



SCSK Corporation
Supplementary Information (Data Book)

2021/4/1 — 2022/3/31

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Financial Review (Consolidated)

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Caution Concerning Forward-Looking Statements

- This information is intended to provide information about the Group's performance and business strategy and is not intended to solicit the purchase or sale of shares in Group companies.
- Estimates, targets and outlooks included in this report are forward-looking statements based on information available as of the date of publication. Results and outcomes may differ materially from the forward-looking statements and no guarantee is made that targets will be reached. All such statements are subject to change without notice.
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I Sales by Segment

(Millions of yen)

		Q1		Q2		Q3		Q4		1st half		Q3 total		2nd half		Total	
FY2021		Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)
	Net Sales	99,210	100.0	100,814	100.0	102,729	100.0	111,396	100.0	200,025	100.0	302,754	100.0	214,125	100.0	414,150	100.0
	Systems Development	40,494	40.8	41,527	41.2	42,400	41.3	43,544	39.1	82,022	41.0	124,422	41.1	85,944	40.1	167,967	40.6
	System Maintenance and Operation/ Services	39,515	39.8	40,420	40.1	40,592	39.5	41,879	37.6	79,935	40.0	120,527	39.8	82,471	38.5	162,407	39.2
	Packaged Software/ Hardware Sales	19,200	19.4	18,866	18.7	19,736	19.2	25,972	23.3	38,067	19.0	57,803	19.1	45,709	21.3	83,776	20.2

		Q1		Q2		Q3		Q4		1st half		Q3 total		2nd half		Total	
FY2020		Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)
	Net Sales	94,356	100.0	95,398	100.0	101,111	100.0	105,986	100.0	189,755	100.0	290,866	100.0	207,098	100.0	396,853	100.0
	Systems Development	38,664	41.0	39,809	41.7	41,373	40.9	43,243	40.8	78,474	41.4	119,847	41.2	84,616	40.9	163,090	41.1
	System Maintenance and Operation/ Services	36,851	39.1	37,672	39.5	38,369	37.9	39,624	37.4	74,524	39.3	112,893	38.8	77,994	37.7	152,518	38.4
	Packaged Software/ Hardware Sales	18,840	20.0	17,915	18.8	21,368	21.1	23,118	21.8	36,756	19.4	58,125	20.0	44,487	21.5	81,243	20.5

		Q1		Q2		Q3		Q4		1st half		Q3 total		2nd half		Total	
Increase / Decrease		Amount	Change (%)	Amount	Change (%)	Amount	Change (%)	Amount	Change (%)	Amount	Change (%)	Amount	Change (%)	Amount	Change (%)	Amount	Change (%)
	Net Sales	4,853	5.1	5,416	5.7	1,617	1.6	5,409	5.1	10,269	5.4	11,887	4.1	7,027	3.4	17,297	4.4
	Systems Development	1,830	4.7	1,717	4.3	1,026	2.5	301	0.7	3,547	4.5	4,574	3.8	1,328	1.6	4,876	3.0
	System Maintenance and Operation/ Services	2,664	7.2	2,747	7.3	2,223	5.8	2,254	5.7	5,411	7.3	7,634	6.8	4,477	5.7	9,888	6.5
	Packaged Software/ Hardware Sales	359	1.9	951	5.3	- 1,632	- 7.6	2,853	12.3	1,310	3.6	- 321	- 0.6	1,221	2.7	2,532	3.1

II Sales by Customer Industry

(Millions of yen)

	FY2020 Apr.2020-Mar.2021		FY2021 Apr.2021-Mar.2022		Increase/Decrease	
	Amount	Composition(%)	Amount	Composition(%)	Amount	Change(%)
Manufacturers	115,744	29.2	121,581	29.4	5,836	5.0
Distributors	63,516	16.0	61,722	14.9	- 1,793	- 2.8
Financial Institutions	86,346	21.8	89,681	21.7	3,334	3.9
Banks	28,442	7.2	30,786	7.4	2,344	8.2
Securities Firms	8,122	2.0	9,382	2.3	1,259	15.5
Shopping Credit/ Leasing Companies	18,226	4.6	18,289	4.4	62	0.3
Insurance Companies	31,555	8.0	31,222	7.5	- 332	- 1.1
Communications/ Transportation	63,265	15.9	67,344	16.3	4,078	6.4
Utilities	8,127	2.0	6,520	1.6	- 1,606	- 19.8
Services	41,780	10.5	48,623	11.7	6,843	16.4
Others	18,072	4.6	18,676	4.5	603	3.3
Total	396,853	100.0	414,150	100.0	17,297	4.4

* We made a partial amendment in previously disclosed data.

III Sales by Segment & Customer Industry (Systems Development)

(Millions of yen)

	FY2020 Apr.2020-Mar.2021		FY2021 Apr.2021-Mar.2022		Increase/Decrease	
	Amount	Composition(%)	Amount	Composition(%)	Amount	Change(%)
Manufacturers	46,361	28.4	49,604	29.5	3,243	7.0
Distributors	18,322	11.2	16,730	10.0	- 1,592	- 8.7
Financial Institutions	57,366	35.2	58,949	35.1	1,583	2.8
Banks	18,220	11.2	20,215	12.0	1,995	11.0
Securities Firms	5,491	3.4	6,331	3.8	840	15.3
Shopping Credit/ Leasing Companies	8,740	5.4	8,983	5.3	242	2.8
Insurance Companies	24,914	15.3	23,418	13.9	- 1,495	- 6.0
Communications/ Transportation	19,206	11.8	19,763	11.8	556	2.9
Utilities	6,381	3.9	4,249	2.5	- 2,131	- 33.4
Services	11,025	6.8	14,210	8.5	3,185	28.9
Others	4,426	2.7	4,457	2.7	30	0.7
Total	163,090	100.0	167,967	100.0	4,876	3.0

* We made a partial amendment in previously disclosed data.

IV Sales by Segment & Customer Industry (System Maintenance and Operation/Services)

(Millions of yen)

	FY2020 Apr.2020-Mar.2021		FY2021 Apr.2021-Mar.2022		Increase/Decrease	
	Amount	Composition(%)	Amount	Composition(%)	Amount	Change(%)
Manufacturers	49,035	32.2	51,301	31.6	2,265	4.6
Distributors	27,787	18.2	28,504	17.6	717	2.6
Financial Institutions	24,099	15.8	26,413	16.3	2,313	9.6
Banks	8,111	5.3	9,005	5.5	894	11.0
Securities Firms	2,229	1.5	2,491	1.5	262	11.8
Shopping Credit/ Leasing Companies	7,745	5.1	8,314	5.1	568	7.3
Insurance Companies	6,013	3.9	6,601	4.1	588	9.8
Communications/ Transportation	20,257	13.3	20,876	12.9	619	3.1
Utilities	1,212	0.8	1,742	1.1	529	43.7
Services	25,251	16.6	27,876	17.2	2,625	10.4
Others	4,874	3.2	5,692	3.5	817	16.8
Total	152,518	100.0	162,407	100.0	9,888	6.5

* We made a partial amendment in previously disclosed data.

V Sales by Segment & Customer Industry (Packaged Software/Hardware Sales)

(Millions of yen)

	FY2020 Apr.2020-Mar.2021		FY2021 Apr.2021-Mar.2022		Increase/Decrease	
	Amount	Composition(%)	Amount	Composition(%)	Amount	Change(%)
Manufacturers	20,347	25.0	20,675	24.7	328	1.6
Distributors	17,406	21.4	16,487	19.7	- 919	- 5.3
Financial Institutions	4,880	6.0	4,318	5.2	- 561	- 11.5
Banks	2,110	2.6	1,564	1.9	- 545	- 25.8
Securities Firms	402	0.5	559	0.7	157	39.1
Shopping Credit/ Leasing Companies	1,739	2.1	991	1.2	- 748	- 43.0
Insurance Companies	628	0.8	1,202	1.4	574	91.5
Communications/ Transportation	23,801	29.3	26,704	31.9	2,903	12.2
Utilities	533	0.7	528	0.6	- 5	- 1.0
Services	5,504	6.8	6,536	7.8	1,032	18.8
Others	8,771	10.8	8,526	10.2	- 244	- 2.8
Total	81,243	100.0	83,776	100.0	2,532	3.1

* We made a partial amendment in previously disclosed data.

Ⅵ External Sales and Operating Profit by Reportable Segment - Quarterly Trends

(Millions of yen)

FY2021	Q1				Q2				Q3				Q4				1st half				Q3 total				2nd half				Total			
	External Sales		Operating Profit		External Sales		Operating Profit		External Sales		Operating Profit		External Sales		Operating Profit		External Sales		Operating Profit		External Sales		Operating Profit		External Sales		Operating Profit		External Sales		Operating Profit	
	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)
Industrial IT Business	32,526	32.8	3,666	11.3	33,790	33.5	4,245	12.6	33,992	33.1	4,278	12.6	35,458	31.8	4,486	12.7	66,317	33.2	7,912	11.9	100,309	33.1	12,190	12.2	69,451	32.4	8,764	12.6	135,768	32.8	16,676	12.3
Financial IT Business	14,208	14.3	1,878	13.2	13,644	13.5	1,594	11.7	13,934	13.6	1,625	11.7	14,738	13.2	1,555	10.6	27,853	13.9	3,473	12.5	41,788	13.8	5,098	12.2	28,673	13.4	3,180	11.1	56,526	13.6	6,653	11.8
IT Business Solutions	13,845	14.0	1,449	10.5	13,797	13.7	1,160	8.4	14,195	13.8	1,542	10.9	15,034	13.5	1,407	9.4	27,643	13.8	2,609	9.4	41,838	13.8	4,151	9.9	29,229	13.7	2,950	10.1	56,872	13.7	5,559	9.8
IT Platform Solutions	18,781	18.9	2,306	12.3	19,658	19.5	2,864	14.6	20,179	19.6	2,893	14.3	25,348	22.8	3,820	15.1	38,440	19.2	5,171	13.5	58,620	19.4	8,064	13.8	45,528	21.3	6,713	14.7	83,969	20.3	11,884	14.2
IT Management Service	14,574	14.7	1,859	12.8	14,528	14.4	2,020	13.9	14,522	14.1	1,877	12.9	14,853	13.3	1,655	11.1	29,102	14.5	3,879	13.3	43,624	14.4	5,756	13.2	29,375	13.7	3,533	12.0	58,477	14.1	7,412	12.7
Others	5,340	5.4	255	4.8	5,627	5.6	480	8.5	5,445	5.3	324	6.0	6,299	5.7	539	8.6	10,968	5.5	736	6.7	16,413	5.4	1,060	6.5	11,744	5.5	863	7.4	22,713	5.5	1,599	7.0
Adjustment	-67	-0.1	-527	777.1	-233	-0.2	-662	284.5	459	0.4	-357	-77.7	-336	-0.3	-684	203.6	-300	-0.2	-1,190	395.7	158	0.1	-1,547	-977.7	123	0.1	-1,041	-846.5	-177	-0.0	-2,232	—
Total	99,210	100.0	10,887	11.0	100,814	100.0	11,703	11.6	102,729	100.0	12,184	11.9	111,396	100.0	12,780	11.5	200,025	100.0	22,590	11.3	302,754	100.0	34,774	11.5	214,125	100.0	24,965	11.7	414,150	100.0	47,555	11.5

FY2020	Q1				Q2				Q3				Q4				1st half				Q3 total				2nd half				Total			
	External Sales		Operating Profit		External Sales		Operating Profit		External Sales		Operating Profit		External Sales		Operating Profit		External Sales		Operating Profit		External Sales		Operating Profit		External Sales		Operating Profit		External Sales		Operating Profit	
	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)
Industrial IT Business	32,330	34.3	3,869	12.0	32,349	33.9	4,076	12.6	32,751	32.4	4,189	12.8	34,817	32.9	4,079	11.7	64,679	34.1	7,945	12.3	97,431	33.5	12,134	12.5	67,569	32.6	8,268	12.2	132,249	33.3	16,214	12.3
Financial IT Business	12,530	13.3	1,427	11.4	12,635	13.2	1,505	11.9	13,409	13.3	1,727	12.9	14,192	13.4	1,582	11.1	25,166	13.3	2,933	11.7	38,575	13.3	4,661	12.1	27,601	13.3	3,310	12.0	52,768	13.3	6,243	11.8
IT Business Solutions	12,669	13.4	1,426	11.3	13,793	14.5	1,304	9.5	13,596	13.4	1,684	12.4	14,723	13.9	1,168	7.9	26,463	13.9	2,731	10.3	40,060	13.8	4,415	11.0	28,319	13.7	2,852	10.1	54,783	13.8	5,583	10.2
IT Platform Solutions	17,471	18.5	2,220	12.7	17,590	18.4	2,524	14.4	20,404	20.2	2,830	13.9	21,978	20.7	3,329	15.1	35,061	18.5	4,744	13.5	55,466	19.1	7,574	13.7	42,382	20.5	6,159	14.5	77,444	19.5	10,904	14.1
IT Management Service	13,685	14.5	1,638	12.0	13,783	14.4	1,757	12.8	14,869	14.7	2,137	14.4	14,390	13.6	1,449	10.1	27,468	14.5	3,396	12.4	42,338	14.6	5,533	13.1	29,259	14.1	3,586	12.3	56,728	14.3	6,983	12.3
Others	5,583	5.9	138	2.5	5,490	5.8	364	6.6	5,708	5.6	633	11.1	6,105	5.8	799	13.1	11,073	5.8	503	4.5	16,781	5.8	1,136	6.8	11,813	5.7	1,432	12.1	22,886	5.8	1,936	8.5
Adjustment	85	0.1	-441	-515.0	-245	-0.3	-595	242.7	371	0.4	-422	-113.6	-219	-0.2	-528	240.0	-159	-0.1	-1,036	649.9	212	0.1	-1,459	-687.8	151	0.1	-950	-626.2	-7	-0.0	-1,987	—
Total	94,356	100.0	10,279	10.9	95,398	100.0	10,937	11.5	101,111	100.0	12,780	12.6	105,986	100.0	11,880	11.2	189,755	100.0	21,217	11.2	290,866	100.0	33,997	11.7	207,098	100.0	24,661	11.9	396,853	100.0	45,878	11.6

Increase/Decrease	Q1				Q2				Q3				Q4				1st half				Q3 total				2nd half				Total			
	External Sales		Operating Profit		External Sales		Operating Profit		External Sales		Operating Profit		External Sales		Operating Profit		External Sales		Operating Profit		External Sales		Operating Profit		External Sales		Operating Profit		External Sales		Operating Profit	
	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)
	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)
Industrial IT Business	196	0.6	-202	-5.2	1,440	4.5	169	4.2	1,240	3.8	88	2.1	641	1.8	406	10.0	1,637	2.5	-33	-0.4	2,877	3.0	55	0.5	1,882	2.8	495	6.0	3,519	2.7	462	2.9
Financial IT Business	1,677	13.4	451	31.6	1,008	8.0	88	5.9	525	3.9	-102	-5.9	545	3.8	-26	-1.7	2,686	10.7	539	18.4	3,212	8.3	437	9.4	1,071	3.9	-129	-3.9	3,757	7.1	410	6.6
IT Business Solutions	1,175	9.3	22	1.6	4	0.0	-144	-11.1	598	4.4	-141	-8.4	311	2.1	239	20.5	1,179	4.5	-121	-4.5	1,778	4.4	-263	-6.0	909	3.2	97	3.4	2,089	3.8	-24	-0.4
IT Platform Solutions	1,310	7.5	86	3.9	2,068	11.8	340	13.5	-224	-1.1	62	2.2	3,370	15.3	491	14.8	3,378	9.6	426	9.0	3,154	5.7	489	6.5	3,146	7.4	553	9.0	6,525	8.4	980	9.0
IT Management Service	888	6.5	220	13.5	744	5.4	262	14.9	-346	-2.3	-259	-12.1	462	3.2	206	14.2	1,633	5.9	482	14.2	1,286	3.0	223	4.0	115	0.4	-53	-1.5	1,749	3.1	429	6.2
Others	-242	-4.3	116	83.9	137	2.5	116	31.8	-262	-4.6	-309	-48.8	193	3.2	-260	-32.5	-104	-0.9	232	46.2	-367	-2.2	-76	-6.7	-69	-0.6	-569	-39.7	-173	-0.8	-336	-17.4
Adjustment	-153	—	-86	—	12	—	-67	—	87	23.6	65	—	-116	—	-156	—	-141	—	-153	—	-53	-25.4	-88	—	-28	-18.9	-91	—	-170	—	-245	—
Total	4,853	5.1	607	5.9	5,416	5.7	765	7.0	1,617	1.6	-596	-4.7	5,409	5.1	900	7.6	10,269	5.4	1,373	6.5	11,887	4.1	777	2.3	7,027	3.4	303	1.2	17,297	4.4	1,677	3.7

* In conjunction with the merger of Minor Solutions Co., Ltd., CSI SOLUTIONS Corporation, and WinTechnology Corporation conducted with an effective date of October 1, 2021, the operations of CSI SOLUTIONS, which were previously included in the IT Platform Solutions segment, and the operations of WinTechnology, which were previously included in the IT Management Service segment, have been transferred to the Others segment, which houses SCSK Minor Solutions Corporation.
In addition, the operations of Minor Solutions in Kyushu were transferred to SCSK KYUSHU CORPORATION via an absorption-type company split effective October 1, 2021, and these operations have thus been transferred from the Others segment to the Industrial IT Business segment.
Segment information for the Q2 of this fiscal year and earlier has been restated to reflect this segment change.

Amount of Incoming Orders and Backlog by Reported Segment - Quarterly Trends

		Q1				Q2				Q3				Q4				1st half				Q3 total				2nd half				Total			
		Incoming Orders	Compo sition(%)	Backlog	Compo sition(%)	Incoming Orders	Compo sition(%)	Backlog	Compo sition(%)	Incoming Orders	Compo sition(%)	Backlog	Compo sition(%)	Incoming Orders	Compo sition(%)	Backlog	Compo sition(%)	Incoming Orders	Compo sition(%)	Backlog	Compo sition(%)	Incoming Orders	Compo sition(%)	Backlog	Compo sition(%)	Incoming Orders	Compo sition(%)	Backlog	Compo sition(%)	Incoming Orders	Compo sition(%)	Backlog	Compo sition(%)
FY2021	Industrial IT Business	28,411	32.5	40,304	26.6	34,327	31.9	40,842	25.8	31,987	31.0	38,837	24.5	43,592	33.6	46,970	26.5	62,739	32.2	40,842	25.8	94,726	31.8	38,837	24.5	75,579	32.4	6,128	32.4	138,318	32.3	46,970	26.5
	Financial IT Business	14,572	16.7	16,642	11.0	14,234	13.2	17,231	10.9	14,910	14.4	18,206	11.5	16,594	12.8	20,062	11.3	28,806	14.8	17,231	10.9	43,716	14.7	18,206	11.5	31,504	13.5	2,831	15.0	60,310	14.1	20,062	11.3
	IT Business Solutions	12,150	13.9	29,194	19.3	13,494	12.5	28,891	18.3	14,355	13.9	29,050	18.3	19,194	14.8	33,211	18.8	25,645	13.2	28,891	18.3	40,000	13.4	29,050	18.3	33,549	14.4	4,320	22.8	59,195	13.8	33,211	18.8
	IT Platform Solutions	15,869	18.2	29,681	19.6	26,030	24.2	36,052	22.8	24,884	24.1	40,756	25.7	20,120	15.5	35,527	20.1	41,899	21.5	36,052	22.8	66,783	22.4	40,756	25.7	45,004	19.3	- 524	- 2.8	86,903	20.3	35,527	20.1
	IT Management Service	11,428	13.1	28,571	18.9	13,877	12.9	27,921	17.7	11,768	11.4	25,167	15.9	23,950	18.4	34,265	19.3	25,305	13.0	27,921	17.7	37,074	12.4	25,167	15.9	35,718	15.3	6,343	33.5	61,024	14.3	34,265	19.3
	Others	4,882	5.6	6,665	4.4	5,754	5.3	6,792	4.3	5,196	5.0	6,544	4.1	6,373	4.9	6,618	3.7	10,637	5.5	6,792	4.3	15,833	5.3	6,544	4.1	11,570	5.0	- 174	- 0.9	22,207	5.2	6,618	3.7
	Adjustment	—	—	316	0.2	- 115	- 0.1	434	0.3	115	0.1	90	0.1	—	—	426	0.2	- 115	- 0.1	434	0.3	—	—	90	0.1	115	0.0	- 7	- 0.0	—	—	426	0.2
	Total	87,314	100.0	151,376	100.0	107,603	100.0	158,165	100.0	103,217	100.0	158,653	100.0	129,824	100.0	177,082	100.0	194,918	100.0	158,165	100.0	298,135	100.0	158,653	100.0	233,042	100.0	18,916	100.0	427,960	100.0	177,082	100.0

		Q1				Q2				Q3				Q4				1st half				Q3 total				2nd half				Total			
		Incoming Orders	Compo sition(%)	Backlog	Compo sition(%)	Incoming Orders	Compo sition(%)	Backlog	Compo sition(%)	Incoming Orders	Compo sition(%)	Backlog	Compo sition(%)	Incoming Orders	Compo sition(%)	Backlog	Compo sition(%)	Incoming Orders	Compo sition(%)	Backlog	Compo sition(%)	Incoming Orders	Compo sition(%)	Backlog	Compo sition(%)	Incoming Orders	Compo sition(%)	Backlog	Compo sition(%)	Incoming Orders	Compo sition(%)	Backlog	Compo sition(%)
FY2020	Industrial IT Business	29,139	34.8	39,191	28.7	31,363	32.6	38,205	27.8	30,422	30.4	35,876	26.3	43,361	32.6	44,420	27.2	60,503	33.6	38,205	27.8	90,926	32.5	35,876	26.3	73,784	31.7	6,215	23.9	134,287	32.5	44,420	27.2
	Financial IT Business	10,598	12.7	13,913	10.2	13,387	13.9	14,664	10.7	13,750	13.7	15,005	11.0	15,465	11.6	16,278	10.0	23,985	13.3	14,664	10.7	37,736	13.5	15,005	11.0	29,215	12.5	1,613	6.2	53,201	12.9	16,278	10.0
	IT Business Solutions	13,857	16.5	29,062	21.3	12,974	13.5	28,242	20.6	11,543	11.5	26,190	19.2	19,422	14.6	30,889	18.9	26,832	14.9	28,242	20.6	38,375	13.7	26,190	19.2	30,965	13.3	2,646	10.2	57,798	14.0	30,889	18.9
	IT Platform Solutions	14,835	17.7	21,224	15.5	18,462	19.2	22,096	16.1	28,598	28.6	30,289	22.2	24,281	18.3	32,593	20.0	33,297	18.5	22,096	16.1	61,895	22.1	30,289	22.2	52,879	22.7	10,497	40.4	86,177	20.9	32,593	20.0
	IT Management Service	10,849	13.0	26,325	19.3	14,180	14.7	26,722	19.5	10,882	10.9	22,735	16.7	23,372	17.6	31,718	19.4	25,029	13.9	26,722	19.5	35,912	12.8	22,735	16.7	34,255	14.7	4,996	19.2	59,284	14.4	31,718	19.4
	Others	4,452	5.3	6,650	4.9	5,809	6.0	6,969	5.1	4,947	4.9	6,208	4.6	7,019	5.3	7,123	4.4	10,261	5.7	6,969	5.1	15,209	5.4	6,208	4.6	11,967	5.1	153	0.6	22,229	5.4	7,123	4.4
	Adjustment	5	0.0	154	0.1	—	—	400	0.3	—	—	28	0.0	—	—	248	0.2	5	0.0	400	0.3	5	0.0	28	0.0	—	—	- 151	- 0.6	5	0.0	248	0.2
	Total	83,738	100.0	136,523	100.0	96,176	100.0	137,301	100.0	100,144	100.0	136,335	100.0	132,923	100.0	163,271	100.0	179,915	100.0	137,301	100.0	280,060	100.0	136,335	100.0	233,068	100.0	25,970	100.0	412,984	100.0	163,271	100.0

		Q1				Q2				Q3				Q4				1st half				Q3 total				2nd half				Total			
		Incoming Orders		Backlog		Incoming Orders		Backlog		Incoming Orders		Backlog		Incoming Orders		Backlog		Incoming Orders		Backlog		Incoming Orders		Backlog		Incoming Orders		Backlog		Incoming Orders		Backlog	
		Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)	Amount	Rate(%)
Increase/Decrease	Industrial IT Business	- 728	- 2.5	1,112	2.8	2,964	9.5	2,637	6.9	1,564	5.1	2,961	8.3	230	0.5	2,550	5.7	2,235	3.7	2,637	6.9	3,800	4.2	2,961	8.3	1,794	2.4	- 87	- 1.4	4,030	3.0	2,550	5.7
	Financial IT Business	3,974	37.5	2,728	19.6	846	6.3	2,566	17.5	1,159	8.4	3,200	21.3	1,128	7.3	3,784	23.2	4,820	20.1	2,566	17.5	5,980	15.8	3,200	21.3	2,288	7.8	1,217	75.5	7,109	13.4	3,784	23.2
	IT Business Solutions	- 1,707	- 12.3	132	0.5	520	4.0	648	2.3	2,811	24.4	2,860	10.9	- 228	- 1.2	2,322	7.5	- 1,186	- 4.4	648	2.3	1,625	4.2	2,860	10.9	2,583	8.3	1,673	63.2	1,397	2.4	2,322	7.5
	IT Platform Solutions	1,033	7.0	8,456	39.8	7,568	41.0	13,956	63.2	- 3,714	- 13.0	10,466	34.6	- 4,161	- 17.1	2,934	9.0	8,601	25.8	13,956	63.2	4,887	7.9	10,466	34.6	- 7,875	- 14.9	- 11,022	—	725	0.8	2,934	9.0
	IT Management Service	578	5.3	2,246	8.5	- 302	- 2.1	1,199	4.5	885	8.1	2,431	10.7	577	2.5	2,546	8.0	276	1.1	1,199	4.5	1,162	3.2	2,431	10.7	1,463	4.3	1,347	27.0	1,739	2.9	2,546	8.0
	Others	430	9.7	14	0.2	- 54	- 0.9	- 177	- 2.5	248	5.0	335	5.4	- 645	- 9.2	- 505	- 7.1	375	3.7	- 177	- 2.5	624	4.1	335	5.4	- 396	- 3.3	- 327	—	- 21	- 0.1	- 505	- 7.1
	Adjustment	- 5	—	161	104.2	- 115	—	33	8.4	115	—	61	215.8	—	—	177	71.6	- 120	—	33	8.4	- 5	—	61	215.8	115	—	144	—	- 5	—	177	71.6
	Total	3,575	4.3	14,852	10.9	11,427	11.9	20,864	15.2	3,072	3.1	22,318	16.4	- 3,098	- 2.3	13,810	8.5	15,003	8.3	20,864	15.2	18,075	6.5	22,318	16.4	- 26	- 0.0	- 7,053	- 27.2	14,976	3.6	13,810	8.5

* In conjunction with the merger of Minori Solutions Co., Ltd., CSI SOLUTIONS Corporation, and WinTechnology Corporation conducted with an effective date of October 1, 2021, the operations of CSI SOLUTIONS, which were previously included in the IT Platform Solutions segment, and the operations of WinTechnology, which were previously included in the IT Management Service segment, have been transferred to the Others segment, which houses SCSK Minori Solutions Corporation.
 In addition, the operations of Minori Solutions in Kyushu were transferred to SCSK KYUSHU CORPORATION via an absorption-type company split effective October 1, 2021, and these operations have thus been transferred from the Others segment to the Industrial IT Business segment.
 Segment information for the Q2 of this fiscal year and earlier has been restated to reflect this segment change.

VIII Amount of Incoming Orders and Backlog by Segment

(Millions of yen)

Systems Development		Q1	Q2	Q3	Q4	Total
FY2021	Incoming Orders	39,798	43,605	43,995	44,043	171,443
	Backlog	36,485	38,563	40,158	40,657	40,657
FY2020	Incoming Orders	38,543	41,755	39,118	44,489	163,906
	Backlog	36,244	38,190	35,935	37,181	37,181
Increase/Decrease	Incoming Orders	1,255	1,850	4,876	- 445	7,536
	Backlog	240	373	4,223	3,476	3,476

System Maintenance and Operation/Services		Q1	Q2	Q3	Q4	Total
FY2021	Incoming Orders	32,053	37,477	33,977	67,064	170,572
	Backlog	93,078	90,136	83,521	108,706	108,706
FY2020	Incoming Orders	30,071	34,893	31,337	63,634	159,936
	Backlog	86,343	83,563	76,531	100,540	100,540
Increase/Decrease	Incoming Orders	1,982	2,584	2,639	3,430	10,636
	Backlog	6,735	6,573	6,989	8,165	8,165

Packaged Software/Hardware Sales		Q1	Q2	Q3	Q4	Total
FY2021	Incoming Orders	15,462	26,520	25,244	18,717	85,944
	Backlog	21,811	29,465	34,973	27,717	27,717
FY2020	Incoming Orders	15,124	19,527	29,688	24,800	89,141
	Backlog	13,935	15,547	23,867	25,549	25,549
Increase/Decrease	Incoming Orders	338	6,992	- 4,444	- 6,083	- 3,196
	Backlog	7,876	13,917	11,105	2,168	2,168

Total		Q1	Q2	Q3	Q4	Total
FY2021	Incoming Orders	87,314	107,603	103,217	129,824	427,960
	Backlog	151,376	158,165	158,653	177,082	177,082
FY2020	Incoming Orders	83,738	96,176	100,144	132,923	412,984
	Backlog	136,523	137,301	136,335	163,271	163,271
Increase/Decrease	Incoming Orders	3,575	11,427	3,072	- 3,098	14,976
	Backlog	14,852	20,864	22,318	13,810	13,810

IX Sales to Sumitomo Corporation

(Millions of yen)

	FY2020 Apr.2020-Mar.2021		FY2021 Apr.2021-Mar.2022		Increase/Decrease	
	Amount	Composition(%)	Amount	Composition(%)	Amount	Change(%)
Sumitomo Corporation	18,525	4.7	17,356	4.2	- 1,168	- 6.3

X Quarterly Trends

(Millions of yen)

FY2021	Q1		Q2		Q3		Q4		1st half		Q3 total		2nd half		Total	
	Apr.2021-Jun.2021		Jul.2021-Sept.2021		Oct.2021-Dec.2021		Jan.2022-Mar.2022		Apr.2021-Sept.2021		Apr.2021-Dec.2021		Oct.2021-Mar.2022		Apr.2021-Mar.2022	
	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)
Net Sales	99,210	100.0	100,814	100.0	102,729	100.0	111,396	100.0	200,025	100.0	302,754	100.0	214,125	100.0	414,150	100.0
Cost of Sales	- 73,781	74.4	- 74,259	73.7	- 75,470	73.5	- 82,450	74.0	- 148,041	74.0	- 223,511	73.8	- 157,921	73.8	- 305,962	73.9
Gross Profit	25,428	25.6	26,554	26.3	27,258	26.5	28,945	26.0	51,983	26.0	79,242	26.2	56,204	26.2	108,187	26.1
SG & A Expenses	- 14,592	14.7	- 14,865	14.7	- 15,118	14.7	- 16,203	14.5	- 29,458	14.7	- 44,576	14.7	- 31,322	14.6	- 60,780	14.7
Other Income and Expenses	50	0.1	14	0.0	43	0.0	38	0.0	65	0.0	109	0.0	82	0.0	148	0.0
Operating Profit	10,887	11.0	11,703	11.6	12,184	11.9	12,780	11.5	22,590	11.3	34,774	11.5	24,965	11.7	47,555	11.5
Profit before Tax	11,130	11.2	11,727	11.6	12,298	12.0	13,159	11.8	22,857	11.4	35,156	11.6	25,458	11.9	48,315	11.7
Profit Attributable to Owners of Parent	7,703	7.8	8,080	8.0	8,472	8.2	9,212	8.3	15,784	7.9	24,257	8.0	17,685	8.3	33,470	8.1

FY2020	Q1		Q2		Q3		Q4		1st half		Q3 total		2nd half		Total	
	Apr.2020-Jun.2020		Jul.2020-Sept.2020		Oct.2020-Dec.2020		Jan.2021-Mar.2021		Apr.2020-Sept.2020		Apr.2020-Dec.2020		Oct.2020-Mar.2021		Apr.2020-Mar.2021	
	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)
Net Sales	94,356	100.0	95,398	100.0	101,111	100.0	105,986	100.0	189,755	100.0	290,866	100.0	207,098	100.0	396,853	100.0
Cost of Sales	- 70,311	74.5	- 70,529	73.9	- 74,619	73.8	- 78,423	74.0	- 140,840	74.2	- 215,460	74.1	- 153,043	73.9	- 293,884	74.1
Gross Profit	24,045	25.5	24,869	26.1	26,491	26.2	27,562	26.0	48,914	25.8	75,406	25.9	54,054	26.1	102,969	25.9
SG & A Expenses	- 13,829	14.7	- 13,947	14.6	- 13,750	13.6	- 15,639	14.8	- 27,777	14.6	- 41,528	14.3	- 29,390	14.2	- 57,168	14.4
Other Income and Expenses	63	0.1	16	0.0	39	0.0	- 42	0.0	80	0.0	119	0.0	- 3	0.0	77	0.0
Operating Profit	10,279	10.9	10,937	11.5	12,780	12.6	11,880	11.2	21,217	11.2	33,997	11.7	24,661	11.9	45,878	11.6
Profit before Tax	10,474	11.1	11,061	11.6	12,904	12.8	12,117	11.4	21,536	11.3	34,440	11.8	25,021	12.1	46,557	11.7
Profit Attributable to Owners of Parent	7,260	7.7	7,608	8.0	8,912	8.8	9,653	9.1	14,869	7.8	23,782	8.2	18,566	9.0	33,435	8.4

Increase/Decrease	Q1		Q2		Q3		Q4		1st half		Q3 total		2nd half		Total	
	Amount	Change(%)	Amount	Change(%)	Amount	Change(%)	Amount	Change(%)	Amount	Change(%)	Amount	Change(%)	Amount	Change(%)	Amount	Change(%)
Net Sales	4,853	5.1	5,416	5.7	1,617	1.6	5,409	5.1	10,269	5.4	11,887	4.1	7,027	3.4	17,297	4.4
Cost of Sales	- 3,470	4.9	- 3,730	5.3	- 850	1.1	- 4,026	5.1	- 7,201	5.1	- 8,051	3.7	- 4,877	3.2	- 12,078	4.1
Gross Profit	1,383	5.8	1,685	6.8	767	2.9	1,382	5.0	3,068	6.3	3,835	5.1	2,150	4.0	5,218	5.1
SG & A Expenses	- 762	5.5	- 917	6.6	- 1,367	9.9	- 564	3.6	- 1,680	6.1	- 3,048	7.3	- 1,931	6.6	- 3,612	6.3
Other Income and Expenses	- 12	- 20.2	- 1	- 11.6	4	11.2	81	- 191.2	- 14	- 18.4	- 10	- 8.6	85	—	71	92.2
Operating Profit	607	5.9	765	7.0	- 596	- 4.7	900	7.6	1,373	6.5	777	2.3	303	1.2	1,677	3.7
Profit before Tax	655	6.3	665	6.0	- 605	- 4.7	1,042	8.6	1,321	6.1	715	2.1	436	1.7	1,757	3.8
Profit Attributable to Owners of Parent	443	6.1	471	6.2	- 439	- 4.9	- 440	- 4.6	915	6.2	475	2.0	- 880	- 4.7	34	0.1

XI Financial Statements
Consolidated Statements of Income

(Millions of yen)							Cost of Sales						
	From Apr.1.2020 to Mar.31.2021		From Apr.1.2021 to Mar.31.2022		Increase/Decrease			From Apr.1.2020 to Mar.31.2021		From Apr.1.2021 to Mar.31.2022		Increase/Decrease	
	Amount	%	Amount	%	Amount	%		Amount	%	Amount	%	Amount	YoY
I Net sales	396,853	100.0	414,150	100.0	17,297	4.4							
II .Cost of sales	-293,884	-74.1	-305,962	-73.9	-12,078	4.1							
Gross profit	102,969	25.9	108,187	26.1	5,218	5.1							
III .SG & A	-57,168	-14.4	-60,780	-14.7	-3,612	6.3							
IV .Other income	205	0.1	315	0.1	109	53.1							
V .Other expenses	-128	-0.0	-167	-0.0	-38	29.7							
Operating profit	45,878	11.6	47,555	11.5	1,677	3.7							
VI .Finance income	160	0.0	94	0.0	-65	-40.8							
VII .Finance costs	-478	-0.1	-587	-0.1	-108	22.7							
VIII .Share of profit (loss) of investments accounted for using equity method	997	0.3	1,252	0.3	254	25.5							
Profit before tax	46,557	11.7	48,315	11.7	1,757	3.8							
IX .Income tax expense	-13,011	-3.3	-14,816	-3.6	-1,804	13.9							
Profit	33,545	8.5	33,498	8.1	-47	-0.1							
X .Profit attributable to													
Owners of parent	33,435	8.4	33,470	8.1	34	0.1							
Non-controlling interests	110	0.0	28	0.0	-81	-73.9							

(Millions of yen)						
	From Apr.1.2020 to Mar.31.2021		From Apr.1.2021 to Mar.31.2022		Increase/Decrease	
	Amount	%	Amount	%	Amount	YoY
Employee benefits expenses	92,680	38.7	95,076	38.2	2,396	2.6
Outsourcing expenses	115,900	48.4	120,617	48.4	4,716	4.1
Other expenses	30,880	12.9	33,367	13.4	2,486	8.1
Office rental and upkeep expenses	3,897	1.6	3,700	1.5	-196	-5.0
Depreciation of right-of-use assets	4,948	2.1	5,628	2.3	679	13.7
Other depreciation and amortization	8,070	3.4	8,598	3.5	528	6.5
Materials expenses and others	2,146	0.9	2,110	0.8	-35	-1.7
Computer and related expenses	6,595	2.8	7,335	2.9	739	11.2
Communications expenses	2,091	0.9	2,158	0.9	67	3.2
Other	3,131	1.3	3,836	1.5	704	22.5
Total Production costs for the period	239,462	100.0	249,061	100.0	9,599	4.0
Transfer to other accounts	-4,655		-3,852		803	-17.3
Work in process Increase (-),decreaes (+)	-496		-55		441	
Manufacturing costs (1)	234,309		245,154		10,845	4.6
Merchandise costs (2)	59,574		60,807		1,233	2.1
Total Cost of sales(1) + (2)	293,884	74.1	305,962	73.9	12,078	4.1

(Millions of yen)						
	From Apr.1.2020 to Mar.31.2021		From Apr.1.2021 to Mar.31.2022		Increase/Decrease	
	Amount	%	Amount	%	Amount	YoY
Employee benefits expenses	32,239	8.1	33,238	8.0	998	3.1
Office rental	415	0.1	560	0.1	144	34.8
Depreciation of right-of-use assets	3,368	0.8	3,610	0.9	242	7.2
Other depreciation and amortization	2,045	0.5	2,042	0.5	-3	-0.2
Outsourcing expenses	2,940	0.7	3,401	0.8	460	15.7
Taxes	3,620	0.9	3,762	0.9	142	3.9
Other	12,538	3.2	14,165	3.4	1,626	13.0
Total SG&A expenses	57,168	14.4	60,780	14.7	3,612	6.3

Consolidated Statements of Financial Position

(Millions of yen)

Accounting Period Accounts	As of Mar. 31, 2021		As of Mar. 31, 2022		Increase/ Decrease
	Amount	%	Amount	%	Amount
【ASSETS】					
Current assets					
Cash and cash equivalents	108,768		121,251		12,483
Trade and other receivables	69,855		74,259		4,403
Contract assets	13,224		10,104		-3,120
Inventories	7,710		9,125		1,414
Other financial assets	220		1,082		861
Income taxes receivable	56		0		-56
Other current assets	12,686		14,231		1,544
Total current assets	212,524	55.9	230,055	56.4	17,531
Non-current assets					
Property, plant and equipment	67,345		71,853		4,507
Right-of-use assets	39,353		41,434		2,080
Goodwill and intangible assets	26,389		26,495		105
Investments accounted for using equity method	8,805		10,177		1,372
Other receivables	8,581		8,012		-568
Other financial assets	8,835		8,280		-554
Deferred tax assets	3,432		3,249		-183
Other non-current assets	5,131		8,050		2,919
Total non-current assets	167,875	44.1	177,553	43.6	9,678
Total assets	380,399	100.0	407,609	100.0	27,209

(Millions of yen)

Accounting Period Accounts	As of Mar. 31, 2021		As of Mar. 31, 2022		Increase/ Decrease
	Amount	%	Amount	%	Amount
【LIABILITIES】					
Current liabilities					
Trade and other payables	29,465		32,628		3,162
Contract liabilities	14,589		14,037		-552
Liabilities for employee benefits	10,985		10,540		-444
Bonds and borrowings	25,092		16,996		-8,096
Lease liabilities	8,872		9,164		291
Other financial liabilities	—		297		297
Income taxes payable	3,091		10,917		7,826
Other current liabilities	5,293		6,313		1,019
Total current liabilities	97,820	25.7	101,175	24.8	3,355
Non-current liabilities					
Bonds and borrowings	19,963		19,462		-500
Lease liabilities	31,714		33,348		1,633
Other payables	203		169		-34
Liabilities for employee benefits	7		1,956		1,948
Provisions	3,279		4,061		782
Other non-current liabilities	70		70		—
Total non-current liabilities	55,240	14.5	59,069	14.5	3,829
Total liabilities	153,060	40.2	160,245	39.3	7,184
【EQUITY】					
Equity					
Share capital	21,152	5.6	21,152	5.2	—
Retained earnings	203,893	53.6	223,300	54.8	19,407
Treasury shares	-285	-0.1	-293	-0.1	-7
Other components of equity	2,114	0.6	2,761	0.7	647
Total equity attributable to owners of parent	226,874	59.6	246,921	60.6	20,047
Non-controlling interests	464	0.1	442	0.1	-21
Total equity	227,338	59.8	247,363	60.7	20,025
Total liabilities and equity	380,399	100.0	407,609	100.0	27,209

Consolidated Statements of Cash Flows

(Millions of yen)

Accounting Period Accounts			
	From Apr.1.2020 to Mar.31.2021	From Apr.1.2021 to Mar.31.2022	Increase/ Decrease
	Amount	Amount	Amount
I Cash flows from operating activities			
Profit before tax	46,557	48,315	1,757
Depreciation and amortization	18,433	19,881	1,447
Impairment losses (reversal of impairment losses)	—	147	147
Finance income	-160	-94	65
Finance costs	478	587	108
Share of loss (profit) of investments accounted for using equity method	-997	-1,252	-254
Decrease (increase) in trade and other receivables	-3,211	-4,220	-1,009
Decrease (increase) in contract assets	539	3,136	2,597
Decrease (increase) in inventories	2,348	-1,414	-3,762
Increase (decrease) in trade and other payables	-3,049	2,832	5,881
Increase (decrease) in contract liabilities	1,974	-554	-2,528
Increase (decrease) in employee benefits	-1,132	-996	135
Increase (decrease) in provisions	-452	202	654
Other	-3,389	-691	2,698
Subtotal	57,939	65,877	7,938
Interest and dividends received	395	384	-10
Interest paid	-431	-506	-75
Income taxes refund (paid)	-7,684	-6,674	1,009
Net cash provided by (used in) operating activities	50,219	59,081	8,861

(Millions of yen)

Accounting Period Accounts			
	From Apr.1.2020 to Mar.31.2021	From Apr.1.2021 to Mar.31.2022	Increase/ Decrease
	Amount	Amount	Amount
II Cash flows from investing activities			
Purchase of property, plant and equipment	-12,710	-10,157	2,553
Proceeds from sale of property, plant and equipment	68	8	-60
Purchase of intangible assets	-4,554	-3,927	627
Investments in equity-accounted investees	-553	-296	257
Purchase of other financial assets	-2,350	-683	1,667
Proceeds from sales and redemptions of other financial assets	313	268	-45
Other	-808	-213	595
Net cash provided by (used in) investing activities	-20,586	-14,927	5,659
III Cash flows from financing activities			
Repayments of loans and redemption of bonds	-25,900	-25,100	800
Proceeds from long-term debt	15,600	11,500	-4,100
Proceeds from issuance of bonds	—	4,972	4,972
Repayments of lease liabilities	-8,590	-9,086	-495
Dividends paid	-13,526	-14,567	-1,040
Dividends paid to non-controlling interests	-54	-50	3
Other	-16	-9	6
Net cash provided by (used in) financing activities	-32,488	-32,342	145
IV Effect of exchange rate changes on cash and cash equivalents	-71	672	743
V Net increase (decrease) in cash and cash equivalents	-2,927	12,483	15,410
VI Cash and cash equivalents at beginning of period	111,695	108,768	-2,927
VII Cash and cash equivalents at end of period	108,768	121,251	12,483

Financial Data

I Results of Operations and Forecasts (Consolidated)

(Millions of yen)

	2019/3(J-GAAP)		2020/3		2021/3		2022/3		2023/3(Forecast)	
	Amount (YoY %)	Compo sition(%)	Amount (YoY %)	Compo sition(%)	Amount (YoY %)	Compo sition(%)	Amount (YoY %)	Compo sition(%)	Amount (YoY %)	Compo sition(%)
Sales	358,654 (6.5)	100.0	385,295 (7.4)	100.0	396,853 (3.0)	100.0	414,150 (4.4)	100.0	450,000 (8.7)	100.0
Systems Development	140,092 (9.1)	39.1	156,190 (11.5)	40.5	163,090 (4.4)	41.1	167,967 (3.0)	40.6	-	-
System Maintenance and Operation/ Services	134,132 (3.9)	37.4	143,410 (6.9)	37.2	152,518 (6.4)	38.4	162,407 (6.5)	39.2	-	-
Packaged Software/ Hardware Sales	84,430 (10.7)	23.5	85,694 (1.5)	22.2	81,243 (- 5.2)	20.5	83,776 (3.1)	20.2	-	-
Cost of Sales	269,912 (6.6)	75.3	288,102 (6.7)	74.8	293,884 (2.0)	74.1	305,962 (4.1)	73.9	331,000 (8.2)	73.6
Gross Profit	88,742 (6.2)	24.7	97,192 (9.5)	25.2	102,969 (5.9)	25.9	108,187 (5.1)	26.1	119,000 (10.0)	26.4
SG&A Expenses	50,363 (2.9)	14.0	57,144 (13.5)	14.8	57,090 (- 0.1)	14.4	60,632 (6.2)	14.6	65,000 (7.2)	14.4
Operating Profit	38,378 (10.9)	10.7	40,048 (4.4)	10.4	45,878 (14.6)	11.6	47,555 (3.7)	11.5	54,000 (13.6)	12.0
Ordinary Profit	38,650 (6.5)	10.8	- -	-	- -	-	- -	-	- -	-
Profit Attributable to Owners of Parent	27,892 (- 14.1)	7.8	28,765 (3.1)	7.5	33,435 (16.2)	8.4	33,470 (0.1)	8.1	38,000 (13.5)	8.4
Number of Employees	12,365		13,979		14,550		14,938		-	

※In IFRS, The figures of SG&A expenses include other income and expenses.

II BPS, EPS and other key financial indicators (Consolidated)

(Millions of yen)

	2018/3(J-GAAP)		2018/9/1(J-GAAP)		2021/3		2022/3		2023/3 (Forecasts)*	
	Amount	change(%)	Amount	change(%)	Amount	change(%)	Amount	change(%)	Amount	change(%)
Capital Stock	21,152	-	21,152	-	21,152	-	21,152	-	-	-
Net Assets	194,468	-1.1%	200,405	3.1%	227,338	13.4%	247,363	8.8%	-	-
Total Assets	314,844	3.6%	362,241	15.1%	380,399	5.0%	407,609	7.2%	-	-
Number of Shares Outstanding ※1	312,545,409		312,545,409		312,545,409		312,545,409		-	
Average number of Shares Outstanding ※1	311,483,709		312,236,151		312,229,768		312,221,214		-	
BPS (Net Asset per share) (JPY) ※1	620.93		640.85		726.77		790.86		-	
EPS (Earnings per share) (JPY) ※1	89.55		92.13		107.09		107.20		121.71	
Equity Ratio (%)	61.4%		55.2%		59.6%		60.6%		-	
ROE (Return on Equity) (%)	14.6%		14.9%		15.7%		14.1%		-	
Cash Dividends per share (JPY) ※1	33.33		43.33		45.00		46.67		52.00	
Interim Dividends per share (JPY) ※1	16.67		21.67		21.67		23.33		26.00	
PER (Price Earning Ratio) (times)	18.4		17.4		20.4		19.6		-	
Stock Prices (yen) ※1	1,645		1,605		2,187		2,101		-	
Payout Ratio (%)	37.2%		47.0%		42.0%		43.5%		42.7%	
Consolidated /Non-consolidated (times)	1.13		1.15		1.06		1.15		-	

※1 SCSK conducted three-for-one stock splits of common shares on Oct. 1, 2021. For the past data, retroactive revisions were made accordingly.

III Capital expenditure, depreciation & amortization, R&D expenses(Consolidated)

(Millions of yen)

【J-GAAP】		
	(2018/4～2019/3) 2019/3	(2019/4～2020/3) 2020/3
Capital Expenditure (tangible)	11,955	10,325
Capital Expenditure (software/other)	3,207	3,279

Depreciation (tangible)	6,138	6,978
Amortization (software/other)	4,391	3,379
Total	10,530	10,358

R&D Expenses	725	1,190
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(Millions of yen)

【IFRS】	Actual			Forecasts
	(2019/4～2020/3) 2020/3	(2020/4～2021/3) 2021/3	(2021/4～2022/3) 2022/3	(2022/4～2023/3) 2023/3
Capital Expenditure (tangible) ※1	10,099	12,851	10,680	<u>10,000</u>
Capital Expenditure (right-of-use) ※2	7,381	21,557	<u>11,235</u>	500
Capital Expenditure (intangible)	3,279	4,563	3,792	5,000
Depreciation (tangible)	5,908	6,657	6,974	7,500
Depreciation (right-of-use)	7,160	8,316	9,238	9,500
Depreciation (intangible)	4,235	3,462	3,668	4,500
Total	17,303	18,437	19,881	21,500
R&D Expenses	1,190	874	1,097	2,000

※1 2023/3 original : 5,000 → revised : 10,000

※2 2022/3 original : 8,016 → revised : 11,235

IV Group companies

	Number of Employees
SCSK Corporation	8,462

【Consolidated Subsidiaries】	Equity Ownership	Main Businesses	Number of Employees*
VeriServe Corporation	100.0%	Verification Services	1,357
SCSK KYUSHU CORPORATION	100.0%	Software development and Information Processing	187
SCSK HOKKAIDO CORPORATION	100.0%	Software development and Information Processing	162
SCSK PRESCENDO CORPORATION	100.0%	BPO	48
SCSK USA Inc.	100.0%	Software development and Information Processing	82
SCSK Europe Ltd.	100.0%	Software development and Information Processing	102
SCSK Shanghai Ltd.	100.0%	Software development and Information Processing	67
SCSK Asia Pacific Pte. Ltd.	100.0%	Software development and Information Processing	73
PT SCSK Global Indonesia	100.0%	Software development and Information Processing	15
SCSK Myanmar Ltd.	100.0%	Software development and Information Processing	6
SCSK ServiceWare Corporation	100.0%	BPO	2,109
Skeed Co., Ltd.	100.0%	Software development	18
Allied Engineering Corporation	100.0%	Consulting, Packaged software development and sales	48
SCSK SYSTEM MANAGEMENT CORPORATION	100.0%	IT Management business	328
VA Linux Systems Japan K.K.	100.0%	Research and solution for Linux-based technologies	18
SDC Corporation	50.1%	Network services	27
SCSK Minori Solutions Corporation	100.0%	Software Development, System Operations Management, Product Sales	1,382
Gran Manibus Co.,LTD	94.3%	Consulting Service, Advanced Technology Solution	22
SCSK Nearshore Systems Corporation	100.0%	Software development and System Maintenance	425
Total Number of employees (consolidated)			14,938

【Affiliates (consolidated) under the equity method of accounting】

ARGO GRAPHICS Inc.	21.8%	PLM Solutions Business
Diamond Head Co.,Ltd.	24.3%	EC site operations, EC system development & operations, for Fashion & Apparel

* Number of employees listed above include those who have been dispatched from SCSK