



SCSK Corporation
Supplementary Information (Data Book)

2022/4/1 — 2023/3/31

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Financial Review (Consolidated)

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Caution Concerning Forward-Looking Statements

- This information is intended to provide information about the Group's performance and business strategy and is not intended to solicit the purchase or sale of shares in Group companies.
- Estimates, targets and outlooks included in this report are forward-looking statements based on information available as of the date of publication. Results and outcomes may differ materially from the forward-looking statements and no guarantee is made that targets will be reached. All such statements are subject to change without notice.
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I Sales by Segment

(Millions of yen)

		Q1		Q2		Q3		Q4		1st half		Q3 total		2nd half		Total	
FY2022		Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)
	Net Sales	104,417	100.0	108,682	100.0	109,924	100.0	122,888	100.0	213,099	100.0	323,024	100.0	232,812	100.0	445,912	100.0
	Systems Development	41,238	39.5	44,569	41.0	45,827	41.7	48,797	39.7	85,807	40.3	131,635	40.8	94,625	40.6	180,433	40.5
	System Maintenance and Operation/ Services	41,578	39.8	43,625	40.1	44,355	40.4	46,078	37.5	85,204	40.0	129,559	40.1	90,433	38.8	175,638	39.4
	Packaged Software/ Hardware Sales	21,600	20.7	20,487	18.9	19,740	18.0	28,012	22.8	42,087	19.8	61,828	19.1	47,753	20.5	89,841	20.1

		Q1		Q2		Q3		Q4		1st half		Q3 total		2nd half		Total	
FY2021		Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)
	Net Sales	99,210	100.0	100,814	100.0	102,729	100.0	111,396	100.0	200,025	100.0	302,754	100.0	214,125	100.0	414,150	100.0
	Systems Development	40,494	40.8	41,527	41.2	42,400	41.3	43,544	39.1	82,022	41.0	124,422	41.1	85,944	40.1	167,967	40.6
	System Maintenance and Operation/ Services	39,515	39.8	40,420	40.1	40,592	39.5	41,879	37.6	79,935	40.0	120,527	39.8	82,471	38.5	162,407	39.2
	Packaged Software/ Hardware Sales	19,200	19.4	18,866	18.7	19,736	19.2	25,972	23.3	38,067	19.0	57,803	19.1	45,709	21.3	83,776	20.2

		Q1		Q2		Q3		Q4		1st half		Q3 total		2nd half		Total	
Increase / Decrease		Amount	Change (%)	Amount	Change (%)	Amount	Change (%)	Amount	Change (%)	Amount	Change (%)	Amount	Change (%)	Amount	Change (%)	Amount	Change (%)
	Net Sales	5,207	5.2	7,867	7.8	7,195	7.0	11,491	10.3	13,074	6.5	20,270	6.7	18,686	8.7	31,761	7.7
	Systems Development	744	1.8	3,041	7.3	3,427	8.1	5,252	12.1	3,785	4.6	7,213	5.8	8,680	10.1	12,465	7.4
	System Maintenance and Operation/ Services	2,062	5.2	3,205	7.9	3,763	9.3	4,198	10.0	5,268	6.6	9,032	7.5	7,962	9.7	13,230	8.1
	Packaged Software/ Hardware Sales	2,399	12.5	1,620	8.6	4	0.0	2,040	7.9	4,020	10.6	4,024	7.0	2,044	4.5	6,064	7.2

II Sales by Customer Industry

(Millions of yen)

	FY2021 Apr.2021-Mar.2022		FY2022 Apr.2022-Mar.2023		Increase/Decrease	
	Amount	Composition(%)	Amount	Composition(%)	Amount	Change(%)
Manufacturers	121,637	29.4	134,094	30.1	12,456	10.2
Distributors	61,724	14.9	67,609	15.2	5,884	9.5
Financial Institutions	89,713	21.7	95,623	21.4	5,909	6.6
Banks	30,789	7.4	32,300	7.2	1,510	4.9
Securities Firms	9,411	2.3	9,435	2.1	23	0.2
Shopping Credit/ Leasing Companies	18,289	4.4	22,038	4.9	3,749	20.5
Insurance Companies	31,222	7.5	31,849	7.1	626	2.0
Communications/ Transportation	67,299	16.2	69,916	15.7	2,617	3.9
Utilities	6,520	1.6	7,910	1.8	1,389	21.3
Services	48,695	11.8	53,799	12.1	5,104	10.5
Others	18,558	4.5	16,958	3.8	- 1,599	- 8.6
Total	414,150	100.0	445,912	100.0	31,761	7.7

* We made a partial amendment in previously disclosed data.

III Sales by Segment & Customer Industry (Systems Development)

(Millions of yen)

	FY2021 Apr.2021-Mar.2022		FY2022 Apr.2022-Mar.2023		Increase/Decrease	
	Amount	Composition(%)	Amount	Composition(%)	Amount	Change(%)
Manufacturers	49,603	29.5	56,430	31.3	6,826	13.8
Distributors	16,724	10.0	19,955	11.1	3,230	19.3
Financial Institutions	58,952	35.1	59,172	32.8	219	0.4
Banks	20,215	12.0	19,720	10.9	- 495	- 2.5
Securities Firms	6,334	3.8	6,518	3.6	184	2.9
Shopping Credit/ Leasing Companies	8,983	5.3	10,036	5.6	1,052	11.7
Insurance Companies	23,418	13.9	22,896	12.7	- 521	- 2.2
Communications/ Transportation	19,761	11.8	20,215	11.2	454	2.3
Utilities	4,249	2.5	4,720	2.6	470	11.1
Services	14,327	8.5	15,594	8.6	1,267	8.8
Others	4,347	2.6	4,343	2.4	- 3	- 0.1
Total	167,967	100.0	180,433	100.0	12,465	7.4

* We made a partial amendment in previously disclosed data.

IV Sales by Segment & Customer Industry (System Maintenance and Operation/Services)

(Millions of yen)

	FY2021 Apr.2021-Mar.2022		FY2022 Apr.2022-Mar.2023		Increase/Decrease	
	Amount	Composition(%)	Amount	Composition(%)	Amount	Change(%)
Manufacturers	51,250	31.6	55,737	31.7	4,487	8.8
Distributors	28,515	17.6	28,858	16.4	343	1.2
Financial Institutions	26,460	16.3	30,359	17.3	3,898	14.7
Banks	9,008	5.5	10,748	6.1	1,739	19.3
Securities Firms	2,535	1.6	2,656	1.5	120	4.7
Shopping Credit/ Leasing Companies	8,314	5.1	9,892	5.6	1,578	19.0
Insurance Companies	6,601	4.1	7,062	4.0	461	7.0
Communications/ Transportation	20,875	12.9	21,294	12.1	419	2.0
Utilities	1,742	1.1	2,210	1.3	467	26.9
Services	27,876	17.2	29,976	17.1	2,099	7.5
Others	5,686	3.5	7,201	4.1	1,515	26.6
Total	162,407	100.0	175,638	100.0	13,230	8.1

* We made a partial amendment in previously disclosed data.

V Sales by Segment & Customer Industry (Packaged Software/Hardware Sales)

(Millions of yen)

	FY2021 Apr.2021-Mar.2022		FY2022 Apr.2022-Mar.2023		Increase/Decrease	
	Amount	Composition(%)	Amount	Composition(%)	Amount	Change(%)
Manufacturers	20,783	24.8	21,926	24.4	1,142	5.5
Distributors	16,485	19.7	18,796	20.9	2,310	14.0
Financial Institutions	4,300	5.1	6,091	6.8	1,790	41.6
Banks	1,564	1.9	1,831	2.0	266	17.1
Securities Firms	541	0.6	260	0.3	- 281	- 52.0
Shopping Credit/ Leasing Companies	991	1.2	2,109	2.3	1,118	112.8
Insurance Companies	1,202	1.4	1,889	2.1	687	57.1
Communications/ Transportation	26,662	31.8	28,406	31.6	1,743	6.5
Utilities	528	0.6	979	1.1	451	85.4
Services	6,491	7.7	8,228	9.2	1,737	26.8
Others	8,524	10.2	5,413	6.0	- 3,111	- 36.5
Total	83,776	100.0	89,841	100.0	6,064	7.2

* We made a partial amendment in previously disclosed data.

Ⅵ External Sales and Operating Profit by Reportable Segment - Quarterly Trends

FY2022	Q1				Q2				Q3				Q4				1st half				Q3 total				2nd half				Total			
	External Sales		Operating Profit		External Sales		Operating Profit		External Sales		Operating Profit		External Sales		Operating Profit		External Sales		Operating Profit		External Sales		Operating Profit		External Sales		Operating Profit		External Sales		Operating Profit	
	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)
Industrial IT Business	33,701	32.3	3,521	10.4	36,590	33.7	4,711	12.9	37,187	33.8	4,844	13.0	41,918	34.1	6,444	15.4	70,292	33.0	8,233	11.7	107,479	33.3	13,077	12.2	79,106	34.0	11,288	14.3	149,398	33.5	19,522	13.1
Financial IT Business	14,242	13.6	1,883	13.2	14,542	13.4	2,074	14.3	14,840	13.5	1,951	13.1	15,758	12.8	885	5.6	28,785	13.5	3,957	13.7	43,626	13.5	5,908	13.5	30,599	13.1	2,837	9.3	59,385	13.3	6,794	11.4
IT Business Solutions	16,144	15.5	1,394	8.6	16,974	15.6	1,734	10.2	17,784	16.2	2,013	11.3	17,821	14.5	2,172	12.2	33,119	15.5	3,128	9.4	50,903	15.8	5,141	10.1	35,605	15.3	4,185	11.8	68,724	15.4	7,314	10.6
IT Platform Solutions	20,938	20.1	2,814	13.4	21,213	19.5	3,057	14.4	20,293	18.5	2,683	13.2	26,010	21.2	4,277	16.4	42,152	19.8	5,871	13.9	62,446	19.3	8,555	13.7	46,303	19.9	6,961	15.0	88,456	19.8	12,833	14.5
IT Management Service	13,862	13.3	1,056	7.6	13,792	12.7	1,456	10.6	14,271	13.0	1,745	12.2	14,782	12.0	2,050	13.9	27,655	13.0	2,512	9.1	41,926	13.0	4,257	10.2	29,054	12.5	3,796	13.1	56,709	12.7	6,308	11.1
Others	5,407	5.2	- 8	-0.2	5,582	5.1	279	5.0	5,560	5.1	406	7.3	6,673	5.4	940	14.1	10,989	5.2	271	2.5	16,550	5.1	677	4.1	12,233	5.3	1,347	11.0	23,223	5.2	1,618	7.0
Adjustment	119	0.1	- 723	—	- 15	-0.0	- 735	—	- 13	-0.0	- 979	—	- 76	-0.1	- 590	—	104	0.0	- 1,459	—	91	0.0	- 2,438	—	- 90	-0.0	- 1,570	—	14	0.0	- 3,029	—
Total	104,417	100.0	9,937	9.5	108,682	100.0	12,577	11.6	109,924	100.0	12,665	11.5	122,888	100.0	16,181	13.2	213,099	100.0	22,515	10.6	323,024	100.0	35,180	10.9	232,812	100.0	28,846	12.4	445,912	100.0	51,361	11.5

FY2021	Q1				Q2				Q3				Q4				1st half				Q3 total				2nd half				Total			
	External Sales		Operating Profit		External Sales		Operating Profit		External Sales		Operating Profit		External Sales		Operating Profit		External Sales		Operating Profit		External Sales		Operating Profit		External Sales		Operating Profit		External Sales		Operating Profit	
	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)
Industrial IT Business	31,381	31.6	3,709	11.8	32,956	32.7	4,346	13.2	33,121	32.2	4,128	12.5	34,743	31.2	4,453	12.8	64,338	32.2	8,055	12.5	97,460	32.2	12,184	12.5	67,865	31.7	8,581	12.6	132,203	31.9	16,637	12.6
Financial IT Business	14,208	14.3	1,958	13.8	13,644	13.5	1,698	12.4	13,934	13.6	1,753	12.6	14,738	13.2	1,697	11.5	27,853	13.9	3,656	13.1	41,788	13.8	5,409	12.9	28,673	13.4	3,450	12.0	56,526	13.6	7,107	12.6
IT Business Solutions	15,667	15.8	1,513	9.7	15,260	15.1	1,238	8.1	15,829	15.4	1,676	10.6	16,569	14.9	1,544	9.3	30,927	15.5	2,751	8.9	46,757	15.4	4,428	9.5	32,399	15.1	3,220	9.9	63,327	15.3	5,972	9.4
IT Platform Solutions	18,781	18.9	2,323	12.4	19,658	19.5	2,891	14.7	20,179	19.6	2,928	14.5	25,348	22.8	3,861	15.2	38,440	19.2	5,214	13.6	58,620	19.4	8,142	13.9	45,528	21.3	6,789	14.9	83,969	20.3	12,003	14.3
IT Management Service	13,836	13.9	1,654	12.0	13,835	13.7	1,711	12.4	13,798	13.4	1,731	12.5	14,002	12.6	1,371	9.8	27,672	13.8	3,366	12.2	41,470	13.7	5,097	12.3	27,801	13.0	3,103	11.2	55,473	13.4	6,469	11.7
Others	5,402	5.4	255	4.7	5,690	5.6	480	8.5	5,404	5.3	324	6.0	6,329	5.7	539	8.5	11,092	5.5	736	6.6	16,497	5.4	1,060	6.4	11,734	5.5	863	7.4	22,826	5.5	1,599	7.0
Adjustment	- 67	-0.1	- 527	—	- 233	-0.2	- 662	—	459	0.4	- 358	—	- 336	-0.3	- 686	—	- 300	-0.2	- 1,190	—	158	0.1	- 1,548	—	123	0.1	- 1,044	—	- 177	-0.0	- 2,235	—
Total	99,210	100.0	10,887	11.0	100,814	100.0	11,703	11.6	102,729	100.0	12,184	11.9	111,396	100.0	12,780	11.5	200,025	100.0	22,590	11.3	302,754	100.0	34,774	11.5	214,125	100.0	24,965	11.7	414,150	100.0	47,555	11.5

Increase/Decrease	Q1				Q2				Q3				Q4				1st half				Q3 total				2nd half				Total			
	External Sales		Operating Profit		External Sales		Operating Profit		External Sales		Operating Profit		External Sales		Operating Profit		External Sales		Operating Profit		External Sales		Operating Profit		External Sales		Operating Profit		External Sales		Operating Profit	
	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)
	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)
Industrial IT Business	2,319	7.4	- 188	- 5.1	3,633	11.0	365	8.4	4,065	12.3	715	17.3	7,175	20.7	1,991	44.7	5,953	9.3	177	2.2	10,019	10.3	893	7.3	11,240	16.6	2,706	31.5	17,194	13.0	2,884	17.3
Financial IT Business	33	0.2	- 75	- 3.9	898	6.6	376	22.1	906	6.5	198	11.3	1,020	6.9	- 811	- 47.8	931	3.3	300	8.2	1,837	4.4	498	9.2	1,926	6.7	- 613	- 17.8	2,858	5.1	- 312	- 4.4
IT Business Solutions	477	3.0	- 118	- 7.9	1,714	11.2	496	40.1	1,954	12.3	336	20.1	1,251	7.6	628	40.7	2,191	7.1	377	13.7	4,145	8.9	713	16.1	3,205	9.9	965	30.0	5,397	8.5	1,342	22.5
IT Platform Solutions	2,157	11.5	491	21.1	1,554	7.9	166	5.7	113	0.6	- 244	- 8.3	661	2.6	416	10.8	3,711	9.7	657	12.6	3,825	6.5	413	5.1	774	1.7	172	2.5	4,486	5.3	829	6.9
IT Management Service	26	0.2	- 598	- 36.2	- 42	- 0.3	- 255	- 14.9	472	3.4	14	0.8	780	5.6	678	49.5	- 16	- 0.1	- 853	- 25.4	455	1.1	- 839	- 16.5	1,252	4.5	692	22.3	1,236	2.2	- 161	- 2.5
Others	4	0.1	- 263	—	- 107	- 1.9	- 201	- 41.8	155	2.9	82	25.3	343	5.4	401	74.4	- 103	- 0.9	- 464	- 63.2	52	0.3	- 382	- 36.1	499	4.3	483	56.0	396	1.7	18	1.2
Adjustment	187	—	- 195	—	217	—	- 72	—	- 472	—	- 621	—	259	—	95	—	405	—	- 268	—	- 67	- 42.4	- 889	—	- 213	—	- 525	—	192	—	- 794	—
Total	5,207	5.2	- 949	- 8.7	7,867	7.8	874	7.5	7,195	7.0	481	3.9	11,491	10.3	3,400	26.6	13,074	6.5	- 75	- 0.3	20,270	6.7	405	1.2	18,686	8.7	3,881	15.5	31,761	7.7	3,806	8.0

※From FY2022, the method for classifying reportable segments has been revised in conjunction with the partial revision of the internal organization.
In addition, SCSK NEC Data Center Management, Ltd., and SCSK Automotive H&S Corporation were established on April 1, 2022, and November 1, 2022, respectively.
These companies have been included in the scope of consolidation and are contained within the IT Management Service segment and Industrial IT Business segment respectively.
Segment information for FY2021 has been restated to reflect this change in reportable segments.

Ⅵ Amount of Incoming Orders and Backlog by Reported Segment - Quarterly Trends

		Q1				Q2				Q3				Q4				1st half				Q3 total				2nd half				Total			
		Incoming Orders	Compo sition(%)	Backlog	Compo sition(%)	Incoming Orders	Compo sition(%)	Backlog	Compo sition(%)	Incoming Orders	Compo sition(%)	Backlog	Compo sition(%)	Incoming Orders	Compo sition(%)	Backlog	Compo sition(%)	Incoming Orders	Compo sition(%)	Backlog	Compo sition(%)	Incoming Orders	Compo sition(%)	Backlog	Compo sition(%)	Incoming Orders	Compo sition(%)	Backlog	Compo sition(%)	Incoming Orders	Compo sition(%)	Backlog	Compo sition(%)
FY2022	Industrial IT Business	33,044	33.1	49,363	28.6	34,387	32.7	47,160	27.9	36,796	36.7	46,770	29.4	51,574	35.6	56,425	31.2	67,432	32.9	47,160	27.9	104,228	34.2	46,770	29.4	88,371	36.1	56,425	31.2	155,803	34.6	56,425	31.2
	Financial IT Business	13,774	13.8	19,594	11.4	15,007	14.3	20,059	11.9	13,549	13.5	18,768	11.8	18,169	12.5	21,179	11.7	28,782	14.0	20,059	11.9	42,332	13.9	18,768	11.8	31,719	12.9	21,179	11.7	60,501	13.4	21,179	11.7
	IT Business Solutions	13,938	14.0	32,467	18.8	16,145	15.4	31,637	18.7	15,826	15.8	29,679	18.6	23,399	16.2	35,257	19.5	30,083	14.7	31,637	18.7	45,909	15.0	29,679	18.6	39,225	16.0	35,257	19.5	69,308	15.4	35,257	19.5
	IT Platform Solutions	22,661	22.7	37,249	21.6	18,778	17.9	34,814	20.6	17,146	17.1	31,667	19.9	28,712	19.8	34,369	19.0	41,439	20.2	34,814	20.6	58,586	19.2	31,667	19.9	45,858	18.7	34,369	19.0	87,298	19.4	34,369	19.0
	IT Management Service	10,900	10.9	26,821	15.6	15,054	14.3	28,083	16.6	11,187	11.2	24,999	15.7	16,562	11.4	26,779	14.8	25,954	12.7	28,083	16.6	37,142	12.2	24,999	15.7	27,750	11.3	26,779	14.8	53,704	11.9	26,779	14.8
	Others	5,415	5.4	6,594	3.8	5,781	5.5	6,792	4.0	5,778	5.8	7,010	4.4	6,369	4.4	6,707	3.7	11,196	5.5	6,792	4.0	16,974	5.6	7,010	4.4	12,147	5.0	6,707	3.7	23,343	5.2	6,707	3.7
	Adjustment	—	—	306	0.2	—	—	321	0.2	—	—	335	0.2	—	—	411	0.2	—	—	321	0.2	—	—	335	0.2	—	—	411	0.2	—	—	411	0.2
	Total	99,733	100.0	172,398	100.0	105,154	100.0	168,870	100.0	100,285	100.0	159,232	100.0	144,787	100.0	181,131	100.0	204,888	100.0	168,870	100.0	305,174	100.0	159,232	100.0	245,072	100.0	181,131	100.0	449,961	100.0	181,131	100.0

		Q1				Q2				Q3				Q4				1st half				Q3 total				2nd half				Total			
		Incoming Orders	Compo sition(%)	Backlog	Compo sition(%)	Incoming Orders	Compo sition(%)	Backlog	Compo sition(%)	Incoming Orders	Compo sition(%)	Backlog	Compo sition(%)	Incoming Orders	Compo sition(%)	Backlog	Compo sition(%)	Incoming Orders	Compo sition(%)	Backlog	Compo sition(%)	Incoming Orders	Compo sition(%)	Backlog	Compo sition(%)	Incoming Orders	Compo sition(%)	Backlog	Compo sition(%)	Incoming Orders	Compo sition(%)	Backlog	Compo sition(%)
FY2021	Industrial IT Business	27,171	31.1	41,902	27.7	31,987	29.7	40,933	25.9	30,509	29.6	38,320	24.2	46,443	35.8	50,021	28.2	59,159	30.4	40,933	25.9	89,668	30.1	38,320	24.2	76,953	33.0	50,021	28.2	136,112	31.8	50,021	28.2
	Financial IT Business	14,572	16.7	16,642	11.0	14,234	13.2	17,231	10.9	14,910	14.4	18,206	11.5	16,594	12.8	20,062	11.3	28,806	14.8	17,231	10.9	43,716	14.7	18,206	11.5	31,504	13.5	20,062	11.3	60,310	14.1	20,062	11.3
	IT Business Solutions	13,723	15.7	30,598	20.2	14,859	13.8	30,197	19.1	15,955	15.5	30,323	19.1	20,920	16.1	34,673	19.6	28,583	14.7	30,197	19.1	44,538	14.9	30,323	19.1	36,876	15.8	34,673	19.6	65,459	15.3	34,673	19.6
	IT Platform Solutions	15,860	18.2	29,681	19.6	26,030	24.2	36,052	22.8	24,884	24.1	40,756	25.7	20,120	15.5	35,527	20.1	41,891	21.5	36,052	22.8	66,775	22.4	40,756	25.7	45,004	19.3	35,527	20.1	86,895	20.3	35,527	20.1
	IT Management Service	11,098	12.7	25,381	16.8	14,853	13.8	26,398	16.7	11,758	11.4	24,358	15.4	19,428	15.0	29,784	16.8	25,951	13.3	26,398	16.7	37,709	12.6	24,358	15.4	31,186	13.4	29,784	16.8	57,137	13.4	29,784	16.8
	Others	4,888	5.6	6,854	4.5	5,639	5.2	6,802	4.3	5,199	5.0	6,597	4.2	6,318	4.9	6,586	3.7	10,527	5.4	6,802	4.3	15,726	5.3	6,597	4.2	11,517	4.9	6,586	3.7	22,045	5.2	6,586	3.7
	Adjustment	—	—	316	0.2	—	—	549	0.3	—	—	90	0.1	—	—	426	0.2	—	—	549	0.3	—	—	90	0.1	—	—	426	0.2	—	—	426	0.2
	Total	87,314	100.0	151,376	100.0	107,603	100.0	158,165	100.0	103,217	100.0	158,653	100.0	129,824	100.0	177,082	100.0	194,918	100.0	158,165	100.0	298,135	100.0	158,653	100.0	233,042	100.0	177,082	100.0	427,960	100.0	177,082	100.0

		Q1				Q2				Q3				Q4				1st half				Q3 total				2nd half				Total			
		Incoming Orders		Backlog		Incoming Orders		Backlog		Incoming Orders		Backlog		Incoming Orders		Backlog		Incoming Orders		Backlog		Incoming Orders		Backlog		Incoming Orders		Backlog		Incoming Orders		Backlog	
		Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)
Increase/Decrease	Industrial IT Business	5,872	21.6	7,461	17.8	2,400	7.5	6,227	15.2	6,287	20.6	8,449	22.0	5,130	11.0	6,404	12.8	8,272	14.0	6,227	15.2	14,560	16.2	8,449	22.0	11,418	14.8	6,404	12.8	19,691	14.5	6,404	12.8
	Financial IT Business	- 798	- 5.5	2,952	17.7	773	5.4	2,828	16.4	- 1,360	- 9.1	561	3.1	1,575	9.5	1,116	5.6	- 24	- 0.1	2,828	16.4	- 1,384	- 3.2	561	3.1	215	0.7	1,116	5.6	190	0.3	1,116	5.6
	IT Business Solutions	215	1.6	1,869	6.1	1,285	8.6	1,440	4.8	- 129	- 0.8	- 643	- 2.1	2,479	11.8	584	1.7	1,500	5.2	1,440	4.8	1,370	3.1	- 643	- 2.1	2,349	6.4	584	1.7	3,849	5.9	584	1.7
	IT Platform Solutions	6,800	42.9	7,568	25.5	- 7,251	- 27.9	- 1,237	- 3.4	- 7,737	- 31.1	- 9,088	- 22.3	8,592	42.7	- 1,157	- 3.3	- 451	- 1.1	- 1,237	- 3.4	- 8,188	- 12.3	- 9,088	- 22.3	854	1.9	- 1,157	- 3.3	403	0.5	- 1,157	- 3.3
	IT Management Service	- 197	- 1.8	1,440	5.7	201	1.4	1,684	6.4	- 570	- 4.9	641	2.6	- 2,865	- 14.8	- 3,004	- 10.1	3	0.0	1,684	6.4	- 567	- 1.5	641	2.6	- 3,436	- 11.0	- 3,004	- 10.1	- 3,433	- 6.0	- 3,004	- 10.1
	Others	526	10.8	- 259	- 3.8	141	2.5	- 9	- 0.1	578	11.1	413	6.3	51	0.8	120	1.8	668	6.4	- 9	- 0.1	1,247	7.9	413	6.3	629	5.5	120	1.8	1,298	5.9	120	1.8
	Adjustment	—	—	- 9	- 3.1	—	—	- 227	- 41.4	—	—	244	271.4	—	—	- 14	- 3.4	—	—	- 227	- 41.4	—	—	244	271.4	—	—	- 14	- 3.4	—	—	- 14	- 3.4
	Total	12,419	14.2	21,022	13.9	- 2,449	- 2.3	10,705	6.8	- 2,931	- 2.8	578	0.4	14,962	11.5	4,049	2.3	9,969	5.1	10,705	6.8	7,038	2.4	578	0.4	12,030	5.2	4,049	2.3	22,000	5.1	4,049	2.3

※From FY2022, the method for classifying reportable segments has been revised in conjunction with the partial revision of the internal organization.
 In addition, SCSK NEC Data Center Management, Ltd., and SCSK Automotive H&S Corporation were established on April 1, 2022, and November 1, 2022, respectively.
 These companies have been included in the scope of consolidation and are contained within the IT Management Service segment and Industrial IT Business segment respectively.
 Segment information for FY2021 has been restated to reflect this change in reportable segments.

VIII Amount of Incoming Orders and Backlog by Segment

(Millions of yen)

Systems Development		Q1	Q2	Q3	Q4	Total
FY2022	Incoming Orders	44,002	45,899	47,268	49,107	186,277
	Backlog	43,421	44,751	46,191	46,502	46,502
FY2021	Incoming Orders	39,798	43,605	43,995	44,043	171,443
	Backlog	36,485	38,563	40,158	40,657	40,657
Increase/Decrease	Incoming Orders	4,204	2,293	3,272	5,064	14,834
	Backlog	6,936	6,187	6,032	5,844	5,844

System Maintenance and Operation/Services		Q1	Q2	Q3	Q4	Total
FY2022	Incoming Orders	32,450	39,930	36,037	66,410	174,828
	Backlog	99,579	95,883	87,565	107,897	107,897
FY2021	Incoming Orders	32,053	37,477	33,977	67,064	170,572
	Backlog	93,078	90,136	83,521	108,706	108,706
Increase/Decrease	Incoming Orders	397	2,452	2,059	- 653	4,255
	Backlog	6,500	5,746	4,043	- 809	- 809

Packaged Software/Hardware Sales		Q1	Q2	Q3	Q4	Total
FY2022	Incoming Orders	23,280	19,325	16,980	29,269	88,855
	Backlog	29,397	28,235	25,475	26,731	26,731
FY2021	Incoming Orders	15,462	26,520	25,244	18,717	85,944
	Backlog	21,811	29,465	34,973	27,717	27,717
Increase/Decrease	Incoming Orders	7,817	- 7,195	- 8,264	10,552	2,910
	Backlog	7,586	- 1,229	- 9,498	- 985	- 985

Total		Q1	Q2	Q3	Q4	Total
FY2022	Incoming Orders	99,733	105,154	100,285	144,787	449,961
	Backlog	172,398	168,870	159,232	181,131	181,131
FY2021	Incoming Orders	87,314	107,603	103,217	129,824	427,960
	Backlog	151,376	158,165	158,653	177,082	177,082
Increase/Decrease	Incoming Orders	12,419	- 2,449	- 2,931	14,962	22,000
	Backlog	21,022	10,705	578	4,049	4,049

IX Sales to Sumitomo Corporation

(Millions of yen)

	FY2021 Apr.2021-Mar.2022		FY2022 Apr.2022-Mar.2023		Increase/Decrease	
	Amount	Composition(%)	Amount	Composition(%)	Amount	Change(%)
Sumitomo Corporation	17,356	4.2	18,616	4.2	1,260	7.3

X Quarterly Trends

(Millions of yen)

FY2022	Q1		Q2		Q3		Q4		1st half		Q3 total		2nd half		Total	
	Apr.2022-Jun.2022		Jul.2022-Sept.2022		Oct.2022-Dec.2022		Jan.2023-Mar.2023		Apr.2022-Sept.2022		Apr.2022-Dec.2022		Oct.2022-Mar.2023		Apr.2022-Mar.2023	
	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)
Net Sales	104,417	100.0	108,682	100.0	109,924	100.0	122,888	100.0	213,099	100.0	323,024	100.0	232,812	100.0	445,912	100.0
Cost of Sales	- 78,428	75.1	- 79,447	73.1	- 80,910	73.6	- 89,447	72.8	- 157,875	74.1	- 238,785	73.9	- 170,357	73.2	- 328,232	73.6
Gross Profit	25,989	24.9	29,235	26.9	29,013	26.4	33,441	27.2	55,224	25.9	84,238	26.1	62,455	26.8	117,679	26.4
SG & A Expenses	- 16,053	15.4	- 16,656	15.3	- 16,422	14.9	- 17,359	14.1	- 32,709	15.3	- 49,132	15.2	- 33,781	14.5	- 66,491	14.9
Other Income and Expenses	0	0.0	- 0	0.0	73	0.1	99	0.1	0	0.0	73	0.0	173	0.1	173	0.0
Operating Profit	9,937	9.5	12,577	11.6	12,665	11.5	16,181	13.2	22,515	10.6	35,180	10.9	28,846	12.4	51,361	11.5
Profit before Tax	10,100	9.7	13,338	12.3	13,418	12.2	16,478	13.4	23,439	11.0	36,858	11.4	29,897	12.8	53,336	12.0
Profit Attributable to Owners of Parent	7,006	6.7	9,220	8.5	9,267	8.4	11,807	9.6	16,226	7.6	25,494	7.9	21,074	9.1	37,301	8.4

FY2021	Q1		Q2		Q3		Q4		1st half		Q3 total		2nd half		Total	
	Apr.2021-Jun.2021		Jul.2021-Sept.2021		Oct.2021-Dec.2021		Jan.2022-Mar.2022		Apr.2021-Sept.2021		Apr.2021-Dec.2021		Oct.2021-Mar.2022		Apr.2021-Mar.2022	
	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)
Net Sales	99,210	100.0	100,814	100.0	102,729	100.0	111,396	100.0	200,025	100.0	302,754	100.0	214,125	100.0	414,150	100.0
Cost of Sales	- 73,781	74.4	- 74,259	73.7	- 75,470	73.5	- 82,450	74.0	- 148,041	74.0	- 223,511	73.8	- 157,921	73.8	- 305,962	73.9
Gross Profit	25,428	25.6	26,554	26.3	27,258	26.5	28,945	26.0	51,983	26.0	79,242	26.2	56,204	26.2	108,187	26.1
SG & A Expenses	- 14,592	14.7	- 14,865	14.7	- 15,118	14.7	- 16,203	14.5	- 29,458	14.7	- 44,576	14.7	- 31,322	14.6	- 60,780	14.7
Other Income and Expenses	50	0.1	14	0.0	43	0.0	38	0.0	65	0.0	109	0.0	82	0.0	148	0.0
Operating Profit	10,887	11.0	11,703	11.6	12,184	11.9	12,780	11.5	22,590	11.3	34,774	11.5	24,965	11.7	47,555	11.5
Profit before Tax	11,130	11.2	11,727	11.6	12,298	12.0	13,159	11.8	22,857	11.4	35,156	11.6	25,458	11.9	48,315	11.7
Profit Attributable to Owners of Parent	7,703	7.8	8,080	8.0	8,472	8.2	9,212	8.3	15,784	7.9	24,257	8.0	17,685	8.3	33,470	8.1

Increase/Decrease	Q1		Q2		Q3		Q4		1st half		Q3 total		2nd half		Total	
	Amount	Change(%)	Amount	Change(%)	Amount	Change(%)	Amount	Change(%)	Amount	Change(%)	Amount	Change(%)	Amount	Change(%)	Amount	Change(%)
Net Sales	5,207	5.2	7,867	7.8	7,195	7.0	11,491	10.3	13,074	6.5	20,270	6.7	18,686	8.7	31,761	7.7
Cost of Sales	- 4,646	6.3	- 5,187	7.0	- 5,439	7.2	- 6,996	8.5	- 9,833	6.6	- 15,273	6.8	- 12,436	7.9	- 22,270	7.3
Gross Profit	560	2.2	2,680	10.1	1,755	6.4	4,495	15.5	3,241	6.2	4,996	6.3	6,250	11.1	9,491	8.8
SG & A Expenses	- 1,460	10.0	- 1,790	12.0	- 1,304	8.6	- 1,155	7.1	- 3,251	11.0	- 4,555	10.2	- 2,459	7.9	- 5,710	9.4
Other Income and Expenses	- 50	- 98.4	- 15	- 104.7	29	68.0	60	155.7	- 65	- 99.8	- 35	- 32.4	90	109.1	25	16.9
Operating Profit	- 949	- 8.7	874	7.5	481	3.9	3,400	26.6	- 75	- 0.3	405	1.2	3,881	15.5	3,806	8.0
Profit before Tax	- 1,029	- 9.2	1,611	13.7	1,119	9.1	3,319	25.2	582	2.5	1,702	4.8	4,439	17.4	5,021	10.4
Profit Attributable to Owners of Parent	- 697	- 9.1	1,140	14.1	794	9.4	2,594	28.2	442	2.8	1,237	5.1	3,388	19.2	3,831	11.4

XI Financial Statements
Consolidated Statements of Income

(Millions of yen)							Cost of Sales							(Millions of yen)						
	From Apr.1.2021 to Mar.31.2022		From Apr.1.2022 to Mar.31.2023		Increase/Decrease			From Apr.1.2021 to Mar.31.2022		From Apr.1.2022 to Mar.31.2023		Increase/Decrease								
	Amount	%	Amount	%	Amount	%		Amount	%	Amount	%	Amount	YoY							
I Net sales	414,150	100.0	445,912	100.0	31,761	7.7														
II. Cost of sales	-305,962	-73.9	-328,232	-73.6	-22,270	7.3														
Gross profit	108,187	26.1	117,679	26.4	9,491	8.8														
III. SG & A	-60,780	-14.7	-66,491	-14.9	-5,710	9.4														
IV. Other income	315	0.1	461	0.1	146	46.4														
V. Other expenses	-167	-0.0	-288	-0.1	-121	72.5														
Operating profit	47,555	11.5	51,361	11.5	3,806	8.0														
VI. Finance income	94	0.0	1,651	0.4	1,556	-														
VII. Finance costs	-587	-0.1	-589	-0.1	-1	0.3														
VIII. Share of profit (loss) of investments accounted for using equity method	1,252	0.3	913	0.2	-339	-27.1														
Profit before tax	48,315	11.7	53,336	12.0	5,021	10.4														
IX. Income tax expense	-14,816	-3.6	-15,999	-3.6	-1,183	8.0														
Profit	33,498	8.1	37,337	8.4	3,838	11.5														
X. Profit attributable to																				
Owners of parent	33,470	8.1	37,301	8.4	3,831	11.4														
Non-controlling interests	28	0.0	35	0.0	6	23.8														

(Millions of yen)						
	From Apr.1.2021 to Mar.31.2022		From Apr.1.2022 to Mar.31.2023		Increase/Decrease	
	Amount	%	Amount	%	Amount	YoY
Employee benefits expenses	95,076	38.2	98,090	36.6	3,014	3.2
Outsourcing expenses	120,617	48.4	133,311	49.7	12,693	10.5
Other expenses	33,367	13.4	36,642	13.7	3,274	9.8
Office rental and upkeep expenses	3,700	1.5	5,093	1.9	1,393	37.7
Depreciation of right-of-use assets	5,628	2.3	5,171	1.9	-456	-8.1
Other depreciation and amortization	8,598	3.5	9,768	3.6	1,169	13.6
Materials expenses and others	2,110	0.8	2,319	0.9	208	9.9
Computer and related expenses	7,335	2.9	8,353	3.1	1,018	13.9
Communications expenses	2,158	0.9	2,142	0.8	-15	-0.7
Other	3,836	1.5	3,792	1.4	-43	-1.1
Total Production costs for the period	249,061	100.0	268,044	100.0	18,982	7.6
Transfer to other accounts	-3,852		-4,345		-492	12.8
Work in process Increase (-), decrease (+)	-55		-237		-182	
Manufacturing costs (1)	245,154		263,461		18,307	7.5
Merchandise costs (2)	60,807		64,770		3,962	6.5
Total Cost of sales(1) + (2)	305,962	73.9	328,232	73.6	22,270	7.3

(Millions of yen)						
	From Apr.1.2021 to Mar.31.2022		From Apr.1.2022 to Mar.31.2023		Increase/Decrease	
	Amount	%	Amount	%	Amount	YoY
Employee benefits expenses	33,238	8.0	35,675	8.0	2,437	7.3
Office rental	560	0.1	391	0.1	-168	-30.0
Depreciation of right-of-use assets	3,610	0.9	3,569	0.8	-40	-1.1
Other depreciation and amortization	2,042	0.5	2,116	0.5	74	3.6
Outsourcing expenses	3,401	0.8	3,815	0.9	413	12.2
Taxes	3,762	0.9	3,862	0.9	99	2.7
Other	14,165	3.4	17,059	3.8	2,894	20.4
Total SG&A expenses	60,780	14.7	66,491	14.9	5,710	9.4

Consolidated Statements of Financial Position

(Millions of yen)						(Millions of yen)										
Accounting Period		As of Mar. 31, 2022		As of Mar. 31, 2023		Increase/ Decrease	Accounting Period		As of Mar. 31, 2022		As of Mar. 31, 2023		Increase/ Decrease			
		Amount	%	Amount	%				Amount	%	Amount					
Accounts		Amount	%	Amount	%	Amount	Accounts	Amount	%	Amount	%	Amount				
【ASSETS】						【LIABILITIES】										
Current assets						Current liabilities										
Cash and cash equivalents		121,251		121,425		173	Trade and other payables		32,628		34,826		2,198			
Trade and other receivables		74,259		82,909		8,650	Contract liabilities		14,037		15,388		1,351			
Contract assets		10,104		14,411		4,307	Liabilities for employee benefits		10,540		10,889		349			
Inventories		9,125		9,748		622	Bonds and borrowings		16,996		21,945		4,948			
Other financial assets		1,082		199		-882	Lease liabilities		9,164		10,773		1,609			
Income taxes receivable		0		42		42	Other financial liabilities		297		63		-234			
Other current assets		14,231		15,360		1,129	Income taxes payable		10,917		8,079		-2,838			
Total current assets		230,055	56.4	244,099	56.1	14,043	Other current liabilities		6,313		5,994		-319			
												101,175	24.8	108,367	24.9	7,191
Non-current assets						Non-current liabilities										
Property, plant and equipment		71,853		75,212		3,359	Bonds and borrowings		19,462		9,782		-9,680			
Right-of-use assets		41,434		45,781		4,347	Lease liabilities		33,348		35,415		2,066			
Goodwill and intangible assets		26,495		26,984		489	Other payables		169		174		4			
Investments accounted for using equity method		10,177		11,252		1,074	Liabilities for employee benefits		1,956		1,982		26			
Other receivables		8,012		8,094		82	Provisions		4,061		7,334		3,272			
Other financial assets		8,280		10,692		2,412	Other non-current liabilities		70		10		-59			
Deferred tax assets		3,249		2,118		-1,130	Total non-current liabilities		59,069	14.5	54,699	12.6	-4,369			
Other non-current assets		8,050		11,232		3,181	Total liabilities		160,245	39.3	163,066	37.4	2,821			
Total non-current assets		177,553	43.6	191,370	43.9	13,816										
Total assets		407,609	100.0	435,469	100.0	27,860	【EQUITY】									
						Equity										
Share capital		21,152	5.2	21,285	4.9	132										
Capital surplus		—		122		122										
Retained earnings		223,300	54.8	246,812	56.7	23,512										
Treasury shares		-293	-0.1	-286	-0.1	6										
Other components of equity		2,761	0.7	3,976	0.9	1,214										
Total equity attributable to owners of parent		246,921	60.6	271,909	62.4	24,988										
Non-controlling interests		442	0.1	493	0.1	51										
Total equity		247,363	60.7	272,403	62.6	25,039										
Total liabilities and equity		407,609	100.0	435,469	100.0	27,860										

Consolidated Statements of Cash Flows

(Millions of yen)			
Accounting Period	From Apr.1.2021 to Mar.31.2022	From Apr.1.2022 to Mar.31.2023	Increase/ Decrease
Accounts	Amount	Amount	Amount
I Cash flows from operating activities			
Profit before tax	48,315	53,336	5,021
Depreciation and amortization	19,881	20,629	748
Impairment losses (reversal of impairment losses)	147	44	-102
Finance income	-94	-1,651	-1,556
Finance costs	587	589	1
Share of loss (profit) of investments accounted for using equity method	-1,252	-913	339
Decrease (increase) in trade and other receivables	-4,220	-8,477	-4,257
Decrease (increase) in contract assets	3,136	-4,286	-7,423
Decrease (increase) in inventories	-1,414	-622	791
Increase (decrease) in trade and other payables	2,832	3,010	177
Increase (decrease) in contract liabilities	-554	1,136	1,690
Increase (decrease) in employee benefits	-996	-8	987
Increase (decrease) in provisions	202	145	-56
Other	-691	-889	-197
Subtotal	65,877	62,042	-3,835
Interest and dividends received	384	559	174
Interest paid	-506	-558	-51
Income taxes refund (paid)	-6,674	-18,450	-11,776
Net cash provided by (used in) operating activities	59,081	43,592	-15,488

(Millions of yen)			
Accounting Period	From Apr.1.2021 to Mar.31.2022	From Apr.1.2022 to Mar.31.2023	Increase/ Decrease
Accounts	Amount	Amount	Amount
II Cash flows from investing activities			
Purchase of property, plant and equipment	-10,157	-9,681	475
Proceeds from sale of property, plant and equipment	8	0	-7
Purchase of intangible assets	-3,927	-4,630	-702
Proceeds from sale of intangible assets	73	44	-29
Investments in equity-accounted investees	-296	-203	92
Purchase of other financial assets	-683	-1,264	-581
Proceeds from sales and redemptions of other financial assets	268	1,352	1,084
Other	-213	-568	-354
Net cash provided by (used in) investing activities	-14,927	-14,950	-22
III Cash flows from financing activities			
Repayments of loans and redemption of bonds	-25,100	-17,000	8,100
Proceeds from long-term debt	11,500	12,250	750
Proceeds from issuance of bonds	4,972	—	-4,972
Repayments of lease liabilities	-9,086	-8,998	88
Capital contribution from non-controlling interests	—	75	75
Dividends paid	-14,567	-15,406	-838
Dividends paid to non-controlling interests	-50	-59	-8
Other	-9	65	75
Net cash provided by (used in) financing activities	-32,342	-29,074	3,268
IV Effect of exchange rate changes on cash and cash equivalents	672	605	-66
V Net increase (decrease) in cash and cash equivalents	12,483	173	-12,309
VI Cash and cash equivalents at beginning of period	108,768	121,251	12,483
VII Cash and cash equivalents at end of period	121,251	121,425	173

Financial Data

I Results of Operations and Forecasts (Consolidated)

(Millions of yen)

	2020/3		2021/3		2022/3		2023/3		2024/3(Forecast)	
	Amount (YoY %)	Compo sition(%)	Amount (YoY %)	Compo sition(%)	Amount (YoY %)	Compo sition(%)	Amount (YoY %)	Compo sition(%)	Amount (YoY %)	Compo sition(%)
Sales	385,295	100.0	396,853 (3.0)	100.0	414,150 (4.4)	100.0	445,912 (7.7)	100.0	470,000 (5.4)	100.0
Systems Development	156,190	40.5	163,090 (4.4)	41.1	167,967 (3.0)	40.6	180,433 (7.4)	40.5	-	-
System Maintenance and Operation/ Services	143,410	37.2	152,518 (6.4)	38.4	162,407 (6.5)	39.2	175,638 (8.1)	39.4	-	-
Packaged Software/ Hardware Sales	85,694	22.2	81,243 (- 5.2)	20.5	83,776 (3.1)	20.2	89,841 (7.2)	20.1	-	-
Cost of Sales	- 288,102	74.8	- 293,884 (2.0)	74.1	- 305,962 (4.1)	73.9	- 328,232 (7.3)	73.6	- 345,000 (5.1)	73.4
Gross Profit	97,192	25.2	102,969 (5.9)	25.9	108,187 (5.1)	26.1	117,679 (8.8)	26.4	125,000 (6.2)	26.6
SG&A Expenses	- 57,144	14.8	- 57,090 (- 0.1)	14.4	- 60,632 (6.2)	14.6	- 66,317 (9.4)	14.9	- 71,000 (7.1)	15.1
Operating Profit	40,048	10.4	45,878 (14.6)	11.6	47,555 (3.7)	11.5	51,361 (8.0)	11.5	54,000 (5.1)	11.5
Profit Attributable to Owners of Parent	28,765	7.5	33,435 (16.2)	8.4	33,470 (0.1)	8.1	37,301 (11.4)	8.4	38,000 (1.9)	8.1
Number of Employees	13,979		14,550		14,938		15,328		-	

※The figures of SG&A expenses include other income and expenses.

II BPS, EPS and other key financial indicators (Consolidated)

(Millions of yen)

	2020/3		2021/3		2022/3		2023/3		2024/3 (Forecasts)*	
	Amount	change(%)	Amount	change(%)	Amount	change(%)	Amount	change(%)	Amount	change(%)
Capital Stock	21,152	-	21,152	-	21,152	-	21,285	0.6%	-	-
Net Assets	200,405	3.1%	227,338	13.4%	247,363	8.8%	272,403	10.1%	-	-
Total Assets	362,241	15.1%	380,399	5.0%	407,609	7.2%	435,469	6.8%	-	-
Number of Shares Outstanding ※1	312,545,409		312,545,409		312,545,409		312,665,639		-	
Average number of Shares Outstanding ※1	312,236,151		312,229,768		312,221,214		312,309,327		-	
BPS (Net Asset per share) (JPY) ※1	640.85		726.77		790.86		870.56		-	
EPS (Earnings per share) (JPY) ※1	92.13		107.09		107.20		119.44		121.66	
Equity Ratio (%)	55.2%		59.6%		60.6%		62.4%		-	
ROE (Return on Equity) (%)	14.9%		15.7%		14.1%		14.4%		-	
Cash Dividends per share (JPY) ※1	43.33		45.00		46.67		52.00		56.00	
Interim Dividends per share (JPY) ※1	21.67		21.67		23.33		26.00		28.00	
PER (Price Earning Ratio) (times)	17.4		20.4		19.6		16.2		-	
Stock Prices (yen) ※1	1,605		2,187		2,101		1,935		-	
Payout Ratio (%)	47.0%		42.0%		43.5%		43.5%		46.0%	
Consolidated /Non-consolidated (times)	1.15		1.06		1.15		1.25		-	

※ SCSK conducted three-for-one stock splits of common shares on Oct. 1, 2021. For the past data, retroactive revisions were made accordingly.

Ⅲ Capital expenditure, depreciation & amortization, R&D expenses(Consolidated)

(Millions of yen)

	Actual				Forecasts
	(2019/4~2020/3) 2020/3	(2020/4~2021/3) 2021/3	(2021/4~2022/3) 2022/3	(2022/4~2023/3) 2023/3	(2023/4~2024/3) 2024/3
Capital Expenditure (tangible)	10,099	12,851	10,680	8,626	10,000
Capital Expenditure (right-of-use)	7,381	21,557	11,235	12,942	4,000
Capital Expenditure (intangible)	3,279	4,563	3,792	4,638	7,000
Depreciation (tangible)	5,908	6,657	6,974	7,666	8,000
Depreciation (right-of-use)	7,160	8,316	9,238	8,741	9,500
Depreciation (intangible)	4,235	3,462	3,668	4,222	4,500
Total	17,303	18,437	19,881	20,630	22,000
R&D Expenses	1,190	874	1,097	1,058	1,200

IV Group companies

	Number of employees
SCSK Corporation	8,470

【Consolidated subsidiaries】	Equity ownership	Main businesses	Number of employees*
VeriServe Corporation	100.0%	Verification services	1,528
SCSK KYUSHU CORPORATION	100.0%	Software development and information processing	198
SCSK HOKKAIDO CORPORATION	100.0%	Software development and information processing	172
SCSK PRESCENDO CORPORATION	100.0%	BPO	47
SCSK USA Inc.	100.0%	Software development and information processing	81
SCSK Europe Ltd.	100.0%	Software development and information processing	107
SCSK Shanghai Ltd.	100.0%	Software development and information processing	65
SCSK Asia Pacific Pte. Ltd.	100.0%	Software development and information processing	85
PT SCSK Global Indonesia	100.0%	Software development and information processing	15
SCSK Myanmar Ltd.	100.0%	Software development and information processing	6
SCSK Automotive H&S Corporation	100.0%	Software development for mobility business	7
SCSK ServiceWare Corporation	100.0%	BPO	2,191
Skeed Co., Ltd.	100.0%	Software development	16
Allied Engineering Corporation	100.0%	Consulting, packaged software development and sales	46
SCSK SYSTEM MANAGEMENT CORPORATION	100.0%	IT management business	328
VA Linux Systems Japan K.K.	100.0%	Research and solution for Linux-based technologies	20
SDC Corporation	50.1%	Network services	28
SCSK NEC Data Center Management, Ltd.	62.5%	Data center services and network services	10
SCSK Minori Solutions Corporation	100.0%	Software development, system operations management, product sales	1,384
Gran Manibus Co.,LTD	94.3%	Consulting service, advanced technology solution	23
SCSK Nearshore Systems Corporation	100.0%	Software development and system maintenance	501
Total number of employees (consolidated)			15,328
【Affiliates (consolidated) under the equity method of accounting】			
ARGO GRAPHICS Inc.	21.8%	PLM solutions business	
Diamond Head Co.,Ltd.	24.3%	EC site operations, EC system development & operations, for fashion & apparel	

* Number of employees listed above include those who have been dispatched from SCSK