Consolidated Financial Results for the Third Quarter Ended December 31, 2010 (Japanese GAAP)



Company name:CSK CORPORATIONCode number:9737Representative:Takeshi Nakanishi, PresidentContact person:Yasuhiko Oka, General Manager – Accounting DepartmentSchedule date of filing Quarterly securities reports:February 10, 2011Schedule date of payment of cash dividends:–The additional materials of the Financial Results for the Third Quarter: YesThe briefing session of the Financial Results for the Third Quarter: None

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(Amounts of less than one million are rounded down.)

1. Consolidated Financial Results for the Third Quarter Ended Dec. 31, 2010 (April 1, 2010 through December 31, 2010)

(1) Consolidated operating results (% represents the change from the same period in the previous fiscal year)

	Operating revenue		Operating income		Ordinary income		Net income	
	million yen	%	million yen	%	million yen	%	million yen	%
Nine months ended Dec. 31,2010	101,393	(17.8)	3,591	264.0	1,553	149.9	(8,737)	-
Nine months ended Dec. 31,2009	123,370	(18.5)	986	-	621	-	(58,743)	-

	Net income per share	Diluted net income per share
	yen	yen
Nine months ended Dec. 31,2010	(69.49)	-
Nine months ended Dec. 31,2009	(731.95)	-

(2) Consolidated financial position

	Total assets	Net assets	Shareholders' equity ratio	Shareholders' equity per share
	million yen	million yen	%	Yen
As of Dec. 31, 2010	175,997	6,952	1.0	(312.56)
As of Mar. 31, 2010	267,749	15,807	4.0	(241.34)

Reference) Shareholders' equity

As of Dec. 31, 2010: 1,700 million yen As of Mar. 31, 2010: 10,660 million yen

2. Dividends

		Dividends per share					
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total		
	yen	yen	yen	yen	yen		
Fiscal year ended Mar. 31, 2010	-	0.00	-	0.00	0.00		
Fiscal year ending Mar. 31, 2011	-	0.00					
Fiscal year ending Mar. 31, 2011(forecast)			-	0.00	0.00		

Note) Changes in dividends forecast for fiscal year 2011 as of Dec. 31, 2010: None

3. Forecast of consolidated operating results for FY 2011 (April 1, 2010 through March 31, 2011)

	Operating revenue	Operating income	Ordinary income	Net income	Net income per share
	million yen %	million yen %	million yen %	million yen %	yen
Full-year	145,000 (14.5)	7,000 67.6	3,700 26.7	(7,500) -	(59.65)

Note) Changes in forecast of consolidated operating results for FY2011 as of Dec. 31, 2010: Yes

4. Others

(1) Significant changes in scope of consolidation: Yes

Newly added - (-) Excluded 2 (CSK-IT MANAGEMENT CORPORATION, CSK SYSTEMS CORPORATION) Note: This section shows whether or not there is a change in Specified Subsidiaries that led to the change of the consolidated scope during the current quarter.

- (2) Adoption of simplified method or specific method to quarterly financial statement in accounting procedure : None Note: This section shows the use of any simplified accounting methods, or the use of any particular accounting methods for quarterly consolidated financial statements.
- (3) Change in accounting policies, procedures, presentation rules, etc.

① Changes due to the revision of accounting standards. : Yes

- 0 Changes due to reasons other than 1 : None
- Note: The section shows the changes to accounting policies, procedures, rules, etc. that are described in Japanese regulations as "Alterations on significant issues that are the basis of the presentation for quarterly financial accounting statements.
- (4) Number of shares issued (common stock)

①Number of shares issued (including treasury stock)
②Number of treasury stock
③Average number of shares issued (for the 3rd Quarter)

Accounting period	Shares	Accounting period	Shares
FY2011 3rd Quarter	125,747,714	FY2010	125,747,714
FY2011 3rd Quarter	14,273	FY2010	35,499
FY2011 3rd Quarter	125,734,823	FY2010 3rd Quarter	80,257,041

%Implementation status of Quarterly review

This Financial Results report for the Third Quarter was exempt from quarterly review which was based on Financial Instruments and Exchange Law of Japan. As of the Third Quarter disclosing, the review for the quarterly financial statements has not been completed.

*Explanation regarding the appropriate use of forecasts of business results

The financial forecasts of business results are based on judgments and estimates that have been made using of currently available information. By nature, such financial forecasts are subject to uncertainty and risk. Therefore, you are advised that the final results might be significantly different from the aforementioned forecast due to changes in economic environments related to our business, market trends and exchange rate, etc.

(Accompanying Materials)

Consolidated Financial Statements and Others (1) Consolidated Balance Sheets

		(millions of yen)
	Fiscal year 2011 3rd quarter (As of Dec. 31, 2010)	Fiscal year 2010 (As of Mar. 31, 2010)
Assets		
Current assets		
Cash and time deposits	45,813	45,250
Notes and accounts receivable	19,212	23,300
Short term loans receivable	17,419	22,261
Marketable securities	8,935	8,485
Venture capital investments	-	3,970
Inventories	4,075	2,180
Income taxes receivable	980	3,261
Cash segregated as deposits related to securities business	-	26,593
Trading assets related to securities business	-	10,232
Receivables related to margin transactions	-	24,551
Other current assets	13,545	31,630
Allowance for doubtful accounts	(10,483)	(8,724)
Total current assets	99,498	192,993
Fixed assets		
Tangible fixed assets	24,001	26,482
Intangible fixed assets	3,608	5,427
Investments and other assets		
Investments in securities	40,616	31,065
Other assets	8,634	12,096
Allowance for doubtful accounts	(362)	(315)
Total investments and other assets	48,888	42,847
Total fixed assets	76,498	74,756
Total assets	175,997	267,749

		(millions of yen)
	Fiscal year 2011	F: 1 0010
	3rd quarter	Fiscal year 2010
	(As of Dec. 31, 2010)	(As of Mar. 31, 2010)
Liabilities		
Current liabilities		
Accounts payable	4,805	6,602
Short-term convertible bonds payable	21,792	-
Short-term bank loans payable	8,813	10,933
Accrued income taxes	295	1,156
Deposits received of prepaid cards	56,575	53,183
Accrued bonuses to employees	2,055	3,783
Accrued bonuses to directors	35	-
Allowance for anticipated losses on contracts	113	57
Trading liabilities related to securities business		1,008
Payable related to margin transactions	-	19,121
Deposits received and guarantee deposits received from customers related to securities business	- -	35,994
Other current liabilities	14,602	18,800
Total current liabilities	109,087	150,641
Long-term liabilities		
Convertible bonds payable	35,000	56,792
Long-term bank loans payable	22,375	40,063
Accrued employees' retirement benefits	117	197
Accrued directors' retirement benefits	18	22
Other long-term liabilities	2,445	3,543
Total long-term liabilities	59,956	100,618
Statutory reserve		
Reserve for financial products transaction liabilities		681
Total statutory reserve	-	681
Total liabilities	169,044	251,942
Net assets		
Shareholders' equity		
Capital stock	96,225	96,225
Capital surplus	53,763	53,763
Retained earnings	(148,232)	(139,494)
Treasury stock, at cost	(10)	(68)
Total shareholders' equity	1,746	10,426
Valuation, translation adjustments and other		
Net unrealized gains (losses) on securities	(45)	234
Total valuation, translation adjustments	(10)	201
and other	(45)	234
Subscription rights to shares	467	467
Minority interests	4,784	4,680
Total net assets	6,952	15,807
Total liabilities and net assets	175,997	267,749
100a1 Habilities and liet assets	110,001	201,149

(2) Consolidated Statements of Operations

	Fiscal year 2010 From Apr. 1, 2009 To Dec. 31, 2009	(millions of yen) Fiscal year 2011 From Apr. 1, 2010 To Dec. 31, 2010
Dperating revenue	123,370	101,393
Operating costs	84,476	77,836
Gross profits	38,893	23,556
Selling, general and administrative expenses	37,906	19,965
Dperating income	986	3,591
Non-operating income		
Interest income	52	68
Dividend income	186	36
Hoard profit of prepaid card	878	877
Others	612	679
Total non-operating income	1,729	1,661
Interest expenses	373	728
Provision of allowance for doubtful accounts	-	2,156
Provision for accrued employees' retirement		
benefits	195	196
Stock Issuance Costs	470	-
Commission fee	602	-
Others	452	617
Total non-operating expenses	2,094	3,699
Ordinary income	621	1.553
Extraordinary gains		
Gain on sales of investment securities	776	-
Reversal of allowance for doubtful accounts Reversal of reserve for financial products	-	63
transaction liabilities	184	-
Others	577	18
Total extraordinary gains	1,537	81
Extraordinary losses		
Loss on withdrawal from securities business Loss on withdrawal from real estate	-	8,904
securitization business	55,940	-
Others	3,544	1,846
Total extraordinary losses	59,484	10,751
loss before income taxes and minority interests	(57,324)	(9,115)
ncome taxes : Current	1,164	790
ncome taxes : Deferred	159	(1,276)
Total income taxes	1,323	(485)
loss before minority interests	-	(8,629)
/inority interests in income	95	107
Net loss	(58,743)	(8,737)

(3) Consolidated Statements of Cash Flows

		(millions of yen)
	For the nine months ended Dec. 31, 2009	For the nine months ended Dec. 31, 2010
sh flows from operating activities		
Loss before income taxes and minority interests	(57, 324)	(9,115)
Depreciation	4,186	3,411
Loss on impairment of fixed assets	758	209
Amortization of goodwill	128	103
Increase (decrease) in allowances and decrease (increase) in prepaid pension costs	(3,394)	699
Increase (decrease) in reserve for financial products transaction liabilities	(184)	-
Interest and dividend income	(1,023)	(104)
Interest expenses	2,593	734
Loss on withdrawal from real estate securitization business	46,733	-
Loss on withdrawal from securities business	-	8,904
Decrease (increase) in accounts receivable	9,467	5,067
Decrease (increase) in inventories	(862)	(1,931)
Increase (decrease) in accounts payable	(3,329)	(1,797)
Increase (decrease) in deposits received of prepaid cards	1,708	3,392
Decrease (increase) in venture capital investments	130	166
Decrease (increase) in investments related to financial services	1,085	-
Decrease (increase) in cash segregated as deposits related to securities business	634	-
Decrease (increase) in trading assets related to securities business Decrease (increase) in trade date accrual (asset) related to	(667)	-
securities business	2,957	-
Decrease (increase) in receivables related to margin transaction	(3,489)	-
Decrease (increase) in loans secured by securities	(2,141)	-
Increase(decrease) in trading liability related to securities business	1,580	-
Increase (decrease) in payables related to margin transactions	3,686	-
Increase (decrease) in deposits received and guarantee deposits received from customers related to securities business	1,091	-
Other, net	(1,066)	433
Subtotal	3,256	10,174
Interest and dividends income received	1,067	88
Interest expenses paid	(2,655)	(722)
Income taxes paid	(210)	(276)
Net cash used in operating activities	1,458	9,263

	For the nine months ended Dec. 31, 2009	(millions of yen) For the nine months ended Dec. 31, 2010
Cash flows from investing activities		
Decrease (increase) in time deposit, net	(470)	(6)
Net proceeds from sales and purchases of marketable securities	-	11,100
Purchases of property and equipment	(1,699)	(753)
Purchases of intangible assets	(1,397)	(691)
Purchases of investments in securities	(6,086)	(15,754)
Proceeds from sales of investments in securities	7,005	1,993
Net decrease (increase) in short-term loans receivable	-	7,734
Proceeds for sales of investments in subsidiaries resulting in change in scope of consolidation	366	3,006
Payments from sales of investments in subsidiaries resulting in change in scope of consolidation	(691)	(457)
Other, net	571	220
– Net cash provided by (used in) investing activities	(2,401)	6,393
Cash flows from financing activities		
Increase (decrease) in short-term bank loans, net	(41,853)	-
Proceeds from long-term loans payable	50,000	-
Repayment of long-term loans payable	-	(13,937)
Redemption of bonds	(20,000)	-
Proceeds from issuance of common stock	16,000	1,210
Proceeds from issuance of subscription right to shares	467	-
Other, net	(935)	(308)
Net cash provided by financing activities	3,679	(13,035)
Effect of exchange rate changes on cash and cash equivalents	(211)	(2)
Net increase (decrease) in cash and cash equivalents	2,525	2,618
Cash and cash equivalents, at beginning	33,882	43,394
Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation	-	(1,404)
Cash and cash equivalents, at end	36,408	44,607

(4) Note for Assumption of Going Concern

Not applicable

(5) Segment Information (Consolidated)

Information by business segment

						(n	illions of yen)
		For the nine months period ended Dec. 31, 2009					
	IT services business	Prepaid-Card business	Securities business	Other business	Total	Elimination and corporate	Consolidated Total
Operating revenue:							
Outside customers	106,896	2,088	13,530	855	123,370	-	123,370
Inter-segment sales/transfers	2,561	111	9	0	2,681	(2,681)	-
Total	109,457	2,199	13,539	855	126,051	(2,681)	123,370
Costs and expenses	102,823	2,012	13,203	2,502	120,541	1,842	122,383
Operating income(loss)	6,634	187	335	(1,647)	5,510	(4,523)	986

Notes: 1. The CSK Group (The Group) operates principally in four segments: IT services business, Prepaid-Card, Securities business, Other business.

Segment	Major products and services					
IT services business:	Software development, systems integration, facilities management, business process					
	outsourcing and other related services, Computer and other product sales, engineering of					
	intelligent buildings, intelligent buildings lease					
Prepaid-Card business:	Issuance and settlement of prepaid cards, development and sales of card systems					
Securities business:	Securities business and other related services					
Other business:	Investment in venture companies, investment in equity securities and others,					
	management of investment trust					

2. Among costs and expenses, unallocated operating expenses in "Elimination and corporate" for the nine months ended Dec. 31, 2009 was the expenses of \$7,388 million. The cost was management expenses for group companies incurred at CSK HOLDINGS CORPORATION (The Company).

3. Change in accounting policies

With regards to the recording basis for earnings related to contract works, The Company had been applying the completed-contract method to contract works, but as of the period under review the company is applying the Accounting Standard for Construction Contracts (Accounting Standards Board of Japan (ASBJ) Statement No. 15; December 27, 2007) and the Guidance on Accounting Standard for Construction Contracts (ASBJ Guidance No. 18; December 27, 2007). In consequence, with regard to contract works for commissioned software development commencing in the said period, those works for which the outcome of the progress made by the end of the period is deemed certain are subject to the percentage-of-completion method (with the percentage of completion estimated on a cost-to-cost basis), and other works are subject to the completed-contract method. As a result, operating revenue increased by 1,166 million, and operating income increased by 255 million respectively.

- 4. The Group has substantially withdrawn from real estate securitization business and changed Financial services segment to Other business segment for the nine months ended Dec. 31, 2009. As a result, operating revenue increased by 855 million, and operating loss increased by 1,647 million in Other business segment for the nine months ended Dec. 31, 2009 and The Company has changed the segment range as follows : "IT service business", "Prepaid card business", "Securities business", "Other business" in order.
- 5. CSK FINANCE CO.,LTD. (current name GEN CAPITAL CO.,LTD.), its consolidated subsidiary CVC Business Co., Ltd., GENASSET CO., LTD, and other 4 companies, and its 43 anonymous associations were excluded from consolidated subsidiaries of The Company for the nine months ended Dec. 31, 2009. As a result, assets in Financial service business decreased by ¥103,664 million from the fiscal year ended in 2008.

Segment Information for geographic locations

Segment information for geographic locations was omitted for the nine months period ended Dec. 31, 2009, because total sales for "Japan" segment exceeded 90% of total sales in the period

Overseas Sales

Information regarding overseas sales was omitted for the nine months period ended Dec. 31, 2009, because total overseas sales were less than 10% of consolidated total sales in the period.

Information by Reportable segments

1 Overview of Reportable Segments

Reportable segments of the Company are components of an entity about which separate financial information is available and such information is evaluated regularly by the board of directors in deciding how to allocate resources and in assessing performance.

The Group is based on main three segments of the primary businesses of the subsidiaries, "BPO", "IT-Management", and "Systems-Development", and the Group performs business activities through business reinforcement and cooperation of the core three segments and "Prepaid-Card" business that issues and settles the prepaid cards.

Accordingly, the Group's segments are separated based on the products and services provided by the core operating companies and the reportable segments are as follows.

BPO	Business consulting, Contact center, Back-office BPO, Business process analysis and					
	design, Business BPO services, Data analysis and management, Inspection services					
IT-Management	IT base construction, Operation consulting, Infrastructure management, System operation					
	services, Network operation surveillance, Data center services					
Systems-Development	Consulting, Solution services, Systems development					
Prepaid-Card	Issuance and settlement of prepaid cards, development and sales of card systems					

2 Net sales and segment income or loss of reportable segments

		-	0						(millions of yen)		
	For the nine months period ended Dec. 31, 2010										
	Reportable Segments					Other	Total	Elimination and	Consolidated		
	BPO	IT- Management	Systems- Development	Prepaid- Card	Total	Note 1	Iotal	corporation Note 2	Note 4		
Operating revenue:											
Outside customers	20,752	19,928	57,691	2,553	100,926	467	101,393	-	101,393		
Inter-segment sales/transfers	2,166	2,949	1,118	120	6,354	-	6,354	(6,354)	-		
Total	22,918	22,877	58,809	2,674	107,281	467	107,748	(6,354)	101,393		
Operating income(loss)	155	1,242	4,420	499	6,317	(230)	6,087	(2,495)	3,591		

Notes: 1 "Other" represents categories of businesses that are not included in reportable segments, and includes investments in venture companies and investment trust managements

2 Amounts in the column "Elimination and corporation of Operating income (loss) "of $\Psi(2,495)$ million represents Group's management revenue of $\Psi(869)$ million, and corporate expense of $\Psi(3,634)$ million that was not allocated to reportable segments. The expense was management expenses for group companies incurred at the Company.

- 3 The Group has withdrawn from Securities business due to the fact that the Company sold all the shares of Cosmo Securities Co., Ltd. during the first quarter of fiscal year 2011.
- 4 Segment income (loss) is adjusted with operating income in the Consolidated Statements of Operations.

(Additional Information)

Effective from the first quarter of fiscal year 2011, the Group adapted "Accounting Standard for Disclosure about Segments of an Enterprise and Related Information" (Accounting Standard Board of Japan No.17 issued on March 27, 2009) and "Guidance on Accounting Standard for Disclosures about Segments of an Enterprise and Related Information" (Accounting Standards Board of Japan Guidance No.20 issued on March 21, 2008).

(6) Note for material changes in Shareholder's Equity

Not applicable