



# Consolidated Financial Results for the Nine Months Ended December 31, 2025

January 30, 2026

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FY2025 Q3

Summary of Financial Results from Apr. to Dec. (PL/Incoming Orders/Backlog)



(Millions of yen)

	FY2024 (Apr. 2024 - Dec. 2024)	FY2025 (Apr. 2025 - Dec. 2025)	YoY	
			Amount	%
Net Sales	384,840	563,092	178,252	46.3%
Gross Profit	102,564	154,322	51,757	50.5%
Gross Profit Margin	26.7%	27.4%	0.8%	
SG&A Expenses	- 59,139	- 93,681	- 34,542	58.4%
Other Income and Expenses	- 530	2,272	2,803	
Operating Profit	42,894	62,913	20,018	46.7%
Operating Profit Margin	11.1%	11.2%	0.0%	
Profit attributable to owners of parent	29,798	50,282	20,483	68.7%
EBITDA*	59,432	89,112	29,680	49.9%
Incoming Orders	370,190	538,653	168,462	45.5%
Backlog	282,412	289,733	7,320	2.6%

\*EBITDA: Operating Profit + Depreciation and Amortization

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Higher consolidated sales and profit in nine-month period ended December 31, 2025  
Third-quarter profit benefited from recording of gain on sales of shares in ARGO  
GRAPHICS Inc.

## FY2025 Q3 Proforma Consolidated Financial Results



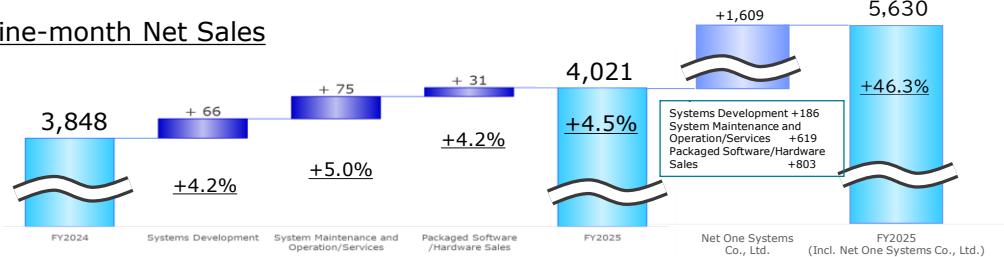
	FY2024				FY2025				(Millions of yen)	
	SCSK	Net One Systems	Merger-related expense	Total (A)	SCSK	Net One Systems	Merger-related expense	Total (B)	Amount (B-A)	%
Net Sales	384,840	155,643	—	540,483	402,156	160,936	—	563,092	22,609	4.2%
Gross Profit	102,564	40,280	—	142,845	111,760	42,561	—	154,322	11,476	8.0%
Gross Profit Margin	26.7%	25.9%		26.4%	27.8%	26.4%		27.4%	1.0%	
SG&A Expenses	- 58,039	- 26,687	- 1,100	- 85,826	- 62,750	- 25,419	- 5,511	- 93,681	- 7,854	9.2%
Other Income and Expenses	- 530	385	—	- 145	433	1,838	—	2,272	2,418	
Operating Profit	43,994	13,978	-1,100	56,872	49,444	18,980	- 5,511	62,913	6,040	10.6%
Operating Profit Margin	11.4%	9.0%		10.5%	12.3%	11.8%		11.2%	0.7%	

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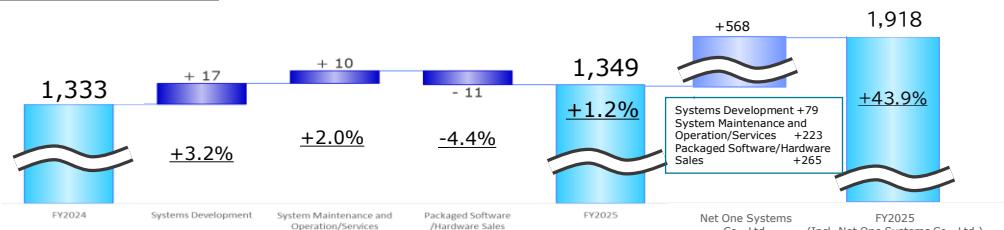
SCSK and Net One Systems absorbed merger related expenses; both posted higher sales, profits, and operating margins

(100 millions of yen)

Nine-month Net Sales



Three-month Net Sales



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Nine-month Net Sales

SCSK

➤ Systems Development:

Decreased in reaction to projects for the distribution industry, but increased development projects for the manufacturing industry and for the communication industry

➤ System Maintenance and Operation / Services:

Higher sales due to strong performance of management services, cloud services, and data center businesses as well as contributions from newly consolidated companies in e-commerce businesses

➤ Packaged Software / Hardware Sales:

Increased in sales of security products and in large-scale hardware sales, which outweighed the declines in network equipment for specific customers in the communications industry

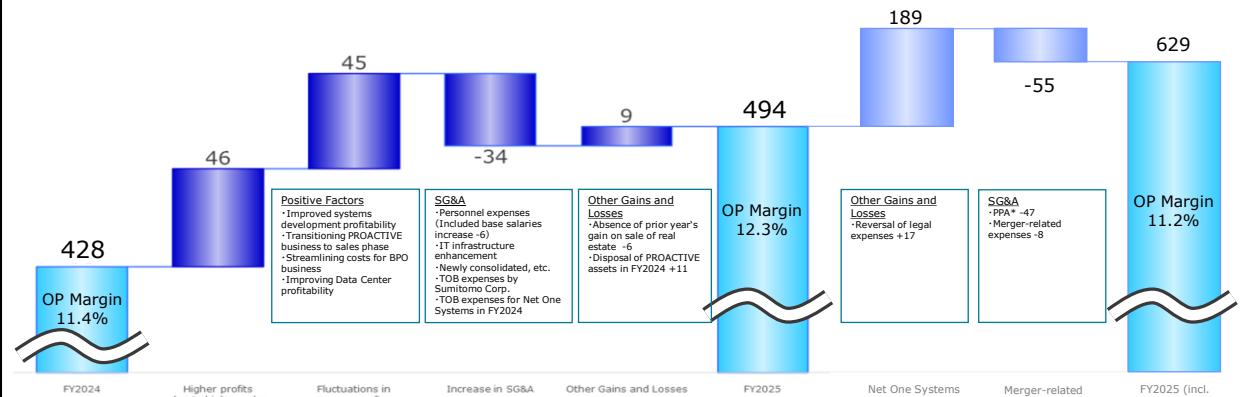
Net One Systems

Higher sales in public segment centered on municipal government agencies

FY2025 Q3  
Operating Profit Analysis from Apr. to Dec.

SCSK

(100 millions of yen)



\*PPA: Purchase Price Allocation

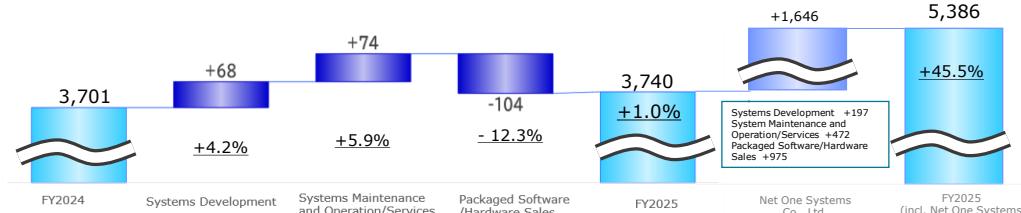
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## FY2025 Q3 Incoming Orders/Backlog Analysis

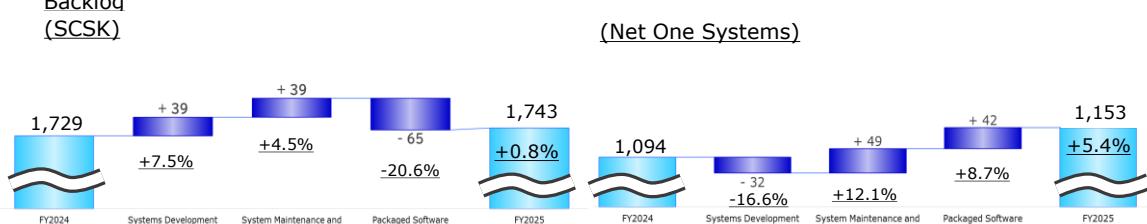


(100 millions of yen)

### Incoming Orders



### Backlog (SCSK)



### (Net One Systems)

Note: The backlog has been consolidated since Q3 of FY2024.

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## SCSK Incoming Orders/ Backlog

### ➤ Systems Development:

Decreased in reaction to projects for the distribution and financial industry and delays in contract timings for development projects for life and non-life insurance industries, but growth seen in systems development orders from manufacturing and communications industry customers

### ➤ System Maintenance and Operation / Services:

Increased despite slowed growth rates for verification service, due to strong performance in management service and data center businesses and benefits of newly consolidated companies in e-commerce businesses

### ➤ Packaged Software / Hardware Sales:

Increased in sales of security products, but declined in large-scale hardware sales and decreased in network equipment for specific customers in the communications industry

## Net One Systems Backlog

### ➤ Systems Development:

Decreased in the public segment due to smooth sales to municipal government agencies for which order growth was seen in FY2024

### ➤ System Maintenance and Operation / Services:

Increased mainly in managed services and maintenance services in public and partner segments

### ➤ Packaged Software / Hardware Sales:

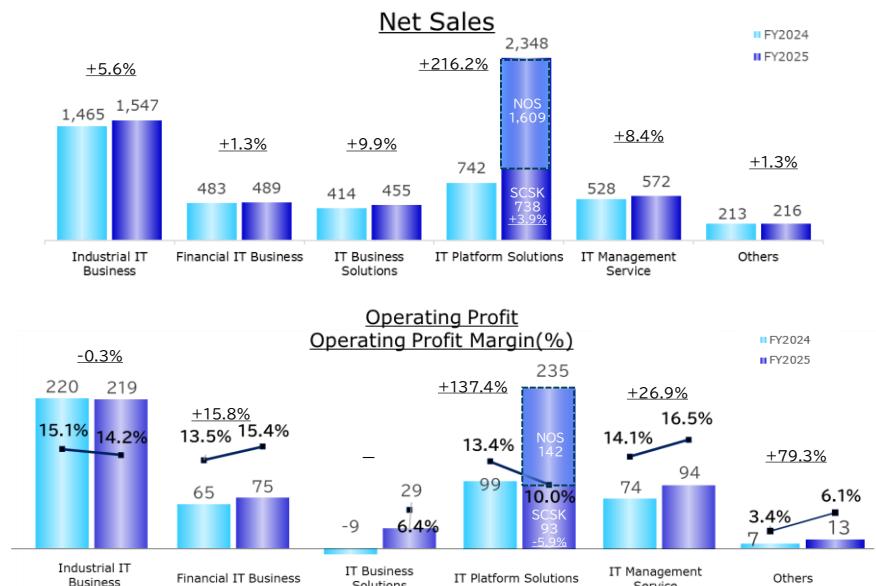
Increased due to large-scale orders from financial industry in enterprise segment and strong performance in collaborative ventures with major partners in partner segment

Note: Order backlog for Net One Systems is included from the third quarter of the fiscal year ended March 31, 2025.

FY2025 Q3  
Business Performance by Reportable Segment

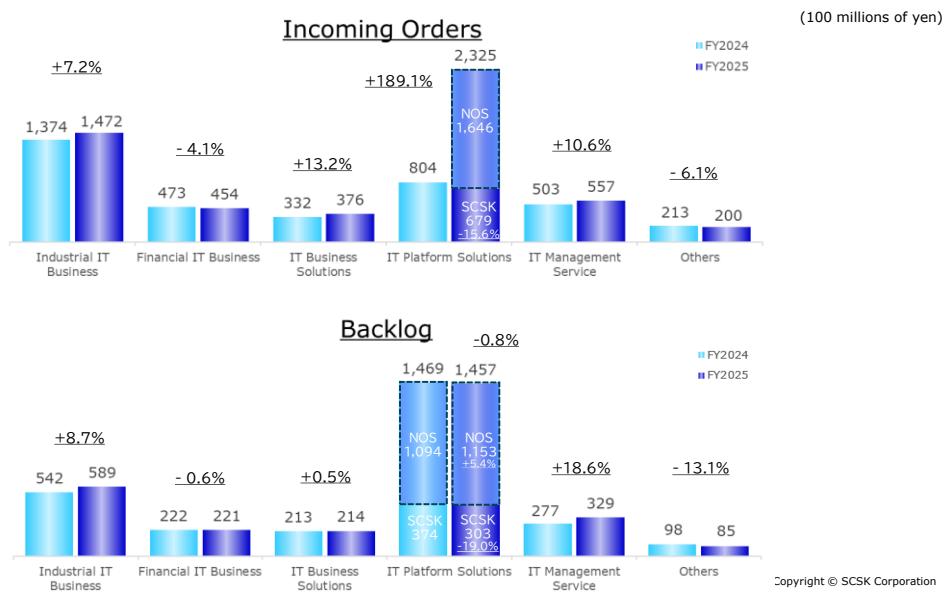
SCSK

(100 millions of yen)



FY2025 Q3

## Business Performance by Reportable Segment (Incoming Orders/Backlog)



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FY2025 Q3  
Business Performance by Reportable Segment Analysis



Segment	Net Sales	Operating Profit	Incoming Orders/ Backlog
Industrial IT Business	<ul style="list-style-type: none"> <li>(+)Demand for strategic investment in the automotive industry</li> <li>(+)Increased in digital supply chain projects</li> <li>(+)Increased in projects for the communications industry</li> <li>(-)Decreased in projects for the distribution industry</li> </ul>	<ul style="list-style-type: none"> <li>(+)Contribution of digital supply chain projects</li> <li>(+)Increased in projects for the communications industry</li> <li>(-)Decreased in projects for the distribution industry</li> <li>(-)Reduction in investment for verification services</li> </ul>	<ul style="list-style-type: none"> <li>(+)Increased in projects for electronics industry and communication industry</li> <li>(-)Decreased in projects for the distribution industry</li> <li>(-)Reduction in investment for verification services</li> </ul>
Financial IT Business	<ul style="list-style-type: none"> <li>(+)Expansion of systems development projects for the banks</li> </ul>	<ul style="list-style-type: none"> <li>(+)Improvement of business performance at consolidated subsidiaries</li> <li>(+)Improvement of profitability in projects for the banks and insurance companies</li> </ul>	<ul style="list-style-type: none"> <li>(-)Decreased projects for the shopping credit/leasing companies</li> </ul>
IT Business Solution	<ul style="list-style-type: none"> <li>(+)Increased in EC-related projects due to new consolidation</li> <li>(+)Expansion of PROACTIVE business</li> </ul>	<ul style="list-style-type: none"> <li>(+)Increased in EC-related projects due to new consolidation</li> <li>(+)Improvement of profitability in the PROACTIVE business and in a reaction of loss on disposal last year</li> <li>(+)Improvement of profitability in BPO business</li> </ul>	<ul style="list-style-type: none"> <li>(+)Increased in EC-related projects due to new consolidation</li> <li>(+)Increased in PROACTIVE business</li> </ul>

Note: (+):Factors for increase (-):Factors for decrease

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FY2025 Q3  
Business Performance by Reportable Segment Analysis



Segment	Net Sales	Operating Profit	Incoming Orders/ Backlog
IT Platform Solution	(+)Increased in sales of security products for several industries (+)Increased in system sales due to new consolidation (-)Decreased in equipment sales to a specific customer in the communications industry		(+)Increased in system sales due to new consolidation (-)Decreased in equipment sales to a specific customer in the communications industry (-)Decreased in equipment sales to automotive industry
IT Management Service	(+)Increased in management services (+)Increased in cloud service (+)Increased in data center business	(+)Contribution of cloud service (+)Improvement of profitability of data center business	(+)Increased demand for management services (+)Increased in data center business
Others	(+)Increased in systems development projects at SCSK Minori Solutions Corp. (-)Decreased projects in the electric power and gas industry	(+)Improved the sales mix	(+)Increased in packaged software and hardware sales orders at SCSK Minori Solutions Corp. (-)Decreased projects in the electric power and gas industry

Note: (+):Factors for increase (-):Factors for decrease

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## Schedule regarding Company Shares



### <Status of the Tender Offer>

- As a result of the tender offer for SCSK's shares by Sumitomo Corporation announced on October 29, 2025, the tender offer was completed successfully, with Sumitomo Corporation holding 88.63% of SCSK's shares.
- Subject to the approval of the share consolidation proposal at the Extraordinary General Meeting of Shareholders scheduled for February 9, SCSK is scheduled to become a wholly-owned subsidiary of Sumitomo Corporation on March 16.

### <Upcoming Schedule>



# Appendix

FY2025 Q3

## Summary of Financial Results Oct. to Dec. (PL/Incoming Orders/Backlog)

**SCSK**

	FY2024 (Oct. 2024 - Dec. 2024)	FY2025 (Oct. 2025 - Dec. 2025)	YoY	
			Amount	%
Net Sales	133,316	191,813	58,496	43.9%
Gross Profit	36,695	53,174	16,479	44.9%
Gross Profit Margin	27.5%	27.7%	0.2%	
SG&A Expenses	- 20,749	- 32,235	- 11,485	55.4%
Other Income and Expenses	- 10	366	377	
Operating Profit	15,936	21,306	5,370	33.7%
Operating Profit Margin	12.0%	11.1%	-0.8%	
Profit attributable to owners of parent	10,560	14,667	4,106	38.9%
EBITDA*	21,455	29,954	8,499	39.6%
Incoming Orders	122,310	174,544	52,233	42.7%
Backlog	282,412	289,733	7,320	2.6%

\*EBITDA: Operating Profit + Depreciation and Amortization

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FY2025 Q3 Proforma Consolidated Financial Results from Oct. to Dec.



	FY2024				FY2025				(Millions of yen)	
	SCSK	Net One Systems	Merger-related expense	Total (A)	SCSK	Net One Systems	Merger-related expense	Total (B)	Amount (B-A)	%
Net Sales	133,316	54,823	—	188,139	134,965	56,847	—	191,813	3,673	2.0%
Gross Profit	36,695	14,044	—	50,739	38,553	14,621	—	53,174	2,435	4.8%
Gross Profit Margin	27.5%	25.6%		27.0%	28.6%	25.7%		27.7%	0.8%	
SG&A Expenses	- 19,649	- 9,425	- 1,100	- 30,175	- 21,482	- 8,752	- 1,999	- 32,235	- 2,060	6.8%
Other Income and Expenses	- 10	125	—	115	316	50	—	366	251	
Operating Profit	17,036	4,743	- 1,100	20,679	17,386	5,919	- 1,999	21,306	626	3.0%
Operating Profit Margin	12.8%	8.7%		11.0%	12.9%	10.4%		11.1%	0.1%	

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FY2025 Q3  
Comparison by Sales Segment (Net Sales/Incoming Orders/Backlog)



Systems Development

(Lower row: The three-month period from Oct. to Dec.)

	FY2024	FY2025	YoY		(Millions of yen) FY2025 Net One Systems
	(Apr. 2024 - Dec. 2024)	(Apr. 2025 - Dec. 2025)	Amount	%	
Net Sales	158,804 54,968	184,116 64,649	25,311 9,681	15.9% 17.6%	18,667 7,943
Incoming Orders	160,148 50,898	186,717 60,093	26,568 9,195	16.6% 18.1%	19,767 5,172
Backlog	72,293	72,956	663	0.9%	16,570

- Net Sales
  - Increased in systems development projects for the communications industry and the manufacturing industry
  - Decreased in reaction to projects for the distribution industry
- Incoming Orders/Backlog
  - Increased mainly in systems development projects for the communications industry and the electronics industry
  - Decreased in reaction to projects for the distribution and financial industry

Note: The comments exclude increase/decrease factors for Net One Systems Co., Ltd.  
Includes Net One Systems order backlog starting from Q3 FY2024.

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FY2025 Q3  
Comparison by Sales Segment (Net Sales/Incoming Orders/Backlog)



System Maintenance and Operation/Services

(Lower row: The three-month period from Oct. to Dec.)

	FY2024 (Apr. 2024 - Dec. 2024)	FY2025 (Apr. 2025 - Dec. 2025)	YoY		FY2025 Net One Systems
			Amount	%	
Net Sales	150,463	219,917	69,453	46.2%	61,949
	52,475	75,871	23,396	44.6%	22,337
Incoming Orders	125,647	180,350	54,703	43.5%	47,289
	39,700	57,369	17,668	44.5%	15,249
Backlog	130,021	138,983	8,961	6.9%	46,137

- Net Sales
  - Increased in EC-related projects due to new consolidation
  - Increased in management service business, cloud service business and data center business
- Incoming Orders/Backlog
  - Increased in EC-related projects due to new consolidation
  - Increased in management service business and data center business

Note: The comments exclude increase/decrease factors for Net One Systems Co., Ltd.  
Includes Net One Systems order backlog starting from Q3 FY2024.

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FY2025 Q3

Comparison by Sales Segment (Net Sales/Incoming Orders/Backlog)

SCSK

Packaged Software/Hardware Sales

(Lower row: The three-month period from Oct. to Dec.)

	FY2024 (Apr. 2024 - Dec. 2024)	FY2025 (Apr. 2025 - Dec. 2025)	YoY		(Millions of yen) FY2025 Net One Systems
			Amount	%	
Net Sales	75,572	159,059	83,487	110.5%	80,319
	25,872	51,291	25,419	98.2%	26,565
Incoming Orders	84,395	171,585	87,189	103.3%	97,592
	31,711	57,080	25,369	80.0%	33,847
Backlog	80,097	77,793	- 2,304	-2.9%	52,683

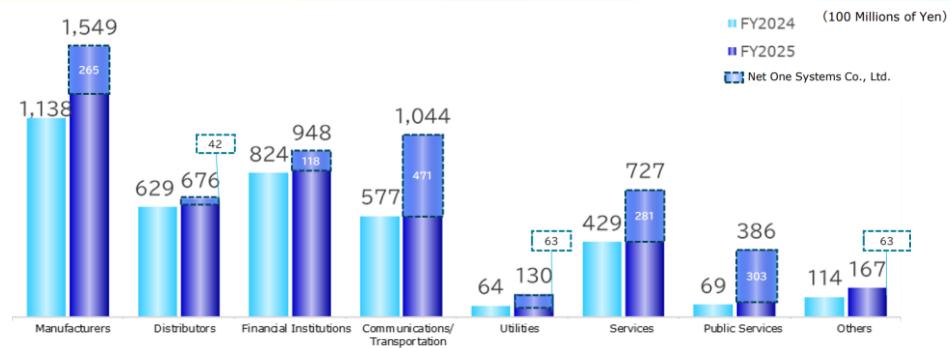
- Net Sales
  - Increased in sales of security products for the electronics industry, the distribution industry, and the transportation industry
  - Increased in sales of hardware equipment for academic research institutions and for the automotive industry, and increased in equipment sales to public services
  - Decreased in sales of equipment for specific customers in the communications industry
- Incoming Orders
  - Increased in sales of security products for the electronics industry, the distribution industry, and the transportation industry
  - Increased in sales of hardware equipment for academic research institutions
  - Decreased in sales of equipment for specific customers in the communications industry and in sales of hardware equipment for the automotive industry
- Backlog
  - Increased in sales of hardware equipment for academic research institutions
  - Decreased in sales of equipment for specific customers in the communications industry and in sales of hardware equipment for the automotive industry

Note: The comments exclude increase/decrease factors for Net One Systems Co., Ltd.  
Includes Net One Systems order backlog starting from Q3 FY2024.

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FY2025 Q3  
Sales Comparison by Customer Industry

SCSK



- In the manufacturing industry, increased due to strategic investments for the automotive industry, systems development for the electronic industries and sales increase of security products
- In the distribution industry, sales increased due to maintenance and operation and system sales, despite a reactionary decline in core system construction projects
- In the financial industry, although decreased due to a reactionary decline in systems development for shopping credit/leasing, and insurance companies, increased in maintenance and operation service for the banks
- In the communications and transportation industry, sales remained flat year-on-year, although equipment sales to specific customers decreased, covered by an increase in systems development.
- The electric power and gas industry remained flat year-on-year.
- In the services industry, increased due to maintenance and operation services for the information service
- In the public services industry, increased due to system sales to academic and research institutions

Note: The comments exclude increase/decrease factors for Net One Systems Co., Ltd.

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**Attention on the use of this document**

- We have made amendment of FY2024 data (Sales Comparison by Customer Industry) to reflect the revision of industry applied to some customers.
- Business Performance by Reportable Segments have been reclassified to reflect the change in segment classification in FY2025 under review. Accordingly, results for the FY2024 have been reclassified to reflect this change in segment classification.
- Figures are rounded down to the nearest unit and Percentages are rounded to the nearest unit.

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