

Consolidated Results of Operations for Fiscal Year Ended March 2017

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SCSK Corporation April 28, 2017

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1.- (1) Highlights for FY2016



Net Sales

329,303 JPY Million

YOY + 1.7%

Operating Profit

33,714 JPY Million

YOY + 6.1%

Order Backlog

117,151 JPY Million

YOY + 7.1%

Operating Margin

10.2%

YOY + 0.4 p.p.

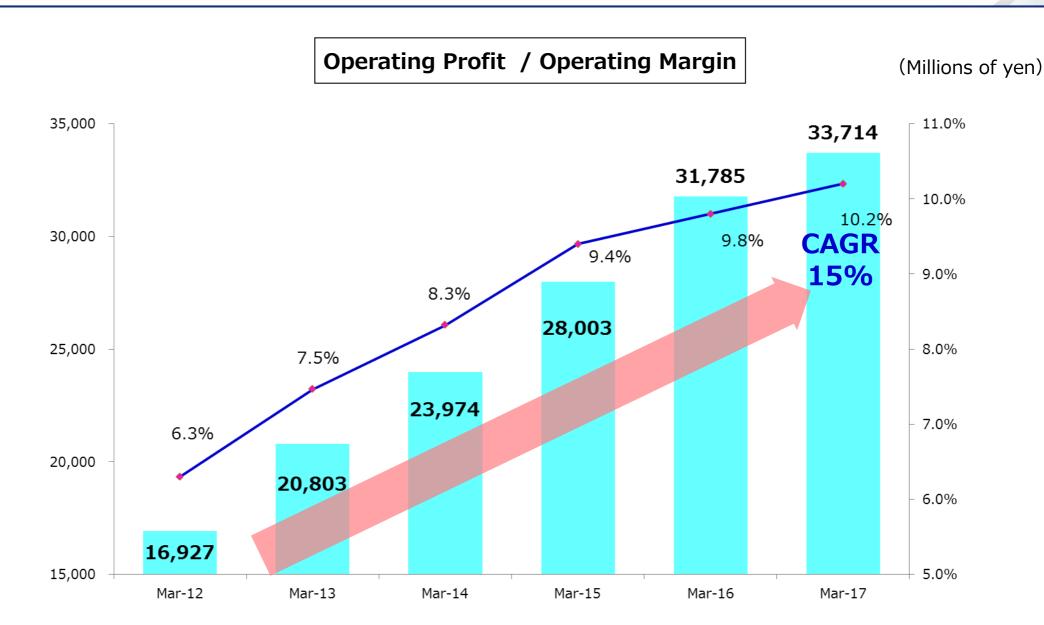
1.- (2) Consolidated Statements of Income



				(Tillions of yell)
	Apr. 2015-	Apr. 2016-	Increase/	Decrease
	Mar. 2016	Mar. 2017	Amount	Change (%)
Net Sales	323,945	329,303	5,358	1.7%
Gross Profit	78,021	81,754	3,733	4.8%
(Gross Margin)	(24.1%)	(24.8%)		
SG&A Expenses	46,235	48,040	1,804	3.9%
Operating Profit	31,785	33,714	1,928	6.1%
(Operating Margin)	(9.8%)	(10.2%)		
Ordinary Profit	33,610	36,121	2,511	7.5%
Profit attributable to owners of parent	26,956	28,458	1,502	5.6%

1.- (3) Operating Profit Trend(FY11-FY16)





1.- (4) Sales Comparison by Segment



	Apr. 2015-	Apr. 2016-	Increase	/Decrease
	Mar. 2016	Mar. 2017	Amount	Change (%)
Systems Development	124,470 (38.4%)	127,051 (38.6%)	2,581	2.1%
System Maintenance and Operation/ Services	119,170 (36.8%)	125,802 (38.2%)	6,631	5.6%
Packaged Software/ Hardware Sales	77,087 (23.8%)	73,147 (22.2%)	-3,939	-5.1%
Prepaid Card	3,217	3,302 (1.0%)	85	2.6%
Total	323,945	329,303	5,358	1.7%

1.- (5) Incoming Orders and Backlog



	1	1			
		Apr. 2015-	Apr. 2016-	Increase,	/Decrease
		Mar. 2016	Mar. 2017	Amount	Change (%)
Systems	Incoming orders	125,946	127,264	1,318	1.0%
Development	Backlog	25,111	25,324	212	0.8%
Systems Maintenance	' INCOMMO OFFICE		129,881	7,097	5.8%
and Operation/ Services	Backlog	77,771	81,850	4,079	5.2%
Packaged Software	Incoming orders	75,335	76,624	1,288	1.7%
/Hardware Sales	Backlog	6,500	9,977	3,476	53.5%
Takal	Incoming orders	324,066	333,770	9,703	3.0%
Total	Backlog	109,382	117,151	<i>7,7</i> 69	7.1%

1.- (6) Sales Comparison by Customer Industry



			(1.11	illoris or yerr)			
		Apr. 2015-Ma	ar. 2016	Apr. 2016 -Mar. 2017		Increase/	Decrease
		Amount	Composition	Amount	Composition	Amount	Change (%)
Ма	nufacturers	88,202	27.2%	92,097	28.0%	3,894	4.4%
Dis	tributors	49,886	15.4%	51,287	15.6%	1,401	2.8%
Fin	ancial Institutions	74,324	22.9%	74,525	22.6%	200	0.3%
	Banks	23,779	7.3%	25,265	7.7%	1,486	6.3%
	Securities Firms	11,613	3.6%	9,367	2.8%	-2,245	-19.3%
	Shopping Credit/ Leasing Companies	12,108	3.7%	12,124	3.7%	16	0.1%
	Insurance Companies	26,823	8.3%	27,767	8.4%	944	3.5%
	mmunications/ Insportation	57,572	17.8%	53,897	16.4%	-3,674	-6.4%
Uti	lities	3,804	1.2%	3,435	1.0%	-369	-9.7%
Ser	rvices	33,903	10.5%	35,675	10.8%	1,772	5.2%
Oth	ners [*]	16,250	5.0%	18,383	5.6%	2,133	13.1%
Tot	al	323,945	100.0%	329,303	100.0%	5,358	1.7%

1.- (7) Business Performance by Reported Segment



External Sales	Manufacturing Systems	Telecommuni cation Systems	Distribution Systems	Financial Systems	Business Solution	Business Services	Platform Solution	Prepaid Card	Others	Adjustments	Total
Apr. 2016 \sim Mar. 2017	42,694	26,248	48,280	70,529	19,289	42,811	75,379	3,302	766	-	329,303
Apr. 2015 \sim Mar. 2016	40,481	24,545	48,577	70,887	19,052	39,273	77,135	3,217	774	-	323,945
Increase/Decrease (Amount)	2,212	1,703	-297	-358	237	3,538	-1,755	85	-8	1	5,358
Increase/Decrease (%)	5.5%	6.9%	-0.6%	-0.5%	1.2%	9.0%	-2.3%	2.6%	-1.0%	-	1.7%

Operating Income	Manufacturing Systems	Telecommuni cation Systems	Distribution Systems	Financial Systems	Business Solution	Business Services	Platform Solution	Prepaid Card	Others	Adjustments	Total
Apr. 2016∼ Mar. 2017	3,290	5,206	7,133	7,296	2,087	3,303	7,138	278	260	-2,278	33,714
Apr. 2015∼ Mar. 2016	3,001	4,212	6,822	8,359	1,592	2,840	6,316	225	313	-1,898	31,785
Increase/Decrease (Amount)	288	993	310	-1,063	494	462	822	53	-53	-379	1,928
Increase/Decrease (%)	9.6%	23.6%	4.6%	-12.7%	31.0%	16.3%	13.0%	23.5%	-16.9%	-	6.1%

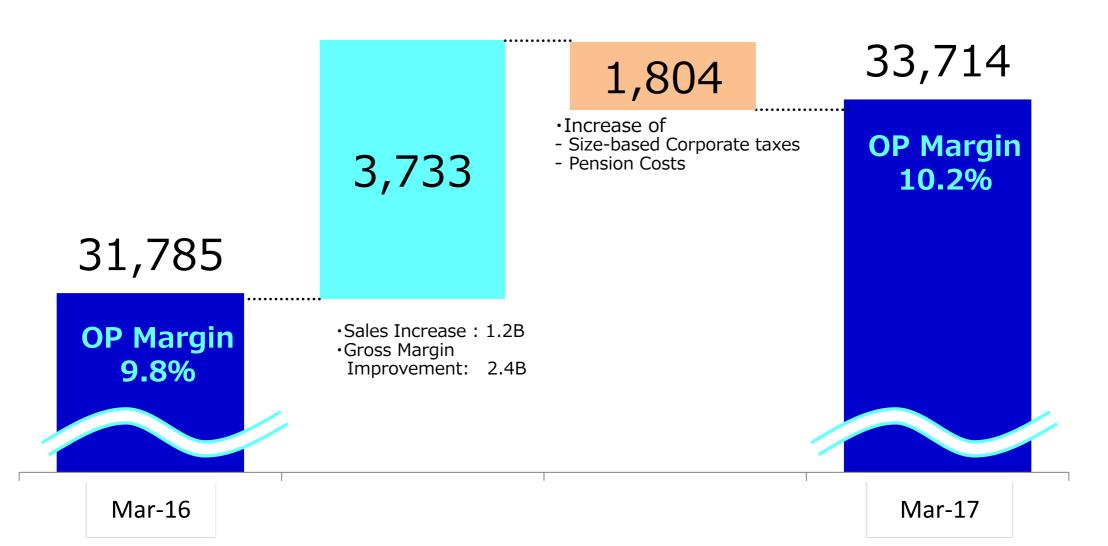
1.- (8) Operating Profit Analysis



(Millions of yen)

(Increase of Gross Profit)

(Increase of SG&A)



1.- (9) Consolidated Balance Sheets



As of March 31, 2016

(Billions of yen)

Total Assets 352.6

Current Assets 238.1

Cash and Cash Deposits 99.8

Fixed Assets 114.5

Total Liabilities 201.1

Loans/Bonds 50.0

Net Assets 151.5

Equity Ratio 41.2% BPS JPY1,401.00

As of March 31, 2017

(Billions of yen)

Total Assets 389.5

Current Assets 272.3

Cash and Cash Deposits 125.5

Fixed Assets 117.2

Total Liabilities 215.8

Loans/Bonds 60.0

Net Assets 173.6

Equity Ratio 42.8% BPS JPY 1,607.74

2. Financial Forecasts for FY 2017



	Apr. 2016-	Apr. 2017- Mar. 2018	Increase/	Decrease
	Mar. 2017	(Forecasts)	Amount	Change (%)
Sales	329,303	340,000	10,696	3.2%
Gross Profit	81,754	85,500	3,745	4.6%
(Gross Margin)	(24.8%)	(25.1%)		
SG&A	48,040	49,500	1,459	3.0%
Operating Profit	33,714	36,000	2,285	6.8%
(Operating Margin)	(10.2%)	(10.6%)		
Ordinary Profit	36,121	37,000	878	2.4%
Profit Attributable to Owners of Parent	28,458	24,500	-3,958	-13.9%



3. Dividend Forecasts for FY2017

(Millions of yen)

	Apr. 2015-	Apr. 2 Mar. 2	Apr. 2017- Mar. 2018	
	Mar. 2016	Forecasts	Actual	(Forecasts)
Annual Dividend Per Share	JPY75	JPY85	JPY90	JPY95
Total Dividend Amount	7,801	8,842	9,362	9,883
Profit Attributable to Owners of Parent	26,956	25,000	28,458	24,500
Payout Ratio	29%	35%	33%	40%

< Reference : Estimates on normal tax rate basis >

Profit Attributable to Owners of Parent	20,900	22,100	23,958
Payout Ratio	37%	40%	39%



Attention on the use of this document

- We have made amendment of previous year's data in page 6 (Sales Comparison by Customer Industry) to reflect the revision of industry applied to some customers.
- We have made amendment of previous year's data in page 7 (External Sales and Operating Income by Reported Segment) to enable a fair comparison with this year's data under realigned reported segments.

Disclaimer

- This data is intended to provide information about the Group's performance and business strategy and is not intended to solicit the purchase or sales of shares in Group companies.
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