



SCSK Corporation
Supplementary Information (Data Book)

2017/4/1-2018/3/31

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Financial Review (Consolidated)

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Caution Concerning Forward-Looking Statements

- This information is intended to provide information about the Group's performance and business strategy and is not intended to solicit the purchase or sale of shares in Group companies.
- Estimates, targets and outlooks included in this report are forward-looking statements based on information available as of the date of publication. Results and outcomes may differ materially from the forward-looking statements and no guarantee is made that targets will be reached. All such statements are subject to change without notice.
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I Sales by Segment

(Millions of yen)

		Q1		Q2		Q3		Q4		1st half		Q3 total		2nd half		Total	
FY2017		Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
	Net Sales	77,219	100.0	86,246	100.0	81,384	100.0	91,803	100.0	163,466	100.0	244,851	100.0	173,188	100.0	336,654	100.0
	Systems Development	29,559	38.3	32,929	38.2	31,764	39.0	34,133	37.2	62,489	38.2	94,254	38.5	65,898	38.1	128,387	38.1
	System Maintenance and Operation/ Services	31,313	40.6	32,247	37.4	32,472	39.9	33,037	36.0	63,560	38.9	96,033	39.2	65,510	37.8	129,071	38.3
	Packaged Software/ Hardware Sales	15,448	20.0	20,076	23.3	16,090	19.8	24,632	26.8	35,524	21.7	51,614	21.1	40,723	23.5	76,247	22.6
	Prepaid Card Business	898	1.2	993	1.2	1,056	1.3	-	-	1,892	1.2	2,948	1.2	1,056	0.6	2,948	0.9

		Q1		Q2		Q3		Q4		1st half		Q3 total		2nd half		Total	
FY2016		Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
	Net Sales	75,352	100.0	82,059	100.0	81,634	100.0	90,255	100.0	157,412	100.0	239,047	100.0	171,890	100.0	329,303	100.0
	Systems Development	29,735	39.5	32,222	39.3	31,314	38.4	33,778	37.4	61,957	39.4	93,272	39.0	65,093	37.9	127,051	38.6
	System Maintenance and Operation/ Services	30,438	40.4	31,337	38.2	31,761	38.9	32,263	35.7	61,776	39.2	93,538	39.1	64,025	37.2	125,802	38.2
	Packaged Software/ Hardware Sales	14,351	19.0	17,787	21.7	17,740	21.7	23,268	25.8	32,138	20.4	49,878	20.9	41,008	23.9	73,147	22.2
	Prepaid Card Business	826	1.1	712	0.9	818	1.0	944	1.0	1,539	1.0	2,357	1.0	1,762	1.0	3,302	1.0

		Q1		Q2		Q3		Q4		1st half		Q3 total		2nd half		Total	
Increase / Decrease		Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
	Net Sales	1,866	2.5	4,186	5.1	- 249	- 0.3	1,547	1.7	6,053	3.8	5,803	2.4	1,297	0.8	7,351	2.2
	Systems Development	- 176	- 0.6	707	2.2	450	1.4	354	1.0	531	0.9	981	1.1	804	1.2	1,336	1.1
	System Maintenance and Operation/ Services	874	2.9	909	2.9	711	2.2	773	2.4	1,784	2.9	2,495	2.7	1,484	2.3	3,269	2.6
	Packaged Software/ Hardware Sales	1,096	7.6	2,288	12.9	- 1,649	- 9.3	1,364	5.9	3,385	10.5	1,736	3.5	- 285	- 0.7	3,100	4.2
	Prepaid Card Business	71	8.6	280	39.4	237	29.1	- 944	-	352	22.9	590	25.0	- 706	- 40.1	- 354	- 10.7

* Due to the transfer of all the shares of QUO CARD Co., Ltd. as of December 1, 2017, the figures of the Company for FY2017 incorporated here are for the eight months results from April to November 2017.

II Sales by Customer Industry

(Millions of yen)

	FY2016 Apr.2016-Mar.2017		FY2017 Apr.2017-Mar.2018		Increase/Decrease	
	Amount	%	Amount	%	Amount	change(%)
Manufacturers	92,093	28.0	93,614	27.8	1,520	1.7
Distributors	51,367	15.6	55,066	16.4	3,699	7.2
Financial Institutions	75,122	22.8	73,734	21.9	- 1,387	- 1.8
Banks	25,206	7.7	23,003	6.8	- 2,202	- 8.7
Securities Firms	9,345	2.8	9,951	3.0	605	6.5
Shopping Credit/ Leasing Companies	12,802	3.9	13,106	3.9	303	2.4
Insurance Companies	27,767	8.4	27,673	8.2	- 93	- 0.3
Communications/ Transportation	53,844	16.4	57,761	17.2	3,917	7.3
Utilities	3,435	1.0	4,229	1.3	794	23.1
Services	35,039	10.6	34,006	10.1	- 1,032	- 2.9
Others	18,401	5.6	18,240	5.4	- 160	- 0.9
Total	329,303	100.0	336,654	100.0	7,351	2.2

* "Others" includes figures of Prepaid Card Business. Due to the transfer of all the shares of QUO CARD Co., Ltd. as of December 1, 2017, the figures of the Company for FY2017 incorporated here are for the eight months results from April to November 2017

* We made a partial amendment in previously disclosed data.

III Sales by Segment & Customer Industry (System Development)

(Millions of yen)

	FY2016 Apr.2016-Mar.2017		FY2017 Apr.2017-Mar.2018		Increase/Decrease	
	Amount	%	Amount	%	Amount	change(%)
Manufacturers	30,292	23.8	32,043	25.0	1,750	5.8
Distributors	10,796	8.5	12,824	10.0	2,028	18.8
Financial Institutions	56,014	44.1	52,053	40.5	- 3,960	- 7.1
Banks	19,151	15.1	16,725	13.0	- 2,426	- 12.7
Securities Firms	6,702	5.3	6,482	5.0	- 220	- 3.3
Shopping Credit/ Leasing Companies	7,211	5.7	6,359	5.0	- 851	- 11.8
Insurance Companies	22,948	18.1	22,486	17.5	- 462	- 2.0
Communications/ Transportation	13,796	10.9	15,060	11.7	1,263	9.2
Utilities	2,507	2.0	3,081	2.4	574	22.9
Services	8,606	6.8	8,430	6.6	- 176	- 2.0
Others	5,037	4.0	4,894	3.8	- 143	- 2.8
Total	127,051	100.0	128,387	100.0	1,336	1.1

* We made a partial amendment in previously disclosed data.

IV Sales by Segment & Customer Industry (System Maintenance and Operation/Services)

(Millions of yen)

	FY2016 Apr.2016-Mar.2017		FY2017 Apr.2017-Mar.2018		Increase/Decrease	
	Amount	%	Amount	%	Amount	change(%)
Manufacturers	43,980	35.0	42,481	32.9	- 1,499	- 3.4
Distributors	27,256	21.7	27,840	21.6	584	2.1
Financial Institutions	16,213	12.9	17,392	13.5	1,179	7.3
Banks	5,189	4.1	5,101	4.0	- 88	- 1.7
Securities Firms	2,196	1.7	2,563	2.0	366	16.7
Shopping Credit/ Leasing Companies	4,568	3.6	5,228	4.1	660	14.5
Insurance Companies	4,259	3.4	4,499	3.5	239	5.6
Communications/ Transportation	16,716	13.3	18,513	14.3	1,797	10.8
Utilities	657	0.5	664	0.5	7	1.1
Services	18,120	14.4	18,770	14.5	649	3.6
Others	2,856	2.3	3,408	2.6	551	19.3
Total	125,802	100.0	129,071	100.0	3,269	2.6

* We made a partial amendment in previously disclosed data.

V Sales by Segment & Customer Industry (Packaged Software/Hardware Sales)

(Millions of yen)

	FY2016 Apr.2016-Mar.2017		FY2017 Apr.2017-Mar.2018		Increase/Decrease	
	Amount	%	Amount	%	Amount	change(%)
Manufacturers	17,820	24.4	19,089	25.0	1,269	7.1
Distributors	13,314	18.2	14,401	18.9	1,087	8.2
Financial Institutions	2,894	4.0	4,288	5.6	1,393	48.1
Banks	864	1.2	1,176	1.5	311	36.1
Securities Firms	447	0.6	905	1.2	458	102.5
Shopping Credit/ Leasing Companies	1,023	1.4	1,517	2.0	494	48.3
Insurance Companies	559	0.8	688	0.9	128	23.0
Communications/ Transportation	23,331	31.9	24,187	31.7	856	3.7
Utilities	270	0.4	483	0.6	213	78.9
Services	8,311	11.4	6,806	8.9	- 1,505	- 18.1
Others	7,204	9.8	6,990	9.2	- 214	- 3.0
Total	73,147	100.0	76,247	100.0	3,100	4.2

* We made a partial amendment in previously disclosed data.

VI External Sales and Operating Profit by Reported Segment - Quarterly trends

(Millions of yen)

FY2017				FY2016			
Q1				Q2			
External sales	Compo sition(%)	Operating Profit		External sales	Compo sition(%)	Operating Profit	
Manufacturing Systems Business	9,265	12.0	318	10,237	11.9	1,233	
Telecommunication Systems Business	6,403	8.3	990	6,491	7.5	1,342	
Distribution Systems Business	11,098	14.4	940	11,648	13.5	1,626	
Financial Systems Business	16,778	21.7	583	17,985	20.9	2,414	
Business Solutions	6,053	7.8	61	6,384	7.4	340	
Business Services	10,418	13.5	393	11,162	12.9	776	
IT Platform Solutions	16,112	20.9	1,018	21,147	24.5	2,203	
Others	1,088	1.4	82	1,188	1.4	85	
Adjustment	—	—	- 498	—	—	- 639	
Total	77,219	100.0	3,889	86,246	100.0	9,383	

Q3				Q4			
External sales	Compo sition(%)	Operating Profit		External sales	Compo sition(%)	Operating Profit	
10,270	12.6	1,340		11,011	12.0	1,822	
6,616	8.1	1,343		7,802	8.5	1,871	
11,733	14.4	1,603		12,657	13.8	2,470	
17,720	21.8	1,567		17,145	18.7	2,571	
6,478	8.0	483		6,814	7.4	773	
11,225	13.8	998		11,659	12.7	881	
16,090	19.8	1,416		24,522	26.7	3,404	
1,249	1.5	104		190	0.2	106	
—	—	- 565		—	—	- 865	
81,384	100.0	8,292		91,803	100.0	13,037	

1st half				Q3 total			
External sales	Compo sition(%)	Operating Profit		External sales	Compo sition(%)	Operating Profit	
19,503	11.9	1,551		29,773	12.2	2,892	
12,894	7.9	2,333		19,511	8.0	3,676	
22,747	13.9	2,566		34,480	14.1	4,170	
34,764	21.3	2,998		52,484	21.4	4,565	
12,437	7.6	401		18,916	7.7	885	
21,581	13.2	1,169		32,807	13.4	2,167	
37,260	22.8	3,222		53,351	21.8	4,639	
2,276	1.4	168		3,526	1.4	272	
—	—	- 1,138		—	—	- 1,704	
163,466	100.0	13,272		244,851	100.0	21,565	

2nd half				Total			
External sales	Compo sition(%)	Operating income		External sales	Compo sition(%)	Operating income	
21,281	12.3	3,163		40,784	12.1	4,714	
14,418	8.3	3,214		27,313	8.1	5,548	
24,390	14.1	4,074		47,137	14.0	6,641	
34,866	20.1	4,139		69,630	20.7	7,137	
13,293	7.7	1,256		25,731	7.6	1,658	
22,885	13.2	1,880		44,467	13.2	3,049	
40,613	23.5	4,820		77,873	23.1	8,043	
1,439	0.8	210		3,716	1.1	378	
—	—	- 1,430		—	—	- 2,569	
173,188	100.0	21,329		336,654	100.0	34,602	

* From the 3rd quarter of fiscal 2017, we have removed QUO CARD Co., Ltd. from the scope of consolidation because we have transferred of all the shares of the Company as of December 1, 2017. Therefore, the figures for the Prepaid Card business are categorized into "Others", for the eight months results from April to November 2017.

VII Amount of Incoming Orders and Backlog by Segment

(Millions of yen)

Systems Development		Q1	Q2	Q3	Q4	Total
FY2017	Incoming Orders	30,952	33,929	32,363	32,956	130,203
	Backlog	25,874	26,873	27,472	26,297	26,297
FY2016	Incoming Orders	31,044	32,177	31,351	31,847	126,421
	Backlog	26,420	26,375	26,412	24,481	24,481
Increase/Decrease	Incoming Orders	- 92	1,752	1,011	1,108	3,782
	Backlog	- 546	498	1,060	1,816	1,816

System Maintenance and Operation/Service		Q1	Q2	Q3	Q4	Total
FY2017	Incoming Orders	27,183	24,526	25,674	51,381	128,783
	Backlog	77,720	69,999	63,201	81,563	81,563
FY2016	Incoming Orders	28,591	26,153	25,971	49,165	129,881
	Backlog	75,923	70,739	64,948	81,850	81,850
Increase/Decrease	Incoming Orders	- 1,408	- 1,626	- 296	2,216	- 1,097
	Backlog	1,796	- 739	- 1,747	- 287	- 287

Packaged Software/Hardware Sales		Q1	Q2	Q3	Q4	Total
FY2017	Incoming Orders	16,935	16,946	17,520	24,016	75,419
	Backlog	11,501	8,371	9,801	9,185	9,185
FY2016	Incoming Orders	17,321	19,179	16,358	23,800	76,660
	Backlog	9,470	10,863	9,481	10,013	10,013
Increase/Decrease	Incoming Orders	- 386	- 2,233	1,162	215	- 1,241
	Backlog	2,030	- 2,491	320	- 828	- 828

Total		Q1	Q2	Q3	Q4	Total
FY2017	Incoming Orders	75,070	75,402	75,559	108,355	334,406
	Backlog	115,095	105,245	100,476	117,046	117,046
FY2016	Incoming Orders	76,958	77,510	73,681	104,814	332,964
	Backlog	111,814	107,977	100,842	116,345	116,345
Increase/Decrease	Incoming Orders	- 1,887	- 2,107	1,877	3,540	1,442
	Backlog	3,280	- 2,732	- 366	700	700

VIII Sales to Sumitomo Corporation and Sumitomo Group Companies

(Millions of yen)

	FY2016 Apr.2016-Mar.2017		FY2017 Apr.2017-Mar.2018		Increase/Decrease	
	Amount	%	Amount	%	Amount	%
Sumitomo Corporation	14,716	4.5	15,341	4.6	625	4.2
Sumitomo Group Companies	77,197	23.4	80,191	23.8	2,994	3.9

*Sumitomo Group includes Sumitomo Corporation and its Group Companies

IX Quarterly trends

(Millions of yen)

FY2017	Q1		Q2		Q3		Q4		1st half		Q3 total		2nd half		Total	
	Apr.2017-Jun.2017		Jul.2017-Sept.2017		Oct.2017-Dec.2017		Jan.2018-Mar.2018		Apr.2017-Sept.2017		Apr.2017-Dec.2017		Oct.2017-Mar.2018		Apr.2017-Mar.2018	
	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Net Sales	77,219	100.0	86,246	100.0	81,384	100.0	91,803	100.0	163,466	100.0	244,851	100.0	173,188	100.0	336,654	100.0
Cost of Sales	60,395	78.2	64,727	75.0	61,117	75.1	66,858	72.8	125,122	76.5	186,240	76.1	127,976	73.9	253,098	75.2
Gross Profit	16,824	21.8	21,519	25.0	20,267	24.9	24,944	27.2	38,343	23.5	58,610	23.9	45,212	26.1	83,555	24.8
SG & A Expenses	12,934	16.8	12,136	14.1	11,974	14.7	11,907	13.0	25,070	15.3	37,045	15.1	23,882	13.8	48,953	14.5
Operating Profit	3,889	5.0	9,383	10.9	8,292	10.2	13,037	14.2	13,272	8.1	21,565	8.8	21,329	12.3	34,602	10.3
Ordinary Profit	4,455	5.8	9,817	11.4	8,762	10.8	13,256	14.4	14,273	8.7	23,035	9.4	22,018	12.7	36,291	10.8
Profit Before Income Taxes	4,446	5.8	9,793	11.4	19,500	24.0	9,749	10.6	14,239	8.7	33,740	13.8	29,249	16.9	43,489	12.9
Profit Attributable to Owners of Parent	2,844	3.7	9,190	10.7	13,460	16.5	6,993	7.6	12,034	7.4	25,495	10.4	20,454	11.8	32,488	9.7

FY2016	Q1		Q2		Q3		Q4		1st half		Q3 total		2nd half		Total	
	Apr.2016-Jun.2016		Jul.2016-Sept.2016		Oct.2016-Dec.2016		Jan.2017-Mar.2017		Apr.2016-Sept.2016		Apr.2016-Dec.2016		Oct.2016-Mar.2017		Apr.2016-Mar.2017	
	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Net Sales	75,352	100.0	82,059	100.0	81,634	100.0	90,255	100.0	157,412	100.0	239,047	100.0	171,890	100.0	329,303	100.0
Cost of Sales	57,141	75.8	61,810	75.3	61,082	74.8	67,514	74.8	118,951	75.6	180,034	75.3	128,596	74.8	247,548	75.2
Gross Profit	18,211	24.2	20,249	24.7	20,552	25.2	22,741	25.2	38,460	24.4	59,013	24.7	43,293	25.2	81,754	24.8
SG & A Expenses	12,086	16.0	11,651	14.2	11,907	14.6	12,395	13.7	23,737	15.1	35,644	14.9	24,302	14.1	48,040	14.6
Operating Profit	6,124	8.1	8,598	10.5	8,645	10.6	10,346	11.5	14,723	9.4	23,368	9.8	18,991	11.0	33,714	10.2
Ordinary Profit	6,732	8.9	9,049	11.0	9,365	11.5	10,974	12.2	15,781	10.0	25,147	10.5	20,339	11.8	36,121	11.0
Profit Before Income Taxes	6,743	8.9	8,995	11.0	9,991	12.2	10,096	11.2	15,738	10.0	25,730	10.8	20,088	11.7	35,827	10.9
Profit Attributable to Owners of Parent	7,296	9.7	5,990	7.3	6,967	8.5	8,204	9.1	13,286	8.4	20,253	8.5	15,171	8.8	28,458	8.6

Increase/Decrease	Q1		Q2		Q3		Q4		1st half		Q3 total		2nd half		Total	
	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Net Sales	1,866	2.5	4,186	5.1	- 249	- 0.3	1,547	1.7	6,053	3.8	5,803	2.4	1,297	0.8	7,351	2.2
Cost of Sales	3,253	5.7	2,916	4.7	35	0.1	- 655	- 1.0	6,170	5.2	6,205	3.4	- 620	- 0.5	5,550	2.2
Gross Profit	- 1,387	- 7.6	1,270	6.3	- 285	- 1.4	2,203	9.7	- 117	- 0.3	- 402	- 0.7	1,918	4.4	1,800	2.2
SG & A Expenses	847	7.0	485	4.2	67	0.6	- 487	- 3.9	1,332	5.6	1,400	3.9	- 419	- 1.7	913	1.9
Operating Profit	- 2,235	- 36.5	784	9.1	- 353	- 4.1	2,691	26.0	- 1,450	- 9.8	- 1,803	- 7.7	2,337	12.3	887	2.6
Ordinary Profit	- 2,276	- 33.8	768	8.5	- 603	- 6.4	2,282	20.8	- 1,508	- 9.6	- 2,112	- 8.4	1,678	8.3	170	0.5
Profit Before Income Taxes	- 2,296	- 34.1	797	8.9	9,508	95.2	- 347	- 3.4	- 1,499	- 9.5	8,009	31.1	9,161	45.6	7,662	21.4
Profit Attributable to Owners of Parent	- 4,452	- 61.0	3,200	53.4	6,493	93.2	- 1,211	- 14.8	- 1,252	- 9.4	5,241	25.9	5,282	34.8	4,030	14.2

X Financial Statements

	(Millions of yen)					
	From Apr.1.2016 to Mar.31.2017		From Apr.1.2017 to Mar.31.2018		Increase/Decrease	
	Amount	%	Amount	%	Amount	%
I .Net sales	329,303	100.0	336,654	100.0	7,351	2.2
II .Cost of sales	247,548	75.2	253,098	75.2	5,550	2.2
Gross profit	81,754	24.8	83,555	24.8	1,800	2.2
III.Selling, general and administrative expenses	48,040	14.6	48,953	14.5	913	1.9
Operating profit	33,714	10.2	34,602	10.3	887	2.6
IV.Total non-operating income	2,729	0.8	2,071	0.6	-657	-24.1
Interest income	68		91		22	
Dividend income	67		66		-1	
Share of profit of entities accounted for using equity method	477		537		59	
Gain on sales of investment securities	375		56		-318	
Hoard profit of prepaid card	1,564		1,006		-557	
Other	176		313		136	
V.Total non-operating expenses	322	0.1	382	0.1	60	18.7
Interest expenses	162		126		-36	
Loss on sales of investment securities	-		1		1	
Bond issuance cost	48		48		-	
Other	111		206		95	
Ordinary profit	36,121	11.0	36,291	10.8	170	0.5
VI.Total extraordinary income	686	0.2	10,759	3.2	10,073	-
Gain on sales of non-current assets	15		2		-12	
Gain on sales of investment securities	671		10,756		10,085	
VII.Total extraordinary losses	980	0.3	3,561	1.1	2,580	263.2
Loss on retirement of non-current assets	80		750		669	
Loss on sales of non-current assets	34		32		-2	
Non recurring depreciation on software	-		1,231		1,231	
Impairment loss	37		1,425		1,387	
Loss on sales of investment securities	-		10		10	
Loss on valuation of investment securities	7		101		93	
Loss on sales of membership	0		-		-0	
loss on valuation of membership	3		10		6	
Compensation expenses	816		-		-816	
Profit before income taxes	35,827	10.9	43,489	12.9	7,662	21.4
Income taxes - current	3,875	1.2	6,093	1.8	2,218	
Income taxes - deferred	2,679	0.8	4,099	1.2	1,419	
Total income taxes	6,554	2.0	10,192	3.0	3,638	
Profit	29,273	8.9	33,296	9.9	4,023	13.7
Profit attributable to non-controlling interests	814	0.2	807	0.2	-6	
Profit attributable to owners of parent	28,458	8.6	32,488	9.7	4,030	14.2

Cost of sales	(Millions of yen)					
	2017/3		2018/3		Increase/Decrease	
	Amount	%	Amount	%	Amount	YoY
Personnel expenses	77,606	38.6	77,922	38.6	315	0.4
Outsourcing expenses	94,044	46.8	91,732	45.4	-2,312	-2.5
Other expenses	29,266	14.6	32,234	16.0	2,967	10.1
Office rental and upkeep expenses	7,631	3.8	7,687	3.8	55	0.7
Depreciation	7,094	3.5	8,255	4.1	1,161	16.4
Materials expenses and others	2,157	1.1	2,331	1.2	174	8.1
Computer and related expenses	3,693	1.8	4,050	2.0	357	9.7
Communications expenses	2,447	1.2	2,432	1.2	-15	-0.6
Other	6,242	3.1	7,477	3.7	1,234	19.8
Total Production costs for the period	200,918	100.0	201,889	100.0	971	0.5
Transfer to other accounts	-6,669		-3,666		3,003	-45.0
Work in process Increase (-),decreases (+)	-601		-583		18	
Manufacturing costs (1)	193,647	96.4%	197,640	97.6%	3,992	2.1
Merchandise costs (2)	53,901	26.8%	55,458	27.4%	1,557	2.9
Total Cost of sales(1) + (2)	247,548	(75.2)	253,098	(75.2)	5,550	2.2

SG & A	(Millions of yen)					
	2017/3		2018/3		Increase/Decrease	
	Amount	%	Amount	%	Amount	YoY
Personnel expenses	27,276	8.3	27,753	8.2	477	1.7
Office rental	3,381	1.0	3,471	1.0	90	2.7
Depreciation	1,831	0.6	1,693	0.5	-137	-7.5
Outsourcing expenses	2,555	0.8	2,763	0.8	207	8.1
Taxes	2,939	0.9	3,117	0.9	177	6.0
Other	10,056	3.1	10,153	3.0	97	1.0
Total SG&A expenses	48,040	14.6	48,953	14.5	913	1.9

Consolidated Balance Sheets

(Millions of yen)

Accounting Period Accounts	2017/3		2018/3		Increase/ Decrease
	Amount	%	Amount	%	Amount
【Cash and deposits】					
I. Current assets					
1. Cash and deposits	27,363		16,456		-10,906
2. Notes and accounts receivable - trade	65,764		66,665		900
3. Lease receivables and investment assets	378		396		18
4. Operational investment securities	6,056		—		-6,056
5. Merchandise and finished goods	6,779		5,137		-1,642
6. Work in process	341		900		558
7. Raw materials and supplies	50		49		-1
8. Deferred tax assets	7,602		7,556		-45
9. Deposits paid	98,171		83,340		-14,830
10. Guarantee deposits	45,359		—		-45,359
11. Other	14,486		10,779		-3,707
12. Allowance for doubtful accounts	-47		-41		6
Total current assets	272,306	69.9	191,240	62.9	-81,065
II. Non-current assets					
1. Property, plant and equipment					
(1) Buildings and structures, net	34,863		31,543		-3,320
(2) Tools, furniture and fixtures, net	7,759		7,802		42
(3) Land	19,821		19,821		—
(4) Leased assets, net	1,580		1,714		133
(5) Construction in progress	4,518		12,581		8,062
(6) Other, net	2		1		-1
Total property, plant and equipment	68,546	17.6	73,464	24.2	4,917
2. Intangible assets					
(1) Goodwill	133		84		-49
(2) Other	11,691		9,472		-2,219
Total intangible assets	11,825	3.0	9,556	3.1	-2,269
3. Investments and other assets					
(1) Investment securities	9,564		10,625		1,061
(2) Long-term prepaid expenses	1,220		1,202		-18
(3) Net defined benefit asset	13		—		-13
(4) Lease and guarantee deposits	6,889		6,909		19
(5) Deferred tax assets	18,248		9,740		-8,507
(6) Other	1,046		1,294		248
(7) Allowance for doubtful accounts	-124		-119		4
Total investments and other assets	36,857	9.5	29,652	9.8	-7,205
Total non-current assets	117,230	30.1	112,673	37.1	-4,557
Total assets	389,537	100.0	303,914	100.0	-85,623

(Millions of yen)

Accounting Period Accounts	2017/3		2018/3		Increase/ Decrease
	Amount	%	Amount	%	Amount
【LIABILITIES】					
I. Current liabilities					
1. Notes and accounts payable - trade	21,362		20,013		-1,349
2. Short-term loans payable	10,000		10,000		—
3. Current portion of bonds	15,000		—		-15,000
4. Current portion of long-term loans payable	10,000		5,000		-5,000
5. Lease obligations	988		975		-13
6. Income taxes payable	2,262		4,802		2,540
7. Provision for bonuses	6,418		5,651		-766
8. Provision for directors' bonuses	195		79		-115
9. Provision for loss on construction contracts	50		329		278
10. Deposits received of prepaid cards	91,828		—		-91,828
11. Other	25,814		23,712		-2,101
Total current liabilities	183,919	47.2	70,564	23.2	-113,354
II. Non-current liabilities					
1. Bonds payable	20,000		30,000		10,000
2. Long-term loans payable	5,000		—		-5,000
3. Lease obligations	1,667		2,183		516
4. Provision for directors' retirement benefits	20		20		—
5. Net defined benefit liability	2,359		1,468		-890
6. Asset retirement obligations	2,278		2,391		113
7. Long-term lease and guarantee deposited	532		603		71
8. Other	84		80		-4
Total non-current liabilities	31,943	8.2	36,748	12.1	4,805
Total liabilities	215,862	55.4	107,313	35.3	-108,549
【Net assets】					
I. Shareholders' equity					
1. Capital stock	21,152	5.4	21,152	7.0	—
2. Capital surplus	3,047	0.8	1,299	0.4	-1,747
3. Retained earnings	151,722	38.9	168,363	55.4	16,640
4. Treasury shares	-8,425	-2.2	-711	-0.2	7,714
Total shareholders' equity	167,497	43.0	190,104	62.6	22,607
II. Accumulated other comprehensive income					
1. Valuation difference on available-for-sale securities	2,308	0.6	2,274	0.7	-34
2. Deferred gains or losses on hedges	-5	-0.0	-5	-0.0	-0
3. Foreign currency translation adjustment	-73	-0.0	-154	-0.1	-80
4. Remeasurements of defined benefit plans	-2,829	-0.7	-3,004	-1.0	-175
Total accumulated other comprehensive income	-599	-0.2	-890	-0.3	-291
III. Share acquisition rights	70	0.0	57	0.0	-12
IV. Non-controlling interests	6,706	1.7	7,329	2.4	622
Total net assets	173,674	44.6	196,600	64.7	22,926
Total liabilities and net assets	389,537	100.0	303,914	100.0	-85,623

Statements of Cash Flows(Consolidated)

(Millions of yen)				(Millions of yen)			
	2017/3 2016/4-2017/3	2018/3 2017/4-2018/3	Increase/ Decrease		2017/3 2016/4-2017/3	2018/3 2017/4-2018/3	Increase/ Decrease
	Amount	Amount	Amount		Amount	Amount	Amount
I Cash flows from operating activities				II Cash flows from investing activities			
Profit before income taxes	35,827	43,489	7,662	Proceeds from sales and redemption of securities	700	—	-700
Depreciation	8,972	10,013	1,041	Purchase of property, plant and equipment	-7,876	-10,042	-2,166
Amortization of goodwill	98	49	-48	Proceeds from sales of property, plant and equipment	1,278	16	1,261
Impairment loss	3/	1,425	1,387	Purchase of intangible assets	-6,725	-3,865	2,859
Increase (decrease) in allowance for doubtful accounts	-181	-10	170	Purchase of investment securities	-403	-892	-488
Increase (decrease) in net defined benefit liability	-1,805	-931	874	Proceeds from sales and redemption of investment securities	1,263	298	-964
Decrease (increase) in net defined benefit asset	-3	13	17	Payments for sales of shares of subsidiaries resulting in change in scope of consolidation	—	-20,618	-20,618
Loss on retirement of non-current assets	80	750	669	Collection of short-term loans receivable	6	7	1
Loss (gain) on sales of non-current assets	19	29	10	Proceeds from withdrawal of investments in partnership	120	85	-41
Non-recurring depreciation on software	—	1,231	1,231	Payments for lease and guarantee deposits	-227	-281	-54
Loss (gain) on valuation of investment securities	7	101	93	Proceeds from collection of lease and guarantee deposits	153	255	101
Loss (gain) on sales of investment securities	-1,046	-10,801	-9,754	Other, net	277	357	79
Share of loss (profit) of entities accounted for using equity method	-477	-537	-59	Net cash provided by (used in) investing activities	-11,982	-35,394	-23,411
Interest and dividend income	-135	-157	-21	III Cash flows from financing activities			
Interest expenses paid on loans and bonds	102	120	-30	Increase in short-term loans payable	10,000	10,000	—
Decrease (increase) in investment securities for sale	3,984	2,091	-1,873	Decrease in short-term loans payable	-10,000	-10,000	—
Decrease (increase) in notes and accounts receivable - trade	-2,441	-1,753	688	Proceeds from long-term loans payable	5,000	—	-5,000
Decrease (increase) in inventories	994	513	481	Repayments of long-term loans payable	-5,000	-10,000	-5,000
Decrease (increase) in guarantee deposits	-7,927	-6,316	1,611	Proceeds from issuance of bonds	10,000	10,000	—
Increase (decrease) in notes and accounts payable - trade	1,689	-1,073	-2,762	Redemption of bonds	—	-15,000	-15,000
Increase (decrease) in deposits received of prepaid cards	8,039	1,790	-6,248	Repayments of lease obligations	-778	-691	86
Other, net	-240	663	903	Purchase of treasury shares	-10	-22	-11
Subtotal	43,646	39,682	3,964	Proceeds from sales of treasury shares	14	2	-12
Interest and dividend income received	205	319	34	Cash dividends paid	-8,582	-9,883	-1,301
Interest expenses paid	-160	-142	17	Dividends paid to non-controlling interests	-166	-169	-2
Compensation expenses paid	-825	—	825	Net cash provided by (used in) financing activities	476	-25,763	-26,240
Income taxes (paid) refund	-5,785	-2,763	3,021	IV Effect of exchange rate change on cash and cash equivalents	-105	-73	89
Net cash provided by (used in) operating activities	37,161	37,096	65	V Net increase (decrease) in cash and cash equivalents	25,489	-24,137	-49,627
				VI Cash and cash equivalents at beginning of period	98,445	123,935	25,489
				VII Cash and cash equivalents at end of period	123,935	99,797	-24,137

Financial Data

I Results of Operations and Forecasts (Consolidated)

(Millions of yen)

		2015/3		2016/3		2017/3		2018/3		2019/3 Forecast	
		Amount (YoY %)	%	Amount (YoY %)	%	Amount (YoY %)	%	Amount (YoY %)	%	Amount (YoY %)	%
Sales		297,633 (3.3)	100.0	323,945 (8.8)	100.0	329,303 (1.7)	100.0	336,654 (2.2)	100.0	345,000 (2.5)	100.0
	Systems Development	117,843 (0.2)	39.6	124,470 (5.6)	38.4	127,051 (2.1)	38.6	128,387 (1.1)	38.1	-	-
	System Maintenance and Operation/Services	110,720 (2.9)	37.2	119,170 (7.6)	36.8	125,802 (5.6)	38.2	129,071 (2.6)	38.3	-	-
	Packaged Software/ Hardware Sales	65,691 (9.5)	22.1	77,087 (17.3)	23.8	73,147 (- 5.1)	22.2	76,247 4.2	22.6	-	-
	Prepaid Card Business	3,378 (11.0)	1.1	3,217 (- 4.8)	1.0	3,302 (2.6)	1.0	2,948 (- 10.7)	0.9	-	-
Cost of Sales		225,163 (2.6)	75.7	245,923 (9.2)	75.9	247,548 (0.7)	75.2	253,098 (2.2)	75.2	259,000 (2.3)	75.1
Gross Profit		72,469 (5.4)	24.3	78,021 (7.7)	24.1	81,754 (4.8)	24.8	83,555 (2.2)	24.8	86,000 (2.9)	24.9
SG&A Expenses		44,466 (- 0.6)	14.9	46,235 (4.0)	14.3	48,040 (3.9)	14.6	48,953 (1.9)	14.5	49,000 (0.1)	14.2
Operating Profit		28,003 (16.8)	9.4	31,785 (13.5)	9.8	33,714 (6.1)	10.2	34,602 (2.6)	10.3	37,000 (6.9)	10.7
Ordinary Profit		30,667 (19.4)	10.3	33,610 (9.6)	10.4	36,121 (7.5)	11.0	36,291 (0.5)	10.8	37,500 (3.3)	10.9
Profit Attributable to Owners of Parent		15,638 (- 15.0)	5.3	26,956 (72.4)	8.3	28,458 (5.6)	8.6	32,488 (14.2)	9.7	25,000 (23.1)	7.2
Sales Per Employee (JPY in thousands)		25,321		27,525		27,649		27,928		-	
Ordinary Profit Per Employee (JPY in thousands)		2,609		2,855		3,032		3,010		-	
Number of Employees		11,754		11,769		11,910		12,054		-	

* Due to the transfer of all the shares of QUO CARD Co., Ltd. as of December 1, 2017,
the figures of the Company for FY2017 incorporated here are for the eight months results from April to November 2017.

II BPS, EPS and other key financial indicators (Consolidated)

(Millions of yen)

	2015/3		2016/3		2017/3		2018/3		2019/3 (Forecast)	
	Amount	change(%)	Amount	change(%)	Amount	change(%)	Amount	change(%)	Amount	change(%)
Capital Stock	21,152	-	21,152	-	21,152	-	21,152	-	-	-
Net Assets	138,536	9.8%	151,546	9.4%	173,674	14.6%	196,600	13.2%	-	-
Total Assets	334,290	5.1%	352,676	5.5%	389,537	10.5%	303,914	-22.0%	-	-
Number of Shares Outstanding	107,986,403		107,986,403		107,986,403		104,181,803		-	
Average Number of Shares Outstanding	103,764,860		103,789,208		103,803,262		103,813,610		-	
BPS (Net Asset per share) (JPY)	1276.37		1401.00		1607.74		1822.54		-	
EPS (Earnings per share) (JPY)	150.71		259.72		274.16		312.95		240.80	
Equity Ratio (%)	39.6%		41.2%		42.8%		62.3%		-	
ROE (Return on Equity) (%)	12.4%		19.4%		18.2%		18.2%		-	
Cash Dividends Per Share (JPY)	50.00		75.00		90.00		95.00		100.00	
Interim Dividends Per Share (JPY)	25.00		35.00		42.50		47.50		50.00	
PER (Price Earning Ratio) (times)	22.3		16.9		16.1		14.7		-	
Stock Prices (yen)	3,365		4,400		4,420		4,595		-	
Payout Ratio (%)	33%		29%		33%		30%		42%	
Consolidated /Non-consolidated (times)	1.26		1.19		1.14		1.02		-	

Ⅲ Capital Expenditure, Depreciation & Amortization, R&D (Consolidated)

(Millions of yen)

	Actual				Forecasts
	(2014/4~2015/3)	(2015/4~2016/3)	(2016/4~2017/3)	(2017/4~2018/3)	(2018/4~2019/3)
	2015/3	2016/3	2017/3	2018/3	2019/3
Capital Expenditure (tangible)	11,602	8,541	8,542	11,571	12,000
Capital Expenditure (software/other)	3,239	3,505	6,792	4,016	5,000
Depreciation (tangible)	4,596	5,302	5,720	5,803	6,000
Amortization (software/other)	2,268	2,700	3,251	5,441	5,000
Total	6,865	8,003	8,972	11,245	11,000
R&D Expenses	267	117	266	280	500

IV Group companies

	Number of Employees ^{*1}
SCSK Corporation	7,273

【Consolidated Subsidiaries】	Equity Ownership	Main Businesses	Number of Employees ^{*1}
SCSK KYUSHU CORPORATION	100.0%	Software development and Information Processing	105
SCSK HOKKAIDO CORPORATION	100.0%	Software development and Information Processing	128
SCSK USA Inc.	100.0%	Software development and Information Processing	77
SCSK Europe Ltd.	100.0%	Software development and Information Processing	67
SCSK Shanghai Ltd.	100.0%	Software development and Information Processing	52
SCSK Asia Pacific Pte. Ltd.	100.0%	Software development and Information Processing	44
JIEC Co., Ltd.	69.5%	Software development	825
WinTechnology Corporation	100.0%	Software development	122
SCSK ServiceWare Corporation	100.0%	BPO	1,832
VeriServe Corporation	55.6%	Verification Services	697
SCSK PRESCENDO CORPORATION	82.6%	BPO	57
Allied Engineering Corporation	100.0%	Consulting, Packaged software development and sales	47
CSI SOLUTIONS Corporation	100.0%	IT Management business	142
SCSK Nearshore Systems Corporation	100.0%	Software development and System Maintenance	251
VA Linux Systems Japan K.K.	100.0%	Research and solution for Linux-based technologies	15
SCSK SYSTEM MANAGEMENT CORPORATION	100.0%	IT Management business	301
SDC Corporation	50.1%	Network services	19
Total Number of employees (consolidated)			12,054

【Affiliates (consolidated) under the equity method of accounting】

ARGO GRAPHICS Inc.	21.8%	PLM Solutions Business
Asian Frontier Co.,LTD	48.6%	Consulting Service, Advanced Technology Solution

【Affiliates (unconsolidated) under the equity method of accounting】

Veriserve Okinawa Test Center Corporation	100.0% ^{*2}	Internet business related to international interconnection and inspection
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*1. Number of employees listed above include those who have been dispatched from SCSK

*2. Share Holding Ratio of VeriServe Corporation

V Customers

Type of Business	Customers		
Manufacturing	• Toyota Motor Corporation • Fuji Xerox Co., Ltd.	• Nippon Suisan Kaisha, Ltd. • Honda Motor Co., Ltd.	• Panasonic Corporation
Distribution	• Sumitomo Corporation	• CO-OP NET.	
Financial Institution	• MS&AD Insurance Group Holdings, Inc. • Nippon Life Insurance Company • Sumitomo Mitsui Financial Group, Inc.	• Sumitomo Mitsui Trust Bank, Limited • Matsui Securities Co., Ltd. • MUFG Bank, Ltd.	• Sompo Japan Nipponkoa Insurance Inc. • Mizuho Financial Group, Inc.
Communication and Transportation	• KDDI CORPORATION • SoftBank Corp.	• Jupiter Telecommunications Co., Ltd. • NIPPON TELEGRAPH AND TELEPHONE CORPORATION	

*Listed in no particular order