

Consolidated Results of Operation for 3rd Quarter of Fiscal Year Ending March 2014

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SCSK Corporation January 30, 2014

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Consolidated financial results of operation for 3rd quarter

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(1) Consolidated statements of income



	Apr. 2012-	Apr. 2013-	Increase/	Decrease	
	Dec. 2012	Dec. 2013	Amount	Change (%)	
Net Sales	201,400	205,914	4,513	2.2%	
Gross Profit	46,460	48,308	1,847	4.0%	
(Gross Profit Margin)	(23.1%)	(23.5%)	(0.4%)	<u> </u>	
SG&A Expenses	32,511	33,307	796	2.4%	
Operating Income	13,949	15,000	1,051	7.5%	
(Operating Income Margin)	(6.9%)	(7.3%)	(0.4%)	—	
Ordinary Income	15,145	16,320	1,175	7.8%	
Net Income	14,634	12,365	<i>∆2,268</i>	△15.5 %	

(2) Sales comparison by segment/Incoming orders and backlog



	Apr. 2012-Dec. 2012	Apr. 2013-Dec. 2013	Increase	/Decrease
	(Composition)	(Composition)	Amount	Change (%)
System Development	80,894 (40.2%)	85,978 (41.8%)	5,084	6.3%
System maintenance and operation/ Services	77,377 (38.4%)	80,172 (38.9%)	2,794	3.6%
Packaged Software /Hardware Sales	40,556 (20.1%)	37,503 (18.2%)	△3,052	Δ7.5%
Prepaid Card	2,572 (1.3%)	2,259 (1.1%)	<i>∆313</i>	Δ12.2%
Total	201,400 (100.0%)	205,914 (100.0%)	4,513	2.2%
[Incoming Orders] System Development	78,613	87,339	8,726	11.1%
[Backlog] System Development	22,612	24,180	1,568	6.9%

(3) Sales comparison by customer industry



		Apr. 2012-Dec. 2012		Apr. 2013 –Dec. 2013		Increase/ Decrease	
		Amount	Composition	Amount	Composition	Amount	Change (%)
Manufacturers		58,677	29.1%	60,413	29.3%	1,735	3.0%
Distributors		33,792	16.8%	34,934	17.0%	1,141	3.4%
Fin	ancial Institutions	42,391	21.0%	45,431	22.1%	3,040	7.2%
	Banks	14,163	7.0%	15,157	7.4%	994	7.0%
	Securities Firms	5,368	2.7%	5,564	2.7%	196	3.7%
	Shopping Credit/ Leasing Companies	6,767	3.4%	7,012	3.4%	245	3.6%
	Insurance Companies	16,092	8.0%	17,697	8.6%	1,604	10.0%
Communications/ Transportation		28,068	13.9%	26,449	12.8%	∆1,619	<i>∆5.8</i> %
Uti	lities	1,326	0.7%	1,201	0.6%	∆125	Δ9.4%
Ser	vices	27,031	13.4%	26,557	12.9%	<i>∆474</i>	Δ1.8%
Oth	ners [*]	10,111	5.0%	10,926	5.3%	814	8.1%
Tot	al	201,400	100.0%	205,914	100.0%	4,513	2.2%

^{* &}quot;Others" include sales of prepaid card business.

(4) Business performance by reported segment



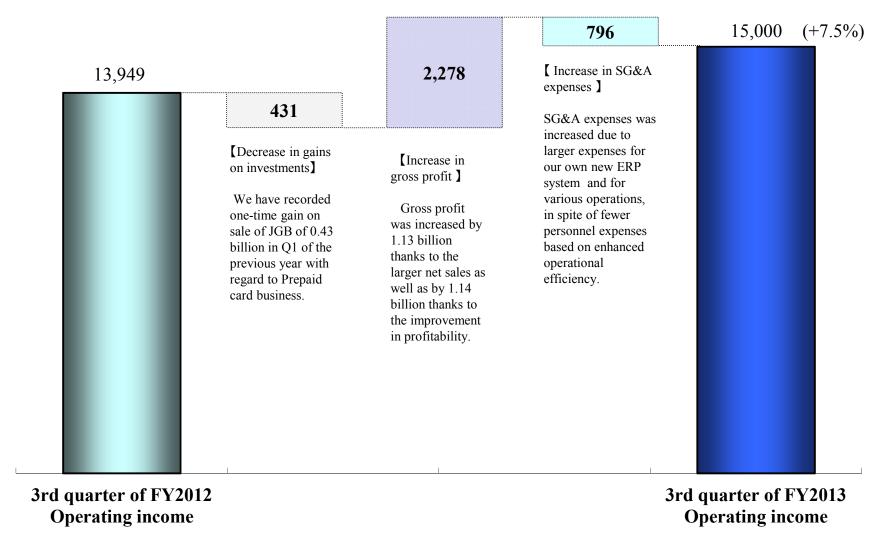
Apr. 2012 –Dec. 2012 Apr. 2013 –Dec. 2013 Increase/Decrease Change (%) *∆3.6*% 51.942 50,048 External Sales $\Delta 1.894$ **Industrial Systems Business** 3,415 3,064 **△**350 *△10.3%* Operating Income 37,358 40,490 3.131 8.4% External Sales **Financial Systems Business** 3,094 3,897 803 26.0% Operating Income 8,542 10,056 17.7% External Sales 1.514 **Global Systems Business** 1.400 1,433 Operating Income 32 2.3% 11,175 11,957 External Sales 781 7.0% **Business Solutions** 1,303 1,169 *△10.3%* Operating Income ∆134 23,192 23,747 External Sales 554 2.4% **Business Services** 690 1.183 Operating Income 71.4% 492 26,240 27,537 External Sales 1.296 4.9% **IT Management** Operating Income 2,089 2,481 392 18.8% External Sales 39,765 39,229 $\Delta 535$ *∆1.3%* **IT Platform Solutions** 2.019 2,236 217 Operating Income 10.7% 2.572 2,259 External Sales $\Delta 313$ $\Delta 12.2\%$ **Prepaid Card Business** 573 123 *∆450* △78.5% Operating Income 610 586 External Sales $\Delta 23$ $\Delta 3.8\%$ Others 205 153 **△**51 *△25.3%* Operating Income External Sales Adjustment △842 △742 100 Operating Income 205,914 201,400 2.2% External Sales 4.513 **Total** 13,949 15,000 1.051 7.5% Operating Income

^{*}Internal Sales have been eliminated.

(5) Operating income analysis



(Millions of yen)



Operating Income Margin 6.9%

(excluding gains on investments 6.7%)

Operating Income Margin 7.3%

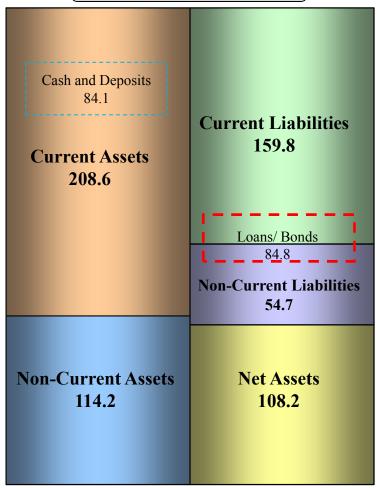
(6) Consolidated balance sheet



(Billions of yen)

As of March 31, 2013

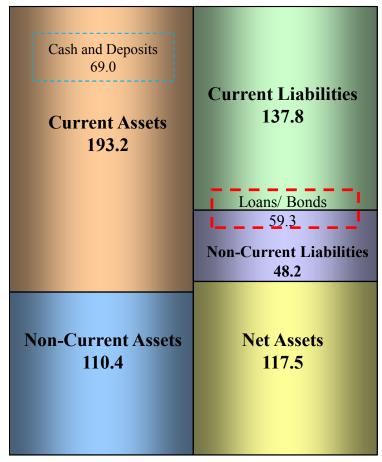
Total Assets 322.8



Equity ratio 31.8% BPS 991.48 yen

As of December 31, 2013

Total Assets 303.6



(7) Progress of core strategies/Progress of key initiative



Core strategies

Pursue cross-selling

Expand global solution business

Strengthen cloud solution business

■ Key initiative

Care about our people



Attention on the use of this document

- 1. We have made amendment of previous year's data in page 4 (sales comparison by customer industry) to reflect the revision of industry applied to some customers.
- 2. We have made amendment of previous year's data in page 5 (business performance by reported segment) to enable a fair comparison with this year's data under realigned reported segments.

Disclaimer

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