,057 |
| Total assets | 331,996 | 362,241 | 358,439 |

| Liabilities Current liabilities Trade and other payables 29,007 32,306 27,1 | | | | (Millions of Yen) |
|---|---|---|---------------------|---------------------|
| Current liabilities 29,007 32,306 27,1 Contract liabilities 10,449 12,638 15,6 Employee benefits accruals 9,436 12,054 6,3 Bonds and borrowings 15,035 25,397 25,6 Lease liabilities 7,552 6,601 8,7 Other financial liabilities 30 — Income taxes payable 3,710 3,773 1 Provisions 398 511 1 Other current liabilities 3,635 8,275 3,6 Total current liabilities 79,254 101,559 86,2 Non-current liabilities 39,965 29,927 19,9 Lease liabilities 20,428 21,127 31,6 Other financial liabilities 0 — Employee benefits 2,923 5,821 5,8 Provisions 2,779 3,115 3,2 Other non-current liabilities 83 75 Total non-current liabilities 66,335 60,276 60,5 | | As of Apr. 1, 2019 (Transition Date) | As of Mar. 31, 2020 | As of Dec. 31, 2020 |
| Trade and other payables 29,007 32,306 27,1 Contract liabilities 10,449 12,638 15,6 Employee benefits accruals 9,436 12,054 6,3 Bonds and borrowings 15,035 25,397 25,6 Lease liabilities 7,552 6,601 8,3 Other financial liabilities 30 — Income taxes payable 3,710 3,773 1 Provisions 398 511 1 Other current liabilities 79,254 101,559 86,5 Non-current liabilities 79,254 101,559 86,5 Non-current liabilities 20,428 21,127 31,6 Other payables 154 207 1 Other payables 154 207 1 Other financial liabilities 0 — - Employee benefits 2,923 5,821 5,8 Provisions 2,779 3,115 3,2 Other non-current liabilities 66,335 60,276 </td <td>Liabilities</td> <td></td> <td></td> <td></td> | Liabilities | | | |
| Contract liabilities 10,449 12,638 15,0 Employee benefits accruals 9,436 12,054 6,3 Bonds and borrowings 15,035 25,397 25,6 Lease liabilities 7,552 6,601 8,7 Other financial liabilities 30 — Income taxes payable 3,710 3,773 1 Provisions 398 511 1 Other current liabilities 79,254 101,559 86,5 Non-current liabilities 79,254 101,559 86,5 Non-current liabilities 20,428 21,127 31,6 Other payables 154 207 1 Other financial liabilities 0 — — Employee benefits 2,923 5,821 5,8 Provisions 2,779 3,115 3,2 Other non-current liabilities 66,335 60,276 60,5 Total liabilities 145,589 161,835 147,4 Equity Share capital 21,1 | Current liabilities | | | |
| Employee benefits accruals 9,436 12,054 6,3 Bonds and borrowings 15,035 25,397 25,0 Lease liabilities 7,552 6,601 8,7 Other financial liabilities 30 — Income taxes payable 3,710 3,773 11 Provisions 398 511 11 Other current liabilities 3,635 8,275 3,6 Total current liabilities 79,254 101,559 86,5 Non-current liabilities 29,927 19,9 19,9 Lease liabilities 20,428 21,127 31,6 Other payables 154 207 1 Other financial liabilities 0 — Employee benefits 2,923 5,821 5,8 Provisions 2,779 3,115 3,2 Other non-current liabilities 83 75 Total non-current liabilities 66,335 60,276 60,5 Total liabilities 145,589 161,835 147,4 <td>Trade and other payables</td> <td>29,007</td> <td>32,306</td> <td>27,145</td> | Trade and other payables | 29,007 | 32,306 | 27,145 |
| Bonds and borrowings | Contract liabilities | 10,449 | 12,638 | 15,087 |
| Lease liabilities 7,552 6,601 8,7 Other financial liabilities 30 — Income taxes payable 3,710 3,773 1 Provisions 398 511 1 Other current liabilities 3,635 8,275 3,6 Total current liabilities 79,254 101,559 86,5 Non-current liabilities 9,254 101,559 86,5 Non-current liabilities 20,428 21,127 31,6 Other payables 154 207 1 Other payables 154 207 1 Other financial liabilities 0 — Employee benefits 2,923 5,821 5,8 Provisions 2,779 3,115 3,2 Other non-current liabilities 83 75 Total non-current liabilities 66,335 60,276 60,5 Total liabilities 145,589 161,835 147,4 Equity 21,152 21,152 21,152 21,152 | Employee benefits accruals | 9,436 | 12,054 | 6,379 |
| Other financial liabilities 30 — Income taxes payable 3,710 3,773 1 Provisions 398 511 1 Other current liabilities 3,635 8,275 3,6 Total current liabilities 79,254 101,559 86,5 Non-current liabilities 39,965 29,927 19,5 Lease liabilities 20,428 21,127 31,6 Other payables 154 207 1 Other payables 154 207 1 Other financial liabilities 0 — - Employee benefits 2,923 5,821 5,8 Provisions 2,779 3,115 3,2 Other non-current liabilities 83 75 Total non-current liabilities 66,335 60,276 60,9 Total liabilities 145,589 161,835 147,4 Equity 21,152 21,152 21,152 Retained earnings 162,317 177,828 188,6 | Bonds and borrowings | 15,035 | 25,397 | 25,090 |
| Income taxes payable | Lease liabilities | 7,552 | 6,601 | 8,746 |
| Provisions 398 511 1 Other current liabilities 3,635 8,275 3,6 Total current liabilities 79,254 101,559 86,5 Non-current liabilities 29,927 19,9 Lease liabilities 20,428 21,127 31,6 Other payables 154 207 1 Other financial liabilities 0 - - Employee benefits 2,923 5,821 5,8 Provisions 2,779 3,115 3,2 Other non-current liabilities 83 75 Total non-current liabilities 66,335 60,276 60,5 Total liabilities 145,589 161,835 147,4 Equity 21,152 21,152 21,1 Retained earnings 162,317 177,828 188,6 Treasury shares -277 -281 -2 Other components of equity 2,216 1,347 1,6 Total equity attributable to owners of parent 185,409 200,047 | Other financial liabilities | 30 | _ | 2 |
| Other current liabilities 3,635 8,275 3,6 Total current liabilities 79,254 101,559 86,5 Non-current liabilities 39,965 29,927 19,9 Lease liabilities 20,428 21,127 31,6 Other payables 154 207 1 Other financial liabilities 0 — — Employee benefits 2,923 5,821 5,8 Provisions 2,779 3,115 3,2 Other non-current liabilities 83 75 Total non-current liabilities 66,335 60,276 60,5 Total liabilities 145,589 161,835 147,4 Equity 2 21,152 21,152 21,1 Retained earnings 162,317 177,828 188,6 Treasury shares -277 -281 -2 Other components of equity 2,216 1,347 1,6 Total equity attributable to owners of parent 185,409 200,047 210,6 | Income taxes payable | 3,710 | 3,773 | 164 |
| Total current liabilities 79,254 101,559 86,5 Non-current liabilities 39,965 29,927 19,9 Lease liabilities 20,428 21,127 31,6 Other payables 154 207 1 Other financial liabilities 0 - - Employee benefits 2,923 5,821 5,8 Provisions 2,779 3,115 3,2 Other non-current liabilities 83 75 Total non-current liabilities 66,335 60,276 60,5 Total liabilities 145,589 161,835 147,4 Equity Share capital 21,152 21,152 21,1 Retained earnings 162,317 177,828 188,6 Treasury shares -277 -281 -2 Other components of equity 2,216 1,347 1,6 Total equity attributable to owners of parent 185,409 200,047 210,6 | Provisions | 398 | 511 | 186 |
| Non-current liabilities 39,965 29,927 19,5 | Other current liabilities | 3,635 | 8,275 | 3,699 |
| Bonds and borrowings 39,965 29,927 19,9 Lease liabilities 20,428 21,127 31,6 Other payables 154 207 1 Other financial liabilities 0 — Employee benefits 2,923 5,821 5,8 Provisions 2,779 3,115 3,2 Other non-current liabilities 83 75 Total non-current liabilities 66,335 60,276 60,5 Total liabilities 145,589 161,835 147,4 Equity Share capital 21,152 21,152 21,152 Retained earnings 162,317 177,828 188,6 Treasury shares -277 -281 -2 Other components of equity 2,216 1,347 1,6 Total equity attributable to owners of parent 185,409 200,047 210,6 | Total current liabilities | 79,254 | 101,559 | 86,502 |
| Lease liabilities 20,428 21,127 31,6 Other payables 154 207 1 Other financial liabilities 0 - Employee benefits 2,923 5,821 5,8 Provisions 2,779 3,115 3,2 Other non-current liabilities 83 75 Total non-current liabilities 66,335 60,276 60,5 Total liabilities 145,589 161,835 147,4 Equity Share capital 21,152 21,152 21,1 Retained earnings 162,317 177,828 188,6 Treasury shares -277 -281 -2 Other components of equity 2,216 1,347 1,6 Total equity attributable to owners of parent 185,409 200,047 210,6 | Non-current liabilities | | | |
| Other payables 154 207 1 Other financial liabilities 0 — — Employee benefits 2,923 5,821 5,8 Provisions 2,779 3,115 3,2 Other non-current liabilities 83 75 Total non-current liabilities 66,335 60,276 60,5 Total liabilities 145,589 161,835 147,4 Equity Share capital 21,152 21,152 21,1 Retained earnings 162,317 177,828 188,6 Treasury shares -277 -281 -2 Other components of equity 2,216 1,347 1,6 Total equity attributable to owners of parent 185,409 200,047 210,6 | Bonds and borrowings | 39,965 | 29,927 | 19,958 |
| Other financial liabilities 0 — Employee benefits 2,923 5,821 5,8 Provisions 2,779 3,115 3,2 Other non-current liabilities 83 75 Total non-current liabilities 66,335 60,276 60,5 Total liabilities 145,589 161,835 147,4 Equity 21,152 21,152 21,152 21,1 Retained earnings 162,317 177,828 188,6 Treasury shares -277 -281 -2 Other components of equity 2,216 1,347 1,6 Total equity attributable to owners of parent 185,409 200,047 210,6 | Lease liabilities | 20,428 | 21,127 | 31,617 |
| Employee benefits 2,923 5,821 5,8 Provisions 2,779 3,115 3,2 Other non-current liabilities 83 75 Total non-current liabilities 66,335 60,276 60,9 Total liabilities 145,589 161,835 147,4 Equity 21,152 21,152 21,152 21,1 Retained earnings 162,317 177,828 188,6 Treasury shares -277 -281 -2 Other components of equity 2,216 1,347 1,6 Total equity attributable to owners of parent 185,409 200,047 210,6 | Other payables | 154 | 207 | 196 |
| Provisions 2,779 3,115 3,2 Other non-current liabilities 83 75 Total non-current liabilities 66,335 60,276 60,5 Total liabilities 145,589 161,835 147,4 Equity Share capital 21,152 21,152 21,1 Retained earnings 162,317 177,828 188,6 Treasury shares -277 -281 -2 Other components of equity 2,216 1,347 1,6 Total equity attributable to owners of parent 185,409 200,047 210,6 | Other financial liabilities | 0 | _ | _ |
| Other non-current liabilities 83 75 Total non-current liabilities 66,335 60,276 60,5 Total liabilities 145,589 161,835 147,4 Equity 21,152 21,152 21,152 21,152 21,152 21,152 188,6 188,6 162,317 177,828 188,6 188,6 185,409 200,047 210,6 210,6 200,047 210,6 210,6 200,047 210,6 200,047 210,6 200,047 210,6 200,047 210,6 200,047 210,6 200,047 | Employee benefits | 2,923 | 5,821 | 5,841 |
| Total non-current liabilities 66,335 60,276 60,5 Total liabilities 145,589 161,835 147,4 Equity 21,152 21,152 21,152 21,1 Retained earnings 162,317 177,828 188,0 Treasury shares -277 -281 -2 Other components of equity 2,216 1,347 1,6 Total equity attributable to owners of parent 185,409 200,047 210,6 | Provisions | 2,779 | 3,115 | 3,251 |
| Total liabilities 145,589 161,835 147,4 Equity 21,152 21,152 21,152 21,1 Retained earnings 162,317 177,828 188,6 Treasury shares -277 -281 -2 Other components of equity 2,216 1,347 1,6 Total equity attributable to owners of parent 185,409 200,047 210,6 | Other non-current liabilities | 83 | 75 | 75 |
| Equity 21,152 21,152 21,152 21,1 Retained earnings 162,317 177,828 188,0 Treasury shares -277 -281 -2 Other components of equity 2,216 1,347 1,6 Total equity attributable to owners of parent 185,409 200,047 210,6 | Total non-current liabilities | 66,335 | 60,276 | 60,940 |
| Share capital 21,152 21,152 21,152 Retained earnings 162,317 177,828 188,0 Treasury shares -277 -281 -2 Other components of equity 2,216 1,347 1,6 Total equity attributable to owners of parent 185,409 200,047 210,6 | Total liabilities | 145,589 | 161,835 | 147,443 |
| Retained earnings 162,317 177,828 188,0 Treasury shares -277 -281 -2 Other components of equity 2,216 1,347 1,6 Total equity attributable to owners of parent 185,409 200,047 210,6 | Equity | | | |
| Treasury shares -277 -281 -2 Other components of equity 2,216 1,347 1,6 Total equity attributable to owners of parent 185,409 200,047 210,6 | Share capital | 21,152 | 21,152 | 21,152 |
| Other components of equity 2,216 1,347 1,6 Total equity attributable to owners of parent 185,409 200,047 210,6 | Retained earnings | 162,317 | 177,828 | 188,085 |
| Total equity attributable to owners of parent 185,409 200,047 210,6 | | -277 | -281 | -289 |
| owners of parent 185,409 200,047 210,0 | Other components of equity | 2,216 | 1,347 | 1,672 |
| Non-controlling interests | Total equity attributable to owners of parent | 185,409 | 200,047 | 210,620 |
| Non-controlling interests 997 358 | Non-controlling interests | 997 | 358 | 375 |
| Total equity 186,407 200,405 210,5 | Total equity | 186,407 | 200,405 | 210,996 |
| Total liabilities and equity 331,996 362,241 358,4 | Total liabilities and equity | 331,996 | 362,241 | 358,439 |

(2) Condensed Quarterly Consolidated Statements of Income and Comprehensive Income **Condensed Quarterly Consolidated Statements of Income**

Nine-month period ended December 31, 2019 and 2020

| | From Apr. 1, 2019 to Dec. 31, 2019 | From Apr. 1, 2020 to Dec. 31, 2020 |
|---|---------------------------------------|---------------------------------------|
| Net sales | 280,914 | 290,866 |
| Cost of sales | -209,359 | -215,460 |
| Gross profit | 71,554 | 75,406 |
| Selling, general and administrative expenses | -39,922 | -41,528 |
| Other income | 162 | 159 |
| Other expenses | -258 | -40 |
| Operating profit | 31,536 | 33,997 |
| Finance income | 136 | 111 |
| Finance costs | -405 | -365 |
| Share of profit (loss) of investments accounted for using equity method | 754 | 697 |
| Profit before tax | 32,022 | 34,440 |
| Income tax expense | -9,775 | -10,585 |
| Profit | 22,246 | 23,854 |
| Profit attributable to | | |
| Owners of parent | 22,189 | 23,782 |
| Non-controlling interests | 57 | 72 |
| Earnings per share | | |
| Basic earnings per share | 213.20 | 228.50 |
| Diluted earnings per share | 213.20 | 228.50 |

Condensed Quarterly Consolidated Statements of Comprehensive Income

Nine-month period ended December 31, 2019 and 2020

| | | (withtens of Ten) |
|--|---------------------------------------|------------------------------------|
| | From Apr. 1, 2019 to Dec. 31, 2019 | From Apr. 1, 2020 to Dec. 31, 2020 |
| Profit | 22,246 | 23,854 |
| Other comprehensive income | | |
| Items that will not be reclassified to profit or loss | | |
| Net change in fair value of equity instruments designated as measured at fair value through other comprehensive income | 1,221 | 443 |
| Share of other comprehensive income of investments accounted for using equity method | 164 | 227 |
| Total of items that will not be reclassified to profit or loss | 1,386 | 671 |
| Items that may be reclassified to profit or loss | | |
| Cash flow hedges | -8 | 26 |
| Exchange differences on translation of foreign operations | -152 | -292 |
| Share of other comprehensive income of investments accounted for using equity method | 3 | -25 |
| Total of items that may be reclassified to profit or loss | -157 | -290 |
| Total other comprehensive income | 1,229 | 380 |
| Comprehensive income | 23,476 | 24,235 |
| Comprehensive income attributable to | | |
| Owners of parent | 23,418 | 24,163 |
| Non-controlling interests | 57 | 71 |

(3) Condensed Quarterly Consolidated Statements of Changes in Equity

Nine-month period ended December 31, 2019 (April 1, 2019 to December 31, 2019)

(Millions of Yen)

| | Share capital | Capital surplus | Retained earnings | Treasury shares | Other components of equity | Total equity attributable to owners of parent | Non- controlling interests | Total |
|--|---------------|--------------------|-------------------|--------------------|----------------------------|--|----------------------------------|---------|
| Balance at beginning of period | 21,152 | _ | 162,317 | -277 | 2,216 | 185,409 | 997 | 186,407 |
| Profit | _ | | 22,189 | _ | _ | 22,189 | 57 | 22,246 |
| Other comprehensive income | _ | _ | | _ | 1,229 | 1,229 | -0 | 1,229 |
| Comprehensive income | _ | | 22,189 | _ | 1,229 | 23,418 | 57 | 23,476 |
| Dividends of surplus | _ | _ | -11,966 | _ | _ | -11,966 | -55 | -12,021 |
| Changes in ownership interest in subsidiaries | _ | -1,684 | _ | _ | _ | -1,684 | 217 | -1,467 |
| Purchase of treasury shares | _ | _ | _ | -9 | _ | -9 | _ | -9 |
| Disposal of treasury shares | _ | -2 | _ | 6 | _ | 4 | _ | 4 |
| Transfer to capital surplus from retained earnings | _ | 1,686 | -1,686 | _ | _ | _ | _ | _ |
| Transfer from other components of equity to retained earnings | _ | _ | 1,732 | _ | -1,732 | _ | _ | _ |
| Transfer to non- financial assets | _ | _ | | _ | 47 | 47 | | 47 |
| Total transactions with owners | _ | | -11,919 | -2 | -1,685 | -13,607 | 161 | -13,445 |
| Balance at end of period | 21,152 | _ | 172,587 | -279 | 1,760 | 195,220 | 1,216 | 196,437 |

Nine-month period ended December 31, 2020 (April 1, 2020 to December 31, 2020)

| | Share capital | Capital surplus | Retained earnings | Treasury shares | Other components of equity | Total equity attributable to owners of parent | Non- controlling interests | Total |
|---|---------------|--------------------|-------------------|--------------------|----------------------------|--|----------------------------------|---------|
| Balance at beginning of period | 21,152 | _ | 177,828 | -281 | 1,347 | 200,047 | 358 | 200,405 |
| Profit | _ | | 23,782 | _ | _ | 23,782 | 72 | 23,854 |
| Other comprehensive income | _ | _ | _ | _ | 381 | 381 | -1 | 380 |
| Comprehensive income | | _ | 23,782 | | 381 | 24,163 | 71 | 24,235 |
| Dividends of surplus | _ | _ | -13,526 | _ | _ | -13,526 | -54 | -13,581 |
| Changes in ownership interest in subsidiaries | _ | -3 | _ | _ | _ | -3 | -0 | -3 |
| Purchase of treasury shares | _ | _ | _ | -9 | _ | -9 | _ | -9 |
| Disposal of treasury shares | _ | 0 | _ | 1 | _ | 1 | _ | 1 |
| Transfer to capital surplus from retained earnings | _ | 2 | -2 | _ | _ | _ | _ | _ |
| Transfer from other components of equity to retained earnings | _ | _ | 4 | _ | -4 | _ | _ | _ |
| Transfer to non- financial assets | _ | _ | _ | _ | -52 | -52 | _ | -52 |
| Total transactions with owners | _ | | -13,525 | -8 | -56 | -13,590 | -54 | -13,644 |
| Balance at end of period | 21,152 | _ | 188,085 | -289 | 1,672 | 210,620 | 375 | 210,996 |

(4) Condensed Quarterly Consolidated Statements of Cash Flows

| Cash flows from operating activities Profit before tax 32,022 34,440 Depreciation and amortization 12,191 13,470 Impairment loss (or reversal) 202 2,140 Finance cincome 136 1111 Finance cincome 136 1111 Finance costs 405 3655 Share of loss (profit) of investments accounted for using equity method 2,191 10,222 Decrease (increase) in trade and other receivables 15,510 10,822 Decrease (increase) in contract assets 6,946 4,107 Decrease (increase) in trade and other payables 1,961 4,547 Increase (decrease) in contract liabilities 1,808 2,473 Increase (decrease) in employee benefits 3,359 5,562 Increase (decrease) in employee benefits 3,359 5,562 Increase (decrease) in provisions 90 456 Other 450 5,585 Subtotal 47,350 43,044 Interest and dividends received 47,350 43,044 Interest and dividends received 47,350 43,044 Interest and finance trace in the contract in the contract as the con | | | (Millions of Tell) |
|--|--|---------|--------------------|
| Profit before tax 32,022 34,440 Depreciation and amortization 12,191 13,470 Impairment loss (or reversal) 202 7- Finance income -136 -111 Finance costs 405 365 Share of loss (profit) of investments accounted for using equity method 754 -697 Decrease (increase) in trade and other receivables 15,510 10,822 Decrease (increase) in contract assets -6,946 -4,107 Decrease (increase) in inventories -1,090 2,866 Increase (decrease) in indea and other payables -1,961 -4,547 Increase (decrease) in inventories -1,090 2,866 Increase (decrease) in inventories -1,961 -4,547 Increase (decrease) in inventories -1,961 -4,547 Increase (decrease) in provisions 90 -456 Other -450 -5,852 Subtotal 47,350 43,444 Interest and dividends received 366 3835 Interest and dividends received 366 3836 Interest paid -2,85 -3,09 Increase (property, plant and equipment -7,285 -7,687 Proceeds from sale of property, plant and equipment -7,285 -11,697 Proceeds from sale of property, plant and equipment -7,285 -11,697 Proceeds from sale of property, plant and equipment -7,285 -1,090 Proceeds from sale of property, plant and equipment -1,285 -1,090 Proceeds from sales and redemptions of other financial assets -965 -1,050 Proceeds from sales and redemptions of other financial assets -965 -1,050 Proceeds from financing activities -2,2889 -16,658 Cash flows from financing activities -2,2889 -16,658 Payments for repayments of loans and redemption of bonds -15,114 -25,800 Dividends paid to non-controlling interests -5,674 -6,285 Payments for repayments of loans and redemption of bonds -15,114 -25,800 Dividends paid to non-controlling interests -5,674 -6,285 Dividends paid to non-controlling interests -5,674 -6,285 Dividends paid to non-controlling interests -5,674 -6,285 Dividends paid t | | | |
| Profit before tax 32,022 34,440 Depreciation and amortization 12,191 13,470 Impairment loss (or reversal) 202 7- Finance income -136 -111 Finance costs 405 365 Share of loss (profit) of investments accounted for using equity method 754 -697 Decrease (increase) in trade and other receivables 15,510 10,822 Decrease (increase) in contract assets -6,946 -4,107 Decrease (increase) in inventories -1,090 2,866 Increase (decrease) in indea and other payables -1,961 -4,547 Increase (decrease) in inventories -1,090 2,866 Increase (decrease) in inventories -1,961 -4,547 Increase (decrease) in inventories -1,961 -4,547 Increase (decrease) in provisions 90 -456 Other -450 -5,852 Subtotal 47,350 43,444 Interest and dividends received 366 3835 Interest and dividends received 366 3836 Interest paid -2,85 -3,09 Increase (property, plant and equipment -7,285 -7,687 Proceeds from sale of property, plant and equipment -7,285 -11,697 Proceeds from sale of property, plant and equipment -7,285 -11,697 Proceeds from sale of property, plant and equipment -7,285 -1,090 Proceeds from sale of property, plant and equipment -1,285 -1,090 Proceeds from sales and redemptions of other financial assets -965 -1,050 Proceeds from sales and redemptions of other financial assets -965 -1,050 Proceeds from financing activities -2,2889 -16,658 Cash flows from financing activities -2,2889 -16,658 Payments for repayments of loans and redemption of bonds -15,114 -25,800 Dividends paid to non-controlling interests -5,674 -6,285 Payments for repayments of loans and redemption of bonds -15,114 -25,800 Dividends paid to non-controlling interests -5,674 -6,285 Dividends paid to non-controlling interests -5,674 -6,285 Dividends paid to non-controlling interests -5,674 -6,285 Dividends paid t | Cash flows from operating activities | | |
| Depreciation and amortization 12,191 13,470 Impairment loss (or reversal) 202 | | 32,022 | 34,440 |
| Impairment loss (or reversal) | Depreciation and amortization | · · | , |
| Finance income -136 -111 Finance costs 405 365 Share of loss (profit) of investments accounted for using equity method -754 -697 Decrease (increase) in trade and other receivables 15,510 10,822 Decrease (increase) in contract assets -6,946 4,107 Decrease (increase) in trade and other payables -1,961 4,547 Increase (decrease) in trade and other payables -1,961 4,547 Increase (decrease) in contract liabilities 1,808 2,473 Increase (decrease) in provisions 90 -45,623 Incr | = | · | _ |
| Finance costs 405 365 Share of loss (profit) of investments accounted for using equity method -754 -697 Decrease (increase) in trade and other receivables 15,510 10.828 Decrease (increase) in contract assets -6,946 4,107 Decrease (increase) in inventories -1,961 4,547 Increase (decrease) in trade and other payables -1,961 4,547 Increase (decrease) in contract liabilities 1,808 2,473 Increase (decrease) in employee benefits 3,539 -5,623 Increase (decrease) in provisions 90 456 Other 450 5,852 Subtotal 47,350 43,044 Interest and dividends received 366 385 Interest paid 25 -355 Interest paid -285 -309 Income taxes refund (paid) -7,352 -7,687 Net cash provided by (used in) operating activities 40,078 35,32 Cash flows from investing activities -2,304 -3,34 Purchase of property, plant and equipment -7,285 | ± ' ' ' | | -111 |
| Share of loss (profit) of investments accounted for using equity method .754 .697 Decrease (increase) in trade and other receivables 15,510 10,822 Decrease (increase) in contract assets -6,946 4,107 Decrease (increase) in trade and other payables -1,961 4,547 Increase (decrease) in trade and other payables -1,961 4,547 Increase (decrease) in contract liabilities 1,808 2,473 Increase (decrease) in provisions 90 456 Other 450 -5,852 Subtotal 47,350 43,044 Interest and dividends received 366 385 Interest paid -285 -309 Income taxes refund (paid) -7,352 -7,687 Net cash provided by (used in) operating activities 40,078 35,432 Cash flows from investing activities -7,285 -11,697 Purchase of property, plant and equipment -7,285 -11,697 Purchase of intangible assets -2,304 -3,374 Investments in equity accounted investees -2,304 -3,374 | | 405 | |
| Decrease (increase) in trade and other receivables 15,510 10,822 Decrease (increase) in contract assets -6,946 -4,107 Decrease (increase) in inventories -1,090 2,866 Increase (decrease) in inventories -1,961 -4,547 Increase (decrease) in entract liabilities 1,808 2,473 Increase (decrease) in employee benefits -3,539 5,623 Increase (decrease) in provisions 90 -456 Other -450 -5,852 Subtotal 47,350 43,044 Interest and dividends received 366 385 Interest paid -285 -309 Income taxes refund (paid) -7,352 -7,687 Net cash provided by (used in) operating activities 40,078 35,432 Cash flows from investing activities -7,285 -11,697 Proceeds from sale of property, plant and equipment -7,285 -1,1697 Proceeds from sale of property, plant and equipment 1 1,697 Pruchase of intangible assets -2,304 -3,374 Investments in equity accounted investees -65 -5,533 Purchase of other financial assets -965 -1,050 Payments for acquisition in subsidiaries resulting in change in scope of consolidation -12,590 -1,050 Net cash provided by (used in) investing activities -22,889 -16,658 Cash flows from long-term debt -15,000 -5,000 Proceeds from long-term debt -5,674 -6,285 Payments for repayments of loans and redemption of bonds -15,114 -25,800 Proceeds from long-term debt -15,000 -15,500 Proceeds from long-term debt -15,500 -15,500 Proceeds from long-term debt -15,5 | Share of loss (profit) of investments accounted for using | -754 | |
| Decrease (increase) in inventories | | 15,510 | 10,822 |
| Increase (decrease) in trade and other payables 1,961 1,4547 Increase (decrease) in contract liabilities 1,808 2,473 Increase (decrease) in employee benefits 3,539 -5,623 Increase (decrease) in provisions 90 4456 Other | Decrease (increase) in contract assets | -6,946 | -4,107 |
| Increase (decrease) in contract liabilities 1,808 2,473 Increase (decrease) in employee benefits -3,539 -5,623 Increase (decrease) in provisions 90 -456 Other 450 -5,852 Subtotal 47,350 43,044 Interest and dividends received 366 385 Interest paid -285 -309 Income taxes refund (paid) -7,352 -7,687 Net cash provided by (used in) operating activities 40,078 35,432 Cash flows from investing activities -7,285 -11,697 Purchase of property, plant and equipment 1 30 Purchase of intangible assets -2,304 -3,374 Investments in equity accounted investees - -553 Purchase of other financial assets -965 -1,050 Proceeds from sales and redemptions of other financial assets -965 -1,050 Proceeds from sales and redemptions of other financial assets -94 -327 Net cash provided by (used in) investing activities -22,889 -16,658 Cash flows from financing activities -22,889 -16,658 Cash flows from financing activities -22,880 -15,114 -25,800 Proceeds from long-term debt 15,000 15,500 Repayments for repayments of loans and redemption of bonds -15,114 -25,800 Proceeds from long-term debt 15,000 15,500 Repayments for acquisition of interests in subsidiaries from non-controlling interests -5,674 -6,285 Payments for acquisition of interests in subsidiaries from non-controlling interests -5,674 -6,285 Dividends paid -11,966 -13,526 Dividends paid -11,966 -13,526 Dividends paid to non-controlling interests -5,674 -6,285 Net cash provided by (used in) financing activities -20,051 -30,172 Effect of exchange rate changes on cash and cash equivalents -2,988 -11,616 Cash and cash equivalents at beginning of period 106,413 111,695 | Decrease (increase) in inventories | -1,090 | 2,866 |
| Increase (decrease) in employee benefits | Increase (decrease) in trade and other payables | -1,961 | -4,547 |
| Increase (decrease) in provisions | Increase (decrease) in contract liabilities | 1,808 | 2.473 |
| Other -5,852 Subtotal 47,350 43,044 Interest and dividends received 366 385 Interest paid -285 -309 Income taxes refund (paid) -7,352 -7,687 Net cash provided by (used in) operating activities 40,078 35,432 Cash flows from investing activities -7,285 -11,697 Purchase of property, plant and equipment 1 30 Purchase of intangible assets -2,304 -3,374 Investments in equity accounted investees - -553 Purchase of other financial assets -965 -1,050 Proceeds from sales and redemptions of other financial assets -965 -1,050 Proceeds from sales and redemption in subsidiaries resulting in change in scope of consolidation -12,590 - Other -94 -327 Net cash provided by (used in) investing activities -22,889 -16,658 Cash flows from financing activities -22,889 -16,658 Repayments for repayments of loans and redemption of bonds -15,114 -25,800 Proceeds fro | Increase (decrease) in employee benefits | -3,539 | -5,623 |
| Subtotal 47,350 43,044 Interest and dividends received 366 385 Interest paid -285 -309 Income taxes refund (paid) -7,352 -7,687 Net eash provided by (used in) operating activities 40,078 35,432 Cash flows from investing activities | Increase (decrease) in provisions | 90 | -456 |
| Interest and dividends received 366 385 Interest paid -285 -309 Income taxes refund (paid) -7,352 -7,687 Net cash provided by (used in) operating activities 40,078 35,432 Cash flows from investing activities Purchase of property, plant and equipment -7,285 -11,697 Proceeds from sale of property, plant and equipment 1 30 Purchase of intangible assets -2,304 -3,374 Investments in equity accounted investees - -553 Purchase of other financial assets -965 -1,050 Proceeds from sales and redemptions of other financial assets -965 -1,050 Proceeds from sales and redemptions of other financial assets -94 -327 Net cash provided by (used in) investing activities -22,889 -16,658 Cash flows from financing activities Payments for repayments of loans and redemption of bonds -15,114 -25,800 Proceeds from long-term debt 15,000 15,500 Repayments for acquisition of interests in subsidiaries from non-controlling interests -5,674 -6,285 Payments for acquisition of interests in subsidiaries from non-controlling interests -5,674 -6,285 Dividends paid to non-controlling interests -55 -54 Other -9 -5 Net cash provided by (used in) financing activities -20,051 -30,172 Effect of exchange rate changes on cash and cash equivalents -2,988 -11,616 Cash and cash equivalents at beginning of period 106,413 111,695 | Other | -450 | -5,852 |
| Interest paid | Subtotal | 47,350 | 43,044 |
| Income taxes refund (paid) | Interest and dividends received | 366 | 385 |
| Income taxes refund (paid) | Interest paid | -285 | -309 |
| Net cash provided by (used in) operating activities Purchase of property, plant and equipment Purchase of property, plant and equipment Purchase of intangible assets Purchase of intangible assets Purchase of other financial assets Payments for acquisition in subsidiaries resulting in change in scope of consolidation Other Possible from financing activities Payments for repayments of loans and redemption of bonds Proceeds from long-term debt Payments for repayments of loans and redemption of bonds Proceeds from long-term debt Payments for acquisition of interests in subsidiaries from non-controlling interests Dividends paid Dividends paid Dividends paid to non-controlling interests Other Possible for exchange rate changes on cash and cash equivalents Net increase (decrease) in cash and cash equivalents Payment cash equivalents at beginning of period Possible for acquisal to 111,666 Possible for exchange rate changes on cash and cash equivalents Possible for acquivalents at beginning of period Possible for acquivalents Possible for acquivalents at possible for a possible for acquivalents Possible for acquivalents at beginning of period Possible for acquivalents at beginning of period Possible for acquivalents at possible for acquivalents Possible for acquivalent and acquivalents Po | | -7,352 | -7,687 |
| Cash flows from investing activities Purchase of property, plant and equipment Proceeds from sale of property, plant and equipment Proceeds from sale of property, plant and equipment Purchase of intangible assets Purchase of intangible assets Purchase of other financial assets Proceeds from sales and redemptions of other financial assets Payments for acquisition in subsidiaries resulting in change in scope of consolidation Other Other Post cash provided by (used in) investing activities Payments for repayments of loans and redemption of bonds Proceeds from long-term debt Payments for repayments of lease liabilities Payments of lease liabilities Payments of acquisition of interests in subsidiaries from non-controlling interests Dividends paid Dividends paid to non-controlling interests Other Post cash provided by (used in) financing activities Payments of ease liabilities Payments of e | | 40,078 | 35,432 |
| Purchase of property, plant and equipment Proceeds from sale of property, plant and equipment Proceeds from sale of property, plant and equipment Purchase of intangible assets Purchase of intangible assets Purchase of other financial assets Proceeds from sales and redemptions of other financial assets Proceeds from sales and redemptions of other financial assets Payments for acquisition in subsidiaries resulting in change in scope of consolidation Other Potential of the payments of lease liabilities Payments for repayments of loans and redemption of bonds Proceeds from long-term debt Repayments for repayments of loans and redemption of bonds Proceeds from long-term debt Payments of lease liabilities Payments of lease liabilities Payments of lease liabilities Payments for acquisition of interests in subsidiaries from non-controlling interests Dividends paid Dividends paid Dividends paid to non-controlling interests Other Potential of the payments of lease liabilities Payments of lease liabilities Payments of lease liabilities Payments of lease liabilities Payments for acquisition of interests in subsidiaries from non-controlling interests Dividends paid Proceeds from long-term debt Payments for acquisition of interests in subsidiaries from non-controlling interests Dividends paid Proceeds from long-term debt Payments for acquisition of interests in subsidiaries from non-controlling interests Dividends paid Proceeds from long-term debt Payments for acquisition of interests in subsidiaries from non-controlling interests Dividends paid Proceeds from long-term debt Payments for acquisition of interests in subsidiaries from non-controlling interests Payments for acquisition of interests in subsidiaries from non-controlling interests Dividends paid to non-controlling interests Payments for acquisition of interests in subsidiaries from non-controlling interests Dividends paid to non-controlling interests Dividends paid to non-controlling interests Payments for acquisition of interests in subsidiaries from non-controlli | | | , |
| Proceeds from sale of property, plant and equipment Purchase of intangible assets Purchase of intangible assets Purchase of other financial assets Purchase of other financial assets Purchase of other financial assets Proceeds from sales and redemptions of other financial assets Payments for acquisition in subsidiaries resulting in change in scope of consolidation Other Other Post cash provided by (used in) investing activities Payments for repayments of loans and redemption of bonds Proceeds from long-term debt Payments for repayments of loans and redemption of bonds Proceeds from long-term debt Repayments of lease liabilities Payments for acquisition of interests in subsidiaries from non-controlling interests Dividends paid Dividends paid Dividends paid to non-controlling interests Other Post cash provided by (used in) financing activities Payments for acquisition of interests in subsidiaries from non-controlling interests Dividends paid to non-controlling interests Pividends paid to non-controlling interests Other Post cash provided by (used in) financing activities Payments for acquisition of interests Payments for acquisition of interests in subsidiaries from non-controlling interests Pividends paid to non-controlling interests Pividends paid to non-controlling interests Pividends paid to non-controlling interests Payments for acquisition of interests Payments for acquisition of interests in subsidiaries from non-controlling interests Pividends paid to non-controlling interests Payments for acquisition of interests Payments for acquisition of interests in subsidiaries from non-controlling interests Payments for acquisition of interests in subsidiaries from non-controlling interests Payments for acquisition of interests in subsidiaries from non-controlling interests Payments for acquisition of interests in subsidiaries from non-controlling interests Payments for acquisition of interests Payments for acquisition of interests in subsidiaries from non-controlling interests Payments for acquisition of interests | • | -7,285 | -11,697 |
| Purchase of intangible assets Investments in equity accounted investees Purchase of other financial assets Purchase of other financial assets Proceeds from sales and redemptions of other financial assets Payments for acquisition in subsidiaries resulting in change in scope of consolidation Other Proceeds from financing activities Payments for repayments of loans and redemption of bonds Proceeds from long-term debt Proceeds from long-term debt Payments of reaquisition of interests in subsidiaries from non-controlling interests Dividends paid Dividends paid Dividends paid Dividends paid to non-controlling interests Net cash provided by (used in) financing activities Payments for acquisition of acquisition of interests in subsidiaries from non-controlling interests Dividends paid Proceeds from long-term debt Dividends paid Dividends paid Dividends paid Dividends paid to non-controlling interests Dividends paid to non-controlling intere | | | · · |
| Investments in equity accounted investees Purchase of other financial assets Purchase of other financial assets Proceeds from sales and redemptions of other financial assets Payments for acquisition in subsidiaries resulting in change in scope of consolidation Other Other Payments for acquisition in subsidiaries Person financing activities Payments for repayments of loans and redemption of bonds Proceeds from long-term debt Repayments of lease liabilities Payments for acquisition of interests in subsidiaries from non-controlling interests Dividends paid Dividends paid to non-controlling interests Other Potential of exchange rate changes on cash and cash equivalents Net increase (decrease) in cash and cash equivalents Payments at beginning of period Proceeds from long-term debt Payments for acquisition of interests in subsidiaries from non-controlling interests Dividends paid Potential assets Payments of lease liabilities Payments for acquisition of interests in subsidiaries from non-controlling interests Payments of each and cash equivalents Payments of each and cash and cash equivalents Payments of each and cash and cash equivalents Payments of each financing activities Payments of each financing activities Payments of each equivalents at beginning of period Proceeds from long-term debt Payments of each financing activities Payments of ea | | -2,304 | -3,374 |
| Purchase of other financial assets Proceeds from sales and redemptions of other financial assets Payments for acquisition in subsidiaries resulting in change in scope of consolidation Other Other -94 -327 Net cash provided by (used in) investing activities -22,889 -16,658 Cash flows from financing activities Payments for repayments of loans and redemption of bonds Proceeds from long-term debt Repayments of lease liabilities Payments for acquisition of interests in subsidiaries from non-controlling interests Dividends paid Dividends paid to non-controlling interests Other -54 Other -55 Net cash provided by (used in) financing activities -20,051 -30,172 Effect of exchange rate changes on cash and cash equivalents -2,288 -11,616 Cash and cash equivalents at beginning of period -10,500 -12,500 -15,114 -22,880 -15,500 -15,114 -25,800 -15,500 -15,500 -15,500 -15,600 -13,526 -13,5 | <u> </u> | _ | -553 |
| assets Payments for acquisition in subsidiaries resulting in change in scope of consolidation Other Other -94 -327 Net cash provided by (used in) investing activities -22,889 -16,658 Cash flows from financing activities Payments for repayments of loans and redemption of bonds Proceeds from long-term debt Repayments of lease liabilities -5,674 -6,285 Payments for acquisition of interests in subsidiaries from non-controlling interests Dividends paid Dividends paid Dividends paid to non-controlling interests Other -9 -5 Net cash provided by (used in) financing activities -20,051 -30,172 Effect of exchange rate changes on cash and cash equivalents Net increase (decrease) in cash and cash equivalents -2,988 -11,616 Cash and cash equivalents at beginning of period -327 -327 -125,890 -15,114 -25,800 -15,114 -25,800 -15,114 -25,800 -15,000 -15,114 -25,800 -15,000 -15,500 -15,000 -15,500 -2,231 | ± * | -965 | -1,050 |
| change in scope of consolidation Other Other -94 -327 Net cash provided by (used in) investing activities -22,889 -16,658 Cash flows from financing activities Payments for repayments of loans and redemption of bonds Proceeds from long-term debt Repayments of lease liabilities -5,674 -6,285 Payments for acquisition of interests in subsidiaries from non-controlling interests Dividends paid Dividends paid Dividends paid to non-controlling interests Other -9 -5 Net cash provided by (used in) financing activities -20,051 -30,172 Effect of exchange rate changes on cash and cash equivalents -2,988 -11,616 Cash and cash equivalents at beginning of period -10,658 -22,889 -16,658 -15,114 -25,800 -15,000 -15,000 -15,000 -15,000 -15,000 -15,000 -15,000 -15,000 -15,000 -11,966 -13,526 -11,966 -13,526 -12,0051 -30,172 | | 350 | 313 |
| Other-94-327Net cash provided by (used in) investing activities-22,889-16,658Cash flows from financing activities-15,114-25,800Payments for repayments of loans and redemption of bonds15,00015,500Proceeds from long-term debt15,00015,500Repayments of lease liabilities-5,674-6,285Payments for acquisition of interests in subsidiaries from non-controlling interests-2,231-Dividends paid-11,966-13,526Dividends paid to non-controlling interests-55-54Other-9-5Net cash provided by (used in) financing activities-20,051-30,172Effect of exchange rate changes on cash and cash equivalents-126-218Net increase (decrease) in cash and cash equivalents-2,988-11,616Cash and cash equivalents at beginning of period106,413111,695 | Payments for acquisition in subsidiaries resulting in change in scope of consolidation | -12,590 | _ |
| Cash flows from financing activities Payments for repayments of loans and redemption of bonds Proceeds from long-term debt Repayments of lease liabilities Payments for acquisition of interests in subsidiaries from non-controlling interests Dividends paid Dividends paid Dividends paid to non-controlling interests Other Net cash provided by (used in) financing activities Effect of exchange rate changes on cash and cash equivalents Net increase (decrease) in cash and cash equivalents Cash and cash equivalents at beginning of period 15,500 15,500 15,500 15,500 15,500 15,500 15,500 15,500 15,500 15,500 15,500 15,500 15,500 15,500 16,285 10,2931 11,966 | | -94 | -327 |
| Cash flows from financing activities Payments for repayments of loans and redemption of bonds Proceeds from long-term debt Repayments of lease liabilities Payments for acquisition of interests in subsidiaries from non-controlling interests Dividends paid Dividends paid Dividends paid to non-controlling interests Other Net cash provided by (used in) financing activities Effect of exchange rate changes on cash and cash equivalents Net increase (decrease) in cash and cash equivalents Cash and cash equivalents at beginning of period 15,500 15,500 15,500 15,500 15,500 15,500 15,500 15,500 15,500 15,500 15,500 15,500 15,500 15,500 16,285 10,2931 11,966 | Net cash provided by (used in) investing activities | -22,889 | -16,658 |
| Payments for repayments of loans and redemption of bonds Proceeds from long-term debt Repayments of lease liabilities Payments for acquisition of interests in subsidiaries from non-controlling interests Dividends paid Dividends paid to non-controlling interests Other Net cash provided by (used in) financing activities Payments for acquisition of interests in subsidiaries from non-controlling interests 1-2,231 -2,231 -11,966 13,526 14,526 15,500 15,500 15,500 15,500 15,500 15,500 15,500 10,231 -2,231 -3,2231 -3,526 11,966 11,966 11,966 11,966 12,988 11,616 11,616 11,616 11,616 | | | |
| Repayments of lease liabilities Payments for acquisition of interests in subsidiaries from non-controlling interests Dividends paid Dividends paid to non-controlling interests Other Net cash provided by (used in) financing activities Net increase (decrease) in cash and cash equivalents Cash and cash equivalents at beginning of period -5,674 -2,231 -2,231 -11,966 -11,966 -13,526 -14,016 -15,017 -10,018 -10,018 -10,018 -10,018 -10,018 -10,018 -10,018 -10,018 -11,616 -11,616 | Payments for repayments of loans and redemption of | -15,114 | -25,800 |
| Payments for acquisition of interests in subsidiaries from non-controlling interests Dividends paid Dividends paid to non-controlling interests Other Net cash provided by (used in) financing activities Payments for acquisition of interests in subsidiaries from non-controlling interests -11,966 -13,526 -55 Other -9 -5 Net cash provided by (used in) financing activities -20,051 -30,172 Effect of exchange rate changes on cash and cash equivalents -126 Net increase (decrease) in cash and cash equivalents -2,988 -11,616 Cash and cash equivalents at beginning of period 106,413 | Proceeds from long-term debt | 15,000 | 15,500 |
| non-controlling interests Dividends paid Dividends paid to non-controlling interests Other Net cash provided by (used in) financing activities Effect of exchange rate changes on cash and cash equivalents Net increase (decrease) in cash and cash equivalents Cash and cash equivalents at beginning of period -11,966 -13,526 -55 -54 -59 -20,051 -30,172 -218 -218 -126 -218 -11,616 | | -5,674 | -6,285 |
| Dividends paid -11,966 -13,526 Dividends paid to non-controlling interests -55 -54 Other -9 -5 Net cash provided by (used in) financing activities -20,051 -30,172 Effect of exchange rate changes on cash and cash equivalents -126 Net increase (decrease) in cash and cash equivalents -2,988 -11,616 Cash and cash equivalents at beginning of period 106,413 111,695 | Payments for acquisition of interests in subsidiaries from | -2,231 | _ |
| Dividends paid to non-controlling interests Other -55 Other -57 Other -59 Net cash provided by (used in) financing activities -55 -54 -55 -54 -55 Net cash provided by (used in) financing activities -20,051 -30,172 Effect of exchange rate changes on cash and cash equivalents -126 Net increase (decrease) in cash and cash equivalents -2,988 -11,616 Cash and cash equivalents at beginning of period -55 -54 -54 -55 -54 -54 -58 -54 -59 -58 -51 -54 -59 -59 -59 -59 -59 -59 -59 -59 -59 -59 | | | 12 526 |
| Other -9 -5 Net cash provided by (used in) financing activities -20,051 -30,172 Effect of exchange rate changes on cash and cash equivalents -126 Net increase (decrease) in cash and cash equivalents -2,988 -11,616 Cash and cash equivalents at beginning of period 106,413 111,695 | | | |
| Net cash provided by (used in) financing activities -20,051 -30,172 Effect of exchange rate changes on cash and cash equivalents Net increase (decrease) in cash and cash equivalents -2,988 -11,616 Cash and cash equivalents at beginning of period 106,413 111,695 | | | |
| Effect of exchange rate changes on cash and cash equivalents Net increase (decrease) in cash and cash equivalents -2,988 -11,616 Cash and cash equivalents at beginning of period 106,413 111,695 | | | |
| equivalents -126 Net increase (decrease) in cash and cash equivalents -2,988 -11,616 Cash and cash equivalents at beginning of period 106,413 111,695 | | -20,031 | -50,172 |
| Cash and cash equivalents at beginning of period 106,413 111,695 | equivalents | -126 | -218 |
| | ` ' ' | -2,988 | |
| Cash and cash equivalents at end of period 103,425 100,078 | 1 0 0 1 | 106,413 | 111,695 |
| | Cash and cash equivalents at end of period | 103,425 | 100,078 |

(5) Notes to Condensed Quarterly Consolidated Financial Statements (Notes to Going Concern Assumptions)

No applicable items.

(Notes Concerning the Significant Changes in Shareholder's Equity)

No applicable items.

(Segment Information)

1. Summary of reportable segments

The Company's business segments are the units of the Company for which separate financial information can be obtained and which are subject to regular discussion by the Board of Directors with regard to the allocation of management resources and the evaluation of performance. The Company defines business units according to customer industry and IT service business area, and each business unit is responsible for formulating comprehensive domestic and overseas strategies pertaining to the products and services they offer and for developing their businesses in accordance with these strategies.

Based on these business activities, the Company has defined the following six reportable segments: Industrial IT Business, Financial IT Business, IT Business Solutions, IT Platforms Solution, IT Management Service, and Others. These segments are arranged by product and service category based on the Company's business units.

Multiple business segments have been consolidated into a single reportable segment in cases in which the applicable business segments share similarities with regard to each of the following characteristics: (1) products and services, (2) production processes, (3) customers for products and services, (4) product or service supply methods, and (5) regulatory environment. The business of the Company's reportable segments are as follows.

(1) Industrial IT Business

The Industrial IT Business segment is comprised of the Manufacturing & Telecommunication Systems Business, Distribution & Media Systems Business, Global System Solutions & Innovation Business, and Mobility Systems business segments.

- Manufacturing & Telecommunication Systems Business: This business segment provides a wide range of IT solutions on a global scale. These solutions include core systems, manufacturing management systems, information management systems, supply chain management (SCM) systems, and customer relationship management (CRM) systems. Our services leverage the experience and know-how that we have cultivated over many years throughout the chain of operational processes from production to sales. The customers of this business are primarily companies in the manufacturing, telecommunications, and energy industries.
- Distribution & Media Systems Business: This business segment provides IT solution packages configured from various core systems, information systems, SCM systems, CRM systems, and e-commerce systems primarily to customers in the distribution, service, and media industries.
- Global System Solutions & Innovation Business: This business segment provides to optimal IT solutions
 primarily to trading companies and the global bases of customers from among a lineup that includes core
 systems, information management systems, SCM systems, and CRM systems.
- Mobility Systems: This business segment supplies the automotive industry and other customers with a wide range of solutions for automobile electronic control units on a global basis. These solutions include the development of embedded software through a model-based development approach, proprietary SCSK middleware (QINeS-BSW), software assessments, and process improvement measures.

(2) Financial IT Business

This segment engages in systems development, maintenance, and operation for financial institutions. As professionals that understand financial operations and possess a strong track record of creating sophisticated financial systems, members of this segment's staff support safe and efficient management and help customers implement their financial business strategies. The segment provides these services primarily to financial institutions, such as banks and trust banks as well as insurance, securities, lease, and credit companies.

(3) IT Business Solutions

This segment provides a wide range of IT solutions. These solutions include contact center services as well as application management outsourcing (AMO) services that cover the entire system lifecycle, from development and installation to maintenance and operation, for enterprise resources planning (ERP) and

CRM products, such as our internally developed ProActive ERP package, SAP, and Oracle offerings as well as Salesforce. In addition, this segment offers the type of business process outsourcing services that only an IT company can. These services merge support performed by human hands with IT.

(4) IT Platforms Solutions

This segment draws on solid technical capabilities and know-how to leverage computer-aided design (CAD), computer-aided engineering (CAE), and other advanced technologies in the fields of IT infrastructure and manufacturing. In this way, the IT Platforms Solutions provides services and products that accurately address the needs of customers and offers flexible support for a wide range of customer businesses.

(5) IT Management Service

This segment develops solutions-oriented netXDC data centers, which boast robust facilities and high-level security, to provide customers with proposal-based outsourcing services that address their management issues pertaining to operating cost reductions, infrastructure integration and optimization, governance enhancement, and business risk mitigation. The segment also supplies cloud infrastructure and offers its on-site SE support management services 24 hours a day, 365 days a year.

(6) Others

The Company performs remote development (nearshore development) and provides other services out of Group companies that leverage the characteristics of its regional bases and the software development, system operation and management, system equipment sales, and consulting services it provides for a wide range of industries and business models.

The Others segment did not fulfill the quantitative requirements for treatment as a reportable segment in the fiscal year ended March 31, 2020, or the fiscal year ending March 31, 2021.

2. Reorganization of reportable segments, etc.

Effective April 1, 2020, the Manufacturing & Telecommunication Systems Business, Distribution & Media Systems Business, Global System Solutions & Innovation Business, and Mobility Systems segments were consolidated to form the new Industrial IT Business segment. This decision was made based on the judgement that these segments shared similarities with regard to each of the following characteristics: (1) products and services, (2) production processes, (3) customers for products and services, (4) product or service supply methods, and (5) regulatory environment. Also on this date, the Financial Systems Business segment was renamed the Financial IT Business segment, the Business Solutions segment was renamed the IT Platform Solution segment. In addition, following the absorption of JIEC Co., Ltd., on April 1, 2020, the businesses of this company that were previously included in the former Financial Systems Business segment were reallocated among the Industrial IT Business, Financial IT Business, IT Business Solutions, and IT Management Service segments.

Segment information for the fiscal year ended March 31, 2020, has been restated to reflect this change in reportable segments.

3. Profits, Losses, and Other Information Pertaining to Reportable Segments

I. Nine-month period ended December 31, 2019 (April 1, 2019 to December 31, 2019)

(Millions of Yen)

| | | | Repo | rtable Segme | nt | | | | Amount recorded in |
|-----------------------------|---------------------------|---|--------|---|--------|--------|------------|------------------------|--------------------|
| | Industrial IT Business | dustrial IT Financial IT I Business Business | | IT Business Solutions IT Platform Solutions | | Others | Total | Adjustments (Note2) | Condensed |
| Sales | | | | | | | | | |
| Outside customers | 96,391 | 39,576 | 38,802 | 63,651 | 40,402 | 738 | 279,562 | 1,351 | 280,914 |
| Inter segment sales (Note1) | 7,032 | 1,275 | 4,107 | 5,173 | 11,234 | 3,304 | 32,128 | -32,128 | _ |
| Total | 103,423 | 40,852 | 42,909 | 68,824 | 51,637 | 4,043 | 311,691 | -30,776 | 280,914 |
| Operating profit (loss) | 11,345 | 4,855 | 4,447 | 6,582 | 6,013 | -74 | 33,170 | -1,633 | 31,536 |
| | | | | | | | Finance i | ncome | 136 |
| | | | | | | | Finance of | costs | -405 |
| | | | | | | | of investi | d for using | 754 |
| | | | | | | | Profit be | fore tax | 32,022 |

- Notes: 1. Amounts for inter-segment transactions are decided based on price negotiations made with reference to market prices.
 - 2. The amount of ¥1,351 million for sales to outside customers represents a part of adjustment to reflect net sales as defined by IFRS. The \\ \pm 1,633 million reduction to operating profit (loss) is comprised of \\ \pm 1,006 million in general corporate expenses that have not been allocated to the reportable segments and a ¥627 million adjustment to reflect net sales as defined by IFRS.

II. Nine-month period ended December 31, 2020 (April 1, 2020 to December 31, 2020)

| | | | Repo | | | Amount recorded in | | | |
|-----------------------------|---------------------------|---|--------|--|--------|--------------------|------------|------------------------|---|
| | Industrial IT Business | IT Financial IT IT Business Business Solutions | | IT Platform Solutions IT Management Service | | Others | Total | Adjustments (Note2) | Condensed Quarterly Consolidated Financial Statements |
| Sales | | | | | | | | | |
| Outside customers | 97,088 | 38,575 | 40,060 | 59,363 | 43,398 | 12,167 | 290,654 | 212 | 290,866 |
| Inter segment sales (Note1) | 7,748 | 548 | 4,114 | 5,447 | 11,500 | 4,992 | 34,352 | -34,352 | _ |
| Total | 104,837 | 39,124 | 44,174 | 64,811 | 54,899 | 17,159 | 325,006 | -34,140 | 290,866 |
| Operating profit | 12,079 | 4,661 | 4,415 | 7,776 | 5,744 | 779 | 35,456 | -1,459 | 33,997 |
| | | | | | | | Finance in | ncome | 111 |
| | | | | | | | Finance c | osts | -365 |
| | | | | | | | of investr | d for using | 697 |
| | | | | | | | Profit bef | ore tax | 34,440 |

- Notes: 1. Amounts for inter-segment transactions are decided based on price negotiations made with reference to
 - 2. The amount of \(\frac{\pma}{2}\)12 million for sales to outside customers represents a part of adjustment to reflect net sales as defined by IFRS. The \(\pm\)1,459 million reduction to operating profit is comprised of \(\pm\)2,149 million in general corporate expenses that have not been allocated to the reportable segments and a ¥690 million adjustment to reflect net sales as defined by IFRS.

(First Year of IFRS Application)

From the three-month period ended June 30, 2020, the Company disclose financial statements prepared based on IFRS standards. The most recent financial statements to be prepared based on the previously employed Japanese generally accepted accounting principles (J-GAAP) are the financial statements for the fiscal year ended March 31, 2020. Accordingly, the date of transition from J-GAAP standards to IFRS standards is April 1, 2019.

(1) Exceptions Stipulated Under IFRS 1

In principal, IFRS standards requires that companies adopting IFRS for the first time apply the required standards retroactively to periods before the transition. However, IFRS 1 (First-time Adoption of International Financial Reporting Standards) defines certain exceptions in retroactive application, both voluntary or mandatory. The Company has adjusted for inconsistencies caused in complying with this requirement by modifying retained earnings and other components of equity, as of the transition date.

The voluntary exemptions utilized by the Company are as follows.

· Business combinations

Under IFRS 1, first-time adopters can utilize an exemption to the retroactive application of IFRS 3 (Business Combinations) with regard to past business combinations. If retroactive application is performed, all aspects of the applicable business combination must be restated to reflect IFRS 3 standards.

The Company has chosen not to retroactively apply IFRS 3 to past business combinations. As a result, amounts of goodwill for business combinations before the transition date have not been adjusted and therefore still represent the book values recognized based on the previously adopted J-GAAP standards. In addition, impairment tests were performed on this goodwill as of transition date regardless of the presence of signs of impairment.

· Use of Deemed Cost

Under IFRS 1, first-time adopters have the option to use fair value as of the transition date as current deemed cost for properties, plants and equipment. The Company has opted to use fair value as of the transition date as IFRS deemed cost for some of its properties, plants and equipment as of the transition date.

• Foreign currency translation differences from foreign operations

Under IFRS 1, first-time adopters may choose to treat foreign currency translation differences from foreign operations on the transition date as zero. The Company has chosen to treat foreign currency translation differences from foreign operations on the transition date as zero, and the resulting differences have been recognized under retained earnings.

• Designation of financial instruments recognized prior to transition date

Under IFRS 1, first-time adopters are allowed to elect to design equity instruments as stipulated by IFRS 9 (Financial Instruments) as financial assets measured at fair value through other comprehensive income when reflecting fluctuations in the fair value of said instruments if deemed appropriate based on the facts and circumstances of these financial instruments as of the transition date. The Company has chosen to designate equity instruments held as of the transition date as financial assets measured at fair value through other comprehensive income based on the circumstances of these financial instruments as of the transition date.

· Lease (as Debtor)

Under IFRS 1, first-time adopters may choose to treat lease contracts outstanding on the transition date as leases based on the new IFRS lease definition if deemed appropriate based on the facts and circumstances of these leases as of the transition date. Moreover, in the case of leases as the debtor, first-time adopters are able to measure all applicable lease liabilities and right-of-use assets as of the transition date when recognizing these liabilities and assets. The Company made the judgment of whether contracts outstanding

as of the transition date contain leases based on the facts and circumstances of these leases as of the transition date. In addition, the Company measured lease liabilities as of the transition date and displayed the outstanding lease fees for those lease liabilities at current value discounted by the debtor's additional borrowing interest rate as of the transition date. Furthermore, right-of-use assets were measured at the transition date and IAS 36 (Impairment of Assets) was applied to said right-of-use assets as of the IFRS transition date.

· Borrowing expenses

IFRS 1 allows first-time adopters to choose not to retroactively apply IAS 23 (Borrowing Costs) for borrowing expenses related to qualifying assets recognized before the transition date. The Company has elected not to retroactively apply IAS 23 for borrowing expenses related to qualifying assets recognized before the transition date.

Stock compensation

Under IFRS 1, first-time adopters are able to chose not to apply IFRS 2 (Share-based Payment) for stock compensation that was granted after November 7, 2002, and for which the rights were finalized prior to the transition date or January 1, 2005, which ever later. The Company has chosen not to apply IFRS 2 to stock compensation for which the rights were finalized prior to the transition date.

(2) Mandatory Exemptions for Retroactive Application Stipulated Under IFRS 1

IFRS mandates that IFRS standards not be retroactively applied to items including estimates, financial assets and liabilities for which recognition has ceased, hedge accounting, minority interests, and financial asset categories and measurements. The Company will apply IFRS standards to these items from the transition date forward.

(3) Reconciliations

Reconciliations based on IFRS 1 are as follows. In these reconciliations, the amounts under "Reclassification" include adjustments that affect neither retained earnings nor comprehensive income, while the amounts under "Difference in recognition and measurement" include adjustments that affect retained earnings and comprehensive income. In addition, "Difference in scope of consolidation" reflects the effect of including certain subsidiaries with low materiality, that were accounted for under the equity method and not included in the scope of consolidation under J-GAAP standards, in the scope of consolidation under IFRS standards.

"Recognition of and subsequent amortization of acquisition costs from business combinations" includes adjustments to reconcile for the recognition of the acquisition cost of Minori Solutions Co., Ltd., under intangible assets.

Reconciliation of equity as of the transition date (April 1, 2019)

| | | | | | | | (Millions of Tell) |
|---|---------|-------------|------------------------|--------------------|---------|-------|---|
| | | D 1 10 | | Differences | | | |
| Accounts under J-GAAP | J-GAAP | Reclassifi- | Scope of consolidation | in recognition | IFRS | Notes | Subjects of IFRS |
| | | cations | consolidation | and measurement | | | - |
| Assets | | | | measurement | | | Assets |
| | | | | | | | |
| Current assets | | | | | | | Current assets |
| Cash and deposits | 21,170 | 85,028 | 214 | _ | 106,413 | | Cash and cash equivalents |
| Notes and accounts receivable - trade | 74,698 | -9,649 | 21 | -527 | 64,543 | | Trade and other receivables |
| | _ | 11,489 | _ | 369 | 11,859 | | Contract assets |
| Lease receivables and investment assets | 334 | -334 | _ | _ | _ | | |
| Merchandise and finished goods | 7,831 | -7,831 | _ | _ | _ | | |
| Work in process | 360 | -360 | _ | _ | _ | | |
| Raw materials and supplies | 117 | -117 | _ | _ | _ | | |
| | _ | 8,310 | 5 | 15 | 8,331 | | Inventories |
| Deposits paid | 85,028 | -85,028 | | _ | _ | | |
| D spesies para | - | 56 | _ | _ | 56 | | Income taxes receivable |
| | | | | | | | Other current assets |
| Other | 11,496 | -1,593 | 5 | -613 | 9,295 | | Other current assets |
| Allowance for doubtful accounts | -31 | 31 | _ | _ | _ | | |
| Total current assets | 201,007 | _ | 247 | -755 | 200,499 | | Total current assets |
| Non-current assets | | | | | | | Non-current assets |
| Property, plant and equipment | 70,833 | -1,552 | 9 | -12,558 | 56,731 | F | Property, plant and equipment |
| 1 1 | _ | 1,581 | _ | 24,190 | 25,772 | G | Right-of-use assets |
| | | | | | | | |
| Intangible assets | 8,208 | -8,208 | _ | _ | _ | | |
| mangiore assets | 0,200 | | | | | | Goodwill and intangible |
| | _ | 8,179 | 253 | _ | 8,433 | В | assets |
| | _ | 5,185 | _ | 885 | 6,070 | | Investments accounted for using equity method |
| Investment securities | 11,773 | -11,773 | _ | _ | _ | | |
| Long-term prepaid expenses | 1,563 | -1,563 | _ | _ | _ | | |
| Leasehold and guarantee deposits | 6,759 | -6,759 | _ | _ | _ | | |
| - | _ | 7,592 | 21 | _ | 7,613 | | Other receivables |
| | _ | 6,730 | -436 | 52 | 6,346 | A | Other financial assets |
| Deferred tax assets | 13,709 | _ | _ | 5,242 | 18,951 | С | Deferred tax assets |
| Other | 1,042 | 534 | _ | | 1,576 | | Other non-current assets |
| Allowance for doubtful accounts | -53 | 53 | _ | _ | | | Since Item Current assets |
| Total non-current assets | 113,837 | _ | -152 | 17,812 | 131,497 | | Total non-current assets |
| | | | | | | | |
| Total assets | 314,844 | _ | 95 | 17,056 | 331,996 | | Total assets |

| | | | | | | | (Millions of Yen) |
|--|---------|------------------------|------------------------|---|---------|-------|-------------------------------|
| Accounts under J-GAAP | J-GAAP | Reclassifi- cations | Scope of consolidation | Differences in recognition and measurement | IFRS | Notes | Subjects of IFRS |
| Liabilities | | | | | | | Liabilities |
| Current liabilities | | | | | | | Current liabilities |
| Notes and accounts payable - trade | 22,087 | 7,155 | 17 | -253 | 29,007 | | Trade and other payables |
| | _ | 10,428 | 20 | _ | 10,449 | | Contract liabilities |
| | _ | 9,235 | _ | 200 | 9,436 | Н | Employee benefits accruals |
| Short-term borrowings | 15,000 | _ | 35 | _ | 15,035 | | Bonds and borrowings |
| Lease obligations | 843 | -843 | _ | _ | | | |
| | _ | 843 | _ | 6,708 | 7,552 | G | Lease liabilities |
| | _ | 30 | _ | _ | 30 | | Other financial liabilities |
| Income taxes payable | 4,898 | -1,202 | 13 | _ | 3,710 | | Income taxes payable |
| Provision for bonuses | 5,910 | -5,910 | _ | _ | _ | | |
| Provision for bonuses for directors (and other officers) | 57 | -57 | _ | _ | _ | | |
| Provision for loss on construction contracts | 228 | -228 | _ | _ | _ | | |
| | _ | 398 | _ | _ | 398 | | Provisions |
| Other | 23,499 | -19,849 | 24 | -39 | 3,635 | | Other current liabilities |
| Total current liabilities | 72,525 | -0 | 111 | 6,617 | 79,254 | | Total current liabilities |
| Non-current liabilities | | | | | | | Non-current liabilities |
| Bonds payable | 40,000 | _ | 78 | -112 | 39,965 | | Bonds and borrowings |
| Lease obligations | 1,909 | -1,909 | _ | _ | _ | | |
| | _ | 1,909 | _ | 18,518 | 20,428 | G | Lease liabilities |
| | _ | 154 | _ | _ | 154 | | Other payables |
| | _ | 0 | _ | _ | 0 | | Other financial liabilities |
| | _ | 2,923 | _ | _ | 2,923 | D | Employee benefits |
| | _ | 2,779 | _ | _ | 2,779 | | Provisions |
| Provision for retirement benefits for directors (and other officers) | 20 | -20 | _ | _ | _ | | |
| Retirement benefit liability | 2,902 | -2,902 | _ | _ | _ | | |
| Asset retirement obligations | 2,779 | -2,779 | _ | _ | _ | | |
| Long-term lease and guarantee deposits | 154 | -154 | _ | _ | _ | | |
| Other | 83 | | _ | _ | 83 | | Other non-current liabilities |
| Total non-current liabilities | 47,850 | 0 | 78 | 18,405 | 66,335 | | Total non-current liabilities |
| Total liabilities | 120,375 | _ | 190 | 25,023 | 145,589 | | Total liabilities |
| · | | | | | | | |

| Accounts under J-GAAP | J-GAAP | Reclassifi- cations | Scope of consolidation | Differences in recognition and measurement | IFRS | Notes | Subjects of IFRS |
|--|---------|------------------------|------------------------|---|---------|-----------|------------------------------|
| Net assets | | | | | | | |
| Shareholders' equity | | | | | | | Equity |
| Share capital | 21,152 | _ | _ | _ | 21,152 | | Share capital |
| Capital surplus | _ | 40 | _ | -40 | _ | | |
| Retained earnings | 175,223 | _ | -77 | -12,828 | 162,317 | I | Retained earnings |
| Treasury shares | -694 | _ | _ | 417 | -277 | | Treasury shares |
| Total accumulated other comprehensive income | -2,269 | _ | _ | 4,485 | 2,216 | A,D, E | Other components of equity |
| Share acquisition rights | 40 | -40 | _ | _ | _ | | |
| Non-controlling interests | 1,015 | _ | -17 | _ | 997 | | Non-controlling interests |
| Total net assets | 194,468 | _ | -95 | -7,966 | 186,407 | | Total equity |
| Total liabilities and net assets | 314,844 | _ | 95 | 17,056 | 331,996 | | Total liabilities and equity |

Reconciliation of equity as of December 31, 2019

| | | | | | | | (Millions of Yen) |
|---------------------------------------|---------|---|----------------|---|---------|-------|---|
| Accounts under J-GAAP | J-GAAP | Allocation of acquisition costs through business combinations and subsequent amortization | Reclassificati | Differences in recognition and measurement | IFRS | Notes | Subjects of IFRS |
| Assets | | | | | | | Assets |
| Current assets | | | | | | | Current assets |
| Cash and deposits | 49,886 | _ | 53,538 | _ | 103,425 | | Cash and cash equivalents |
| Notes and accounts receivable - trade | 67,164 | _ | -15,459 | -86 | 51,618 | | Trade and other receivables |
| | _ | 51 | 17,444 | 1,311 | 18,806 | | Contract assets |
| Securities | 300 | _ | -300 | _ | _ | | |
| Merchandise and finished goods | 9,489 | _ | -9,489 | _ | _ | | |
| Work in process | 1,277 | _ | -1,277 | _ | _ | | |
| Raw materials and supplies | 111 | _ | -111 | _ | _ | | |
| | _ | _ | 10,878 | -1,221 | 9,657 | | Inventories |
| Deposits paid | 53,618 | _ | -53,618 | _ | _ | | |
| | _ | _ | 61 | _ | 61 | | Income taxes receivable |
| | _ | _ | 406 | _ | 406 | | Other financial assets |
| Other | 13,641 | _ | -2,124 | -692 | 10,825 | | Other current assets |
| Allowance for doubtful accounts | -52 | _ | 52 | _ | | | |
| Total current assets | 195,437 | 51 | 0 | -688 | 194,800 | | Total current assets |
| Non-current assets | | | | | | | Non-current assets |
| Property, plant and equipment | 73,692 | _ | -1,479 | -12,038 | 60,174 | F | Property, plant and equipment |
| | _ | _ | 1,492 | 23,998 | 25,491 | G | Right-of-use assets |
| Intangible assets | 21,936 | 10,722 | -32,658 | _ | _ | | |
| | _ | -7,045 | 32,645 | 290 | 25,890 | В | Goodwill and intangible assets |
| | _ | _ | 6,195 | 1,039 | 7,235 | | Investments accounted for using equity method |
| Investment securities | 11,490 | _ | -11,490 | _ | _ | | |
| | _ | _ | 7,655 | _ | 7,655 | | Other receivables |
| | _ | _ | 5,439 | 73 | 5,512 | A | Other financial assets |
| | _ | -3,298 | 8,630 | 5,217 | 10,550 | С | Deferred tax assets |
| Other | 17,838 | _ | -16,481 | _ | 1,357 | | Other non-current assets |
| Allowance for doubtful accounts | -50 | _ | 50 | _ | _ | | |
| Total non-current assets | 124,908 | 378 | _ | 18,580 | 143,866 | | Total non-current assets |
| Total assets | 320,345 | 429 | 0 | 17,891 | 338,667 | | Total assets |

| | | | | | | | (Millions of Yen) |
|--|---------|---|----------------|---|---------|-----------|-------------------------------|
| Accounts under J-GAAP | J-GAAP | Allocation of acquisition costs through business combinations and subsequent amortization | Reclassificati | Differences in recognition and measurement | IFRS | Notes | Subjects of IFRS |
| Liabilities | | | | | | | Liabilities |
| Current liabilities | | | | | | | Current liabilities |
| Notes and accounts | | | | | | | |
| payable - trade | 20,099 | _ | 8,183 | -574 | 27,708 | | Trade and other payables |
| | _ | _ | 12,361 | | 12,361 | | Contract liabilities |
| | _ | _ | 5,814 | 218 | 6,032 | Н | Employee benefits accruals |
| Short-term borrowings | 15,400 | _ | 10,000 | -4 | 25,395 | | Bonds and borrowings |
| Current portion of bonds | 10,000 | | -10,000 | | _ | | |
| F | | _ | 848 | 6,378 | 7,226 | G | Lease liabilities |
| Income taxes payable | 1,304 | | -620 | 0,576 | 683 | G | Income taxes payable |
| Provision for bonuses | 1,902 | | -1,902 | | 003 | | meonic taxes payable |
| Provision for bonuses | 1,902 | _ | -1,902 | | _ | | |
| for directors (and other officers) | 48 | _ | -48 | _ | _ | | |
| Provision for loss on construction contracts | 341 | _ | -341 | _ | _ | | |
| | _ | _ | 366 | _ | 366 | | Provisions |
| Other | 29,881 | _ | -24,662 | -7 | 5,211 | | Other current liabilities |
| Total current liabilities | 78,976 | _ | _ | 6,009 | 84,986 | | Total current liabilities |
| Non-current liabilities | | | | | | | Non-current liabilities |
| Bonds payable | 30,000 | _ | _ | -79 | 29,920 | | Bonds and borrowings |
| | _ | _ | 1,653 | 18,310 | 19,964 | G | Lease liabilities |
| | _ | _ | 163 | _ | 163 | | Other payables |
| | _ | _ | 0 | | 0 | | Other financial liabilities |
| | _ | | 2,841 | 1,166 | 4,007 | D | Employee benefits |
| | | | 3,102 | 1,100 | 3,102 | D | Provisions |
| Provision for retirement | | | 3,102 | | 3,102 | | 1 TOVISIONS |
| benefits for directors (and other officers) | 15 | _ | -15 | _ | _ | | |
| Retirement benefit liability | 2,825 | _ | -2,825 | | _ | | |
| Asset retirement | 2.402 | | 2.102 | | | | |
| obligations | 3,102 | _ | -3,102 | _ | _ | | |
| Other | 1,900 | _ | -1,817 | _ | 83 | | Other non-current liabilities |
| Total non-current liabilities | 37,844 | _ | 0 | 19,397 | 57,242 | | Total non-current liabilities |
| Total liabilities | 116,821 | _ | 0 | 25,407 | 142,229 | | Total liabilities |
| Net assets | | | | | | | Equity |
| Share capital | 21,152 | _ | _ | _ | 21,152 | | Share capital |
| Capital surplus | _ | _ | 31 | -31 | _ | | Capital surplus |
| Retained earnings | 184,585 | _ | - | -11,998 | 172,587 | I | Retained earnings |
| Treasury shares | -696 | _ | _ | 417 | -279 | | Treasury shares |
| Total accumulated other comprehensive income | -2,353 | _ | _ | 4,113 | 1,760 | A,D, E | Other components of equity |
| Share acquisition rights | 31 | _ | -31 | _ | _ | | |
| Non-controlling interests | 804 | 429 | _ | -16 | 1,216 | | Non-controlling interests |
| Total net assets | 203,524 | 429 | _ | -7,515 | 196,437 | | Total equity |
| Total liabilities and net assets | 320,345 | 429 | 0 | 17,891 | 338,667 | | Total liabilities and equity |
| | 0,5 15 | 1.27 | <u> </u> | 1,,001 | , | | |

Reconciliation of equity as of March 31, 2020

| Accounts under J-GAAP | J-GAAP | Allocation of acquisition costs through business combinations and subsequent amortization | Reclassifi- cations | Differences in recognition and measurement | IFRS | Notes | Subjects of IFRS |
|---|---------|--|------------------------|---|---------|-------|--|
| Assets | | | | | | | Assets |
| Current assets | | | | | | | Current assets |
| Cash and deposits | 32,072 | _ | 79,623 | _ | 111,695 | | Cash and cash equivalents |
| Notes and accounts receivable - trade | 78,828 | _ | -11,024 | -1,031 | 66,772 | | Trade and other receivables |
| | _ | _ | 13,062 | 702 | 13,765 | | Contract assets |
| Lease receivables and investment assets | 340 | _ | -340 | _ | _ | | |
| Securities | 299 | _ | -299 | _ | _ | | |
| Merchandise and finished goods | 9,150 | _ | -9,150 | _ | _ | | |
| Work in process | 671 | _ | -671 | _ | _ | | |
| Raw materials and supplies | 133 | _ | -133 | _ | _ | | |
| | _ | _ | 9,955 | 115 | 10,071 | | Inventories |
| Deposits paid | 79,703 | _ | -79,703 | _ | _ | | |
| | _ | _ | 24 | _ | 24 | | Income taxes receivable |
| | _ | _ | 412 | _ | 412 | | Other financial assets |
| Other | 13,600 | _ | -1,803 | -647 | 11,149 | | Other current assets |
| Allowance for doubtful accounts | -48 | _ | 48 | _ | _ | | |
| Total current assets | 214,752 | _ | _ | -861 | 213,891 | | Total current assets |
| Non-current assets | | | | | | | Non-current assets |
| Property, plant and equipment | 74,801 | _ | -1,384 | -11,870 | 61,546 | F | Property, plant and equipment |
| | _ | _ | 1,394 | 24,704 | 26,099 | G | Right-of-use assets |
| Intangible assets | 21,384 | 10,274 | -31,659 | _ | _ | | |
| | _ | -6,869 | 31,650 | 461 | 25,242 | В | Goodwill and intangible assets Investments accounted |
| | _ | _ | 6,333 | 920 | 7,253 | | for using equity method |
| Investment securities | 11,854 | _ | -11,854 | _ | _ | | |
| Long-term prepaid expenses | 1,599 | _ | -1,599 | _ | _ | | |
| Leasehold and guarantee deposits | 7,178 | _ | -7,178 | _ | _ | | |
| guarantee deposits | _ | _ | 7,890 | _ | 7,890 | | Other receivables |
| | _ | _ | 5,666 | 73 | 5,739 | A | Other financial assets |
| Deferred tax assets | 10,044 | -3,146 | _ | 6,068 | 12,967 | С | Deferred tax assets |
| Other | 918 | _ | 692 | _ | 1,610 | | Other non-current assets |
| Allowance for doubtful accounts | -50 | _ | 50 | _ | _ | | |
| Total non-current assets | 127,732 | 259 | _ | 20,357 | 148,350 | | Total non-current assets |
| Total assets | 342,485 | 259 | _ | 19,496 | 362,241 | | Total assets |

| | 1 | | | | | | (Millions of Yen) |
|---|---------|--|------------------------|---|---------|-------|-------------------------------|
| Accounts under J-GAAP | J-GAAP | Allocation of acquisition costs through business combinations and subsequent amortization | Reclassifi- cations | Differences in recognition and measurement | IFRS | Notes | Subjects of IFRS |
| Liabilities | | | | | | | Liabilities |
| Current liabilities | | | | | | | Current liabilities |
| Notes and accounts payable - trade | 25,054 | _ | 7,212 | 38 | 32,306 | | Trade and other payables |
| | _ | _ | 12,638 | _ | 12,638 | | Contract liabilities |
| | _ | _ | 10,051 | 2,002 | 12,054 | Н | Employee benefits accruals |
| Short-term borrowings | 15,400 | _ | 10,000 | -2 | 25,397 | | Bonds and borrowings |
| Current portion of bonds | 10,000 | _ | -10,000 | _ | _ | | |
| Lease obligations | 836 | _ | -836 | _ | _ | | |
| | _ | _ | 836 | 5,764 | 6,601 | G | Lease liabilities |
| Income taxes payable | 5,091 | _ | -1,317 | _ | 3,773 | | Income taxes payable |
| Provision for bonuses | 6,972 | _ | -6,972 | _ | _ | | |
| Provision for bonuses for directors (and other officers) | 65 | _ | -65 | _ | _ | | |
| Provision for loss on construction contracts | 507 | _ | -507 | _ | _ | | |
| | _ | _ | 511 | _ | 511 | | Provisions |
| Other | 29,960 | _ | -21,550 | -133 | 8,275 | | Other current liabilities |
| Total current liabilities | 93,889 | _ | _ | 7,669 | 101,559 | | Total current liabilities |
| Non-current liabilities | | | | | | | Non-current liabilities |
| Bonds payable | 30,000 | _ | _ | -72 | 29,927 | | Bonds and borrowings |
| Lease obligations | 1,581 | _ | -1,581 | _ | _ | | |
| | _ | _ | 1,581 | 19,546 | 21,127 | G | Lease liabilities |
| | _ | _ | 207 | _ | 207 | | Other payables |
| | _ | _ | 5,543 | 278 | 5,821 | D | Employee benefits |
| | _ | _ | 3,115 | _ | 3,115 | | Provisions |
| Provision for retirement benefits for directors (and other officers) | 11 | _ | -11 | _ | _ | | |
| Retirement benefit liability | 5,532 | _ | -5,532 | _ | _ | | |
| Asset retirement obligations | 3,115 | _ | -3,115 | _ | _ | | |
| Long-term lease and guarantee deposits | 156 | _ | -156 | _ | _ | | |
| Other | 127 | _ | -51 | _ | 75 | | Other non-current liabilities |
| Total non-current liabilities | 40,523 | _ | _ | 19,752 | 60,276 | | Total non-current liabilities |
| Total liabilities | 134,413 | _ | _ | 27,422 | 161,835 | | Total liabilities |

| | | | | | | | (Minimons of Ten) |
|--|---------|--|------------------------|--|---------|-----------|------------------------------|
| Accounts under J-GAAP | J-GAAP | Allocation of acquisition costs through business combinations and subsequent amortization | Reclassifi- cations | Differences in recognition and measurement | IFRS | Notes | Subjects of IFRS |
| Net assets | | | | | | | Equity |
| Share capital | 21,152 | _ | _ | _ | 21,152 | | Share capital |
| Capital surplus | _ | 429 | -398 | -30 | _ | | |
| Retained earnings | 191,881 | -169 | 429 | -14,312 | 177,828 | I | Retained earnings |
| Treasury shares | -698 | - | _ | 417 | -281 | | Treasury shares |
| Total accumulated other comprehensive income | -4,655 | _ | _ | 6,002 | 1,347 | A,D, E | Other components of equity |
| Share acquisition rights | 30 | _ | -30 | _ | _ | | |
| Non-controlling interests | 361 | _ | _ | -2 | 358 | | Non-controlling interests |
| Total net assets | 208,072 | 259 | _ | -7,925 | 200,405 | | Total equity |
| Total liabilities and net assets | 342,485 | 259 | _ | 19,496 | 362,241 | | Total liabilities and equity |

Reconciliation of income and comprehensive income for Nine-month period ended December 31, 2019 (April 1, 2019 to December 31, 2019)

| | | | | | | (Willions of Tell) |
|--|---------|-------------------|--|---------|-------|---|
| Accounts under J-GAAP | J-GAAP | Reclassifications | Differences in recognition and measurement | IFRS | Notes | Subjects of IFRS |
| Net sales | 280,722 | _ | 191 | 280,914 | | Net sales |
| Cost of sales | 209,627 | 201 | -468 | 209,359 | | Cost of sales |
| Gross profit | 71,095 | -201 | 660 | 71,554 | | Gross profit |
| Selling, general and administrative expenses | 40,215 | 411 | -705 | 39,922 | В | Selling, general and administrative expenses |
| | _ | 158 | 3 | 162 | | Other income |
| | | 293 | -35 | 258 | | Other expenses |
| Operating profit | 30,879 | -748 | 1,405 | 31,536 | | Operating profit |
| Non-operating income | 995 | -995 | _ | _ | | |
| Non-operating expenses | 397 | -397 | _ | _ | | |
| Ordinary profit | 31,477 | -31,477 | _ | _ | | |
| Extraordinary income | 1,816 | -1,816 | _ | _ | | |
| Extraordinary losses | 473 | -473 | _ | _ | | |
| | _ | 1,946 | -1,809 | 136 | A | Finance income |
| | _ | 98 | 306 | 405 | | Finance costs |
| | _ | 707 | 46 | 754 | | Share of profit (loss) of investments accounted for using equity method |
| Profit before income taxes | 32,821 | -135 | -663 | 32,022 | | Profit before tax |
| Total income taxes | 9,713 | -135 | 197 | 9,775 | | Income tax expense |
| Profit | 23,107 | _ | -860 | 22,246 | | Profit |
| Profit attributable to | | | | | | Profit attributable to |
| Owners of parent | 23,049 | _ | -860 | 22,189 | | Owners of parent |
| Non-controlling interests | 57 | _ | -0 | 57 | | Non-controlling interests |

| | | | | | | (Millions of Yen) |
|--------------------------------------|--------|-------------------|--|--------|-------|---|
| Accounts under J-GAAP | J-GAAP | Reclassifications | Differences in recognition and measurement | IFRS | Notes | Subjects of IFRS |
| Profit | 23,107 | _ | -860 | 22,246 | | Profit |
| Other comprehensive income | | | | | | Other comprehensive income |
| | | | | | | Items that will not be |
| Remeasurements of | | | | | | reclassified to profit or loss Remeasurements of |
| defined benefit plans, net | 493 | _ | -493 | _ | D | defined benefit |
| of tax | | | | | | liabilities (assets) |
| | | | | | | Net change in fair value of equity instruments |
| Valuation difference on | -524 | | 1,746 | 1,221 | A | designated as measured |
| available-for-sale securities | -324 | _ | 1,746 | 1,221 | A | at fair value through |
| | | | | | | other comprehensive income |
| | | | | | | Share of other |
| | | 57 | 107 | 164 | | comprehensive income of investments |
| | | 37 | 107 | 104 | | accounted for using |
| | | | | | | equity method |
| | | | | | | Items that may be reclassified to profit or loss |
| Deferred gains or losses on | | | | | | _ |
| hedges | 38 | _ | -47 | -8 | | Cash flow hedges |
| Foreign currency | 151 | | 1 | 150 | | Exchange differences on |
| translation adjustment | -151 | _ | -1 | -152 | | translation of foreign operations |
| Share of other | | | | | | Share of other |
| comprehensive income of | 60 | -57 | | 3 | | comprehensive income of investments |
| entities accounted for using | 00 | -57 | _ | 3 | | accounted for using |
| equity method | | | | | | equity method |
| Total other comprehensive income | -82 | _ | 1,311 | 1,229 | | Total other comprehensive income |
| Comprehensive income | 23,025 | _ | 450 | 23,476 | | Comprehensive income |
| Comprehensive income attributable to | | | | | | Comprehensive income attributable to |
| Owners of parent | 22,965 | _ | 453 | 23,418 | | Owners of parent |
| Non-controlling interests | 60 | _ | -2 | 57 | | Non-controlling interests |

Reconciliation of income and comprehensive income of fiscal year ended March 31, 2020 (April 1, 2019 to March 31, 2020)

| | | | | | | | (Millions of Yen) |
|--|---------|--|------------------------|---|---------|-------|---|
| Accounts under J-GAAP | J-GAAP | Allocation of acquisition costs through business combinations and subsequent amortization | Reclassifi- cations | Differences in recognition and measurement | IFRS | Notes | Subjects of IFRS |
| Net sales | 387,003 | _ | _ | -1,707 | 385,295 | | Net sales |
| Cost of sales | 289,048 | 51 | 198 | -1,195 | 288,102 | | Cost of sales |
| Gross profit | 97,954 | -51 | -198 | -511 | 97,192 | | Gross profit |
| Selling, general and administrative expenses | 55,628 | 270 | 1,108 | 138 | 57,145 | В | Selling, general and administrative expenses |
| | _ | _ | 352 | 3 | 355 | | Other income |
| | _ | _ | 384 | -30 | 354 | | Other expenses |
| Operating profit | 42,326 | -321 | -1,340 | -616 | 40,048 | | Operating profit |
| Non-operating income | 1,280 | _ | -1,280 | _ | _ | | |
| Non-operating expenses | 592 | _ | -592 | _ | _ | | |
| Ordinary profit | 43,014 | -321 | -42,692 | _ | _ | | |
| Extraordinary income | 2,028 | _ | -2,028 | _ | _ | | |
| Extraordinary losses | 1,080 | _ | -1,080 | _ | _ | | |
| | | _ | 2,032 | -1,820 | 212 | A | Finance income |
| | _ | _ | 168 | 489 | 658 | | Finance costs |
| | _ | _ | 923 | 53 | 976 | | Share of profit (loss) of investments accounted for using equity method |
| Profit before income taxes | 43,961 | -321 | -187 | -2,873 | 40,578 | | Profit before tax |
| Total income taxes | 12,666 | -152 | -187 | -604 | 11,720 | | Income tax expense |
| Profit | 31,294 | -169 | | -2,268 | 28,857 | | Profit |
| Profit attributable to | | | | | | | Profit attributable to |
| Owners of parent | 31,201 | -169 | _ | -2,267 | 28,765 | | Owners of parent |
| Non-controlling interests | 93 | <u> </u> | _ | -0 | 92 | | Non-controlling interests |

| | | | | | | | (Millions of Yell) |
|--|--------|--|------------------------|--|--------|-------|--|
| Accounts under J-GAAP | J-GAAP | Allocation of acquisition costs through business combinations and subsequent amortization | Reclassifi- cations | Differences in recognition and measurement | IFRS | Notes | Subjects of IFRS |
| Profit | 31,294 | -169 | _ | -2,268 | 28,857 | | Profit |
| Other comprehensive income | | | | | | | Other comprehensive income Items that will not be reclassified to profit or loss |
| Remeasurements of defined benefit plans, net of tax | -1,410 | _ | _ | 490 | -919 | D | Remeasurements of defined benefit liabilities (assets) |
| Valuation difference on available-for-sale securities | -981 | _ | _ | 1,896 | 915 | A | Net change in fair value of equity instruments designated as measured at fair value through other comprehensive income |
| | I | _ | -21 | -18 | -39 | | Share of other comprehensive income of investments accounted for using equity method |
| | | | | | | | Items that may be reclassified to profit or loss |
| Deferred gains or losses on hedges | 44 | _ | _ | -63 | -19 | | Cash flow hedges |
| Foreign currency translation adjustment | -29 | _ | _ | -4 | -34 | | Exchange differences on translation of foreign operations |
| Share of other comprehensive income of entities accounted for using equity method | -6 | _ | 21 | _ | 14 | | Share of other comprehensive income of investments accounted for using equity method |
| Total other comprehensive income | -2,384 | _ | _ | 2,300 | -83 | | Total other comprehensive income |
| Comprehensive income | 28,910 | -169 | | 32 | 28,773 | | Comprehensive income |
| Comprehensive income attributable to | | | | | | | Comprehensive income attributable to |
| Owners of parent | 28,815 | -169 | _ | 35 | 28,680 | | Owners of parent |
| Non-controlling interests | 95 | _ | _ | -2 | 92 | | Non-controlling interests |

Notes on reconciliations

A. Financial instruments

Under J-GAAP standards, marketable securities were measured at fair value while non-marketable securities were measured at acquisition cost, in principle. Under IFRS standards, all equity instruments are measured at fair value.

In addition, IFRS standards allow for fluctuations in the fair value of equity instruments to be recognized through other comprehensive income. When this recognition method is adopted, gains and losses on sale and valuation of the applicable equity instruments will not be transferred to net income.

B. Goodwill and intangible assets

Under J-GAAP standards, goodwill is amortized through the straight-line method over the period in which said goodwill can be rationally estimated to have an impact. Under IFRS, goodwill incurred through business combinations is not amortized. Rather, impairment tests are performed on annual basis and when signs of amortization have been recognized.

C. Deferred tax assets

Under J-GAAP standards, deferred tax assets were recognized based on "Implementation Guidance on Recoverability of Deferred Tax Assets" (Accounting Standards Board of Japan Guidance No.26). However, under IFRS the method of judging the recoverability of deferred tax assets was revised to recognize deferred tax assets in relation to taxable profits among deductible temporary differences and loss carryforwards deemed to be highly likely to be available for paying future tax obligations.

D. Employee Benefits

Under J-GAAP standards, employee retirement benefits paid through defined benefit pension plans were recognized in net income through service cost, interest expense, and expected return on investment. Actuarial differences and past service costs that are not treated as expenses were recognized under other comprehensive income and then reflected in net income over a defined period.

Under IFRS standards, employee retirement benefits paid through defined benefit pension plans are recognized in net income through current and past service cost and net interest cost is reflected in net income in an amount arrived at through the application of a discount rate to net defined benefit liability (asset). In addition, the remeasured amount of net defined benefit liability (asset) is recognized under other comprehensive income and reflected directly in retained earnings through other components of equity without being reflected in net income. Remeasurements of defined benefit pension plans are comprised of actuarial differences on defined benefit liability and gains on plan assets (excluding interest received on plan assets).

E. Foreign currency translation differences from foreign operations

When applying IFRS standards, the Company chose to utilize the exception for foreign currency translation differences from foreign operations described in IFRS 1. Accordingly, foreign currency translation differences from foreign operations as of the transition date were deemed to be zero, and the resulting differences were recognized under retained earnings.

F. Deemed cost

As part of the process of adopting IFRS standards, the Company applied the deemed cost exception stipulated in IFRS 1, using the fair value of certain property, plant and equipment at the transition date as the deemed value.

G. Lease liabilities and right-of-use assets

Under J-GAAP standards, leases as the debtor are categorized as either finance leases or operating leases, and financial treatments are applied to operating leases that are similar to those applied to standard lease transactions. Under IFRS standards, leases as the debtor are not categorized into finance leases or operating leases, and lease liabilities and right-of-use assets are recognized in relation to lease transactions.

H. Accrued vacation pay

Under IFRS standards, a provision is recognized for unused paid vacation days, an item for which recognition was not required under J-GAAP standards.

I. Reconciliation of retained earnings

The impact of the aforementioned reconciliations on retained earnings are as follows (figures in parentheses () represent downward adjustments).

(Millions of Yen)

| | As of Apr. 1, 2019 (Transition Date) | As of Dec. 31, 2019 | As of Mar. 31, 2020 |
|--|---|---------------------|---------------------|
| Financial instruments (NoteA) | 265 | 204 | 148 |
| Goodwill and intangible assets (NoteB) | _ | 51 | 243 |
| Deferred tax assets (NoteC) | 1,130 | 1,171 | 1,199 |
| Employee Benefits (NoteD) | (4,141) | (4,470) | (6,663) |
| Foreign currency translation differences from foreign operations (NoteE) | (182) | (182) | (182) |
| Deemed cost (NoteF) | (8,815) | (8,439) | (8,340) |
| Lease liabilities and right-of-use assets (NoteG) | (535) | (483) | (479) |
| Accrued vacation pay (NoteH) | (139) | (151) | (140) |
| Others | (487) | 301 | (97) |
| Reconciliation amount of retained earnings | (12,905) | (11,998) | (14,312) |

(Note) The adjustment to retained earnings as of the transition date (April 1, 2019) is the sum of the differences in scope of consolidation and differences in recognition and measurement.

Adjustment of cash flows for the nine-month period ended December 31, 2019, and the fiscal year ended March 31, 2020

While lease fee payments for non-financial leases were accounted for in operating cash flows under J-GAAP standards, these payments are reflected in repayment of lease liabilities in financing cash flows under IFRS standards. As a result, net cash provided by operating activities and net cash used in financing activities were increased by ¥5,223 million for the nine-month period ended December 31, 2019, and by ¥6,613 million for the fiscal year ended March 31, 2020.