# Results of Operations (Consolidated) of 3rd Quarter of Fiscal Year Ending March 2008 

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# $5 \int$ Outline of results of operations (year-to-date, Apr.-Dec.) 

[Consolidated]
(Yen in Millions)

|  | Apr.2006-Dec.2006 | Apr.200--Dec.207 | Increase Decrease | Rateof Change (\%) |
| :---: | :---: | :---: | :---: | :---: |
| Sales | 95,437 | 92,821 | $\Delta 2,615$ | $\Delta 2.7 \%$ |
| Gross Profit | 20,733 | 21,301 | 568 | 2.7\% |
| S.G. \& A. Expense | 16,498 | 15,975 | $\triangle 523$ | $\triangle 3.2 \%$ |
| Operating | 4,234 | 5,326 | 1,091 | 25.8\% |
|  | 4,462 | 5,554 | 1,092 | 24.5\% |
| Net Income | 2,291 | 3,006 | 714 | 31.2\% |

# 5c5 <br> Outline of results of operations (3Q, Oct.-Dec.) 

[Consolidated]
(Yen in Millions)

|  |  | oczampopecamo | ucresenerase |  |
| :---: | :---: | :---: | :---: | :---: |
| Sales | 31,249 | 31,227 | $\Delta 22$ | $\Delta 0.1 \%$ |
| ${ }^{\text {Gress Profit }}$ | 7,039 | 7,652 | 612 | 8.7\% |
|  | 5,384 | 5,233 | $\Delta 151$ | $\Delta 2.8 \%$ |
|  | 1,655 | 2,419 | 763 | 46.1\% |
| $\substack{\text { Ordiary } \\ \text { rimome }}$ | 1,752 | 2,475 | 723 | 41.3\% |
| Net Inome | 954 | 1,282 | 327 | 34.4\% |

## 5 $\int$ Sales comparison by solution (3Q, Oct.-Dec.)

[Consolidated]
(Yen in Millions)

|  | Oct.2006-Dec.2006 <br> (Percentage of <br> Total: \%) | Oct.2007-Dec.2007 <br> (Percentage of <br> Total: \%) | Increase/Decrease | Rate of Change <br> (\%) |
| :---: | ---: | ---: | ---: | ---: |
| Industrial <br> Solutions | 15,967 <br> $(51.1 \%)$ | 15,496 <br> $(49.6 \%)$ | $\Delta 470$ | $\Delta 2.9 \%$ |
| ERP Solutions | 3,274 <br> $(10.5 \%)$ | 3,589 <br> $(11.5 \%)$ | 314 | $9.6 \%$ |
| Platform <br> Solutions | 12,007 <br> $(38.4 \%)$ | 12,141 <br> $(38.9 \%)$ | 133 | $1.1 \%$ |
| Total | 31,249 <br> $(100.0 \%)$ | 31,227 <br> $(100.0 \%)$ | $\Delta 22$ | $\Delta 0.1 \%$ |

## 5[§ Sales comparison by segment (3Q, Oct.-Dec.)

[Consolidated]
(Yen in Millions)

|  | Oct.2006-Dec.2006 <br> (Percentage of <br> Total: \%) | Oct.2007-Dec.2007 <br> (Percentage of <br> Total: \%) | Increase/Decrease | Rate of Change <br> (\%) |
| :---: | ---: | ---: | ---: | ---: |
| Software <br> Development | 10,363 <br> $(33.2 \%)$ | 11,286 <br> $(36.1 \%)$ | 922 | $8.9 \%$ |
| Information <br> Processing | 8,130 <br> $(26.0 \%)$ | 8,677 <br> $(27.8 \%)$ | 546 | $6.7 \%$ |
| Package <br> Software and <br> Hardware Sales | 12,755 <br> $(40.8 \%)$ | 11,263 <br> $(36.1 \%)$ | $\Delta 1,491$ | $\Delta 11.7 \%$ |
| Total | 31,249 | 31,227 | $\Delta 22$ | $\Delta 0.1 \%$ |
| $(100.0 \%)$ | $(100.0 \%)$ |  |  |  |


| Orders Accepted] <br> Software <br> Development | 11,224 | 10,544 | $\Delta 680$ | $\Delta 6.1 \%$ |
| :---: | :---: | :---: | :---: | :---: |
| $[B a c k l o g]$ <br> Software <br> Development | 10,572 | 10,343 | $\Delta 229$ | $\Delta 2.2 \%$ |

# $5[5$ <br> Sales by solution (3Q, Oct.-Dec.) 

[Consolidated]

|  | Software Development | Information Processing | Package Software and Hardware Sales | Total (Percentage of Total: \%) |
| :---: | :---: | :---: | :---: | :---: |
| Industrial Solutions | 8,055 | 4,303 | 3,137 | $\begin{array}{r} 15,496 \\ (49.6 \%) \end{array}$ |
| ERP Solutions | 2,602 | 171 | 815 | $\begin{array}{r} 3,589 \\ (11.5 \%) \end{array}$ |
| Platform <br> Solutions | 627 | 4,202 | 7,310 | $\begin{array}{r} 12,141 \\ (38.9 \%) \end{array}$ |
| Total (Percentage of Total: \%) | $\begin{array}{r} 11,286 \\ (36.1 \%) \end{array}$ | $\begin{gathered} 8,677 \\ (27.8 \%) \end{gathered}$ | $\begin{array}{r} 11,263 \\ (36.1 \%) \end{array}$ | $\begin{array}{r} 31,227 \\ (100.0 \%) \end{array}$ |

## 5c5 <br> Sales comparison by sector (3Q, Oct.-Dec.)

[Consolidated]
(Yen in Millions)

|  | Oct.2006-Dec. 2006 |  | Oct.2007-Dec. 2007 |  | Increase/Decrease |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | Percentage of Total (\%) | Amount | Percentage of Total (\%) | Amount | Rate of Change(\%) |
| Manufacturing | 7,624 | 24.4\% | 7,323 | 23.5 \% | $\triangle 300$ | $\triangle 3.9$ \% |
| Distribution | 5,994 | 19.2\% | 6,558 | 21.0 \% | 563 | 9.4 \% |
| Finance | 3,199 | 10.2\% | 4,046 | 13.0 \% | 847 | 26.5 \% |
| Bank | 846 | 2.7\% | 1,183 | 3.8 \% | 337 | 39.8 \% |
| Securities | 984 | 3.2\% | 1,353 | 4.3 \% | 369 | 37.5 \% |
| Credit/Leasing | 702 | 2.2\% | 631 | 2.0 \% | $\Delta 71$ | $\triangle 10.1$ \% |
| Insurance | 665 | 2.1\% | 878 | 2.8 \% | 213 | 32.0 \% |
| Communications/ Transportation | 6,948 | 22.2\% | 6,307 | 20.2 \% | $\triangle 641$ | $\triangle 9.2$ \% |
| Electric Power/ Gas | 366 | 1.2\% | 409 | 1.3 \% | 43 | 11.7 \% |
| Service/Others | 7,116 | 22.8\% | 6,581 | 21.1 \% | $\triangle 535$ | $\Delta 7.5$ \% |
| Total | 31,249 | 100.0\% | 31,227 | 100.0\% | $\triangle 22$ | $\triangle 0.1$ \% |

## $\iint$ Sales analysis (year-on-year, main factors for increase and decrease, Apr.-Dec.)

| 1H (Apr.-Sep.) | $\triangle \mathbf{2 , 6 0 0}$ |
| :--- | ---: |
|  |  |
| Factors for increase | $\mathbf{1 , 4 0 0}$ |
| Industrial solutions for manufacturing | $\mathbf{1 , 1 0 0}$ |
| Industrial solutions for finance | 300 |
| Factors for decrease | $\triangle \mathbf{4 , 0 0 0}$ |
| Related to transfer of business | $\triangle \mathbf{6 0 0}$ |
| Related to network equipment | $\triangle \mathbf{2 , 2 0 0}$ |
| Year-end variables | $\triangle \mathbf{2 0 0}$ |
| Platform solutions for distribution | $\triangle \mathbf{1 , 0 0 0}$ |

3Q (Oct.-Dec.) ..... 0

| Factors for increase | 900 |
| :--- | :---: |
| Industrial solutions for finance | 600 |
| ERP solutions for manufacturing | 100 |
| ERP solutions for distribution | 200 |

Factors for decrease ..... $\triangle 900$
Related to transfer of business ..... $\triangle 500$
Related to network equipment ..... $\triangle 400$

## 5 Gross profit analysis (year-on-year, main factors for increase and decrease, Apr.-Dec.)

|  |  |
| :--- | ---: |
| $\mathbf{1 H}$ (Apr.-Sep.) | $\triangle \mathbf{4 0}$ |
|  |  |
| Factors for increase | 360 |
| Improvement of profitability <br> Unprofitable businesses $\triangle \mathbf{2 4 0} \rightarrow \triangle 150$ | $\mathbf{2 7 0}$ |
| Factors for decrease | $\triangle 400$ |
| Related to transfer of business | $\Delta 240$ |
| Related to network equipment | $\Delta 160$ |


|  |  |
| :--- | ---: |
| 3Q (Oct.-Dec.) | 610 |
| Factors for increase | 900 |
| Improvement of profitability |  |
| Unprofitable businesses $\triangle 80 \rightarrow \triangle 10$ | 830 |
| Factors for decrease | 70 |
| Related to transfer of business |  |
| Related to network equipment | $\triangle 290$ |

## $\zeta[5$ S.G. \& A. expenses analysis (year-on-year, main factors for increase and decrease, Apr.-Dec.)

(Yen in Millions)

- S.G. \& A. expenses

| 1H (Apr.-Sep.) | $\triangle \mathbf{3 7 0}$ |
| :--- | :---: |
| Factors for increase 310 <br> Expansion of revenue base <br> (Global business strategies, etc.) <br> Enhancement of human resources <br> (Education expenses, etc.) <br> Expansion of management infrastructure <br> (Enhancement of internal control, etc.) 160 <br> Factors for decrease $\mathbf{8 0}$ <br> Related to transfer of business <br> Streamlining of back-office departments <br> New stage support program <br> Streamlining of S.G. \& A. expenses <br> of operating departments $\triangle 680$ |  |


| 3Q (Oct.-Dec.) | $\triangle 150$ |
| :--- | :---: |
| Factors for increase 200 <br> Expansion of revenue base <br> (Global business strategies, etc.) <br> Enhancement of human resources <br> (Education expenses, etc.) <br> Expansion of management infrastructure <br> (Enhancement of internal control, etc.) 110 <br> Factors for decrease 20 <br> Related to transfer of business <br> Streamlining of S.G. \& A. expenses <br> of operating departments $\boxed{350}$ |  |

## $5 \int$ Sales comparison by solution (year-to-date, Apr.-Dec.)

[Consolidated]
(Yen in Millions)

|  | Apr.2006-Dec.2006 <br> (Percentage of <br> Total: \%) | Apr.2007-Dec.2007 <br> (Percentage of <br> Total: \%) | Increase/Decrease | Rate of Change <br> (\%) |
| :---: | ---: | ---: | ---: | ---: |
| Industrial <br> Solutions | 48,657 <br> $(51.0 \%)$ | 48,672 <br> $(52.4 \%)$ | 15 | $0.0 \%$ |
| ERP Solutions | 10,480 <br> $(11.0 \%)$ | 10,123 <br> $(10.9 \%)$ | $\Delta 357$ | $\Delta 3.4 \%$ |
| Platform | 36,299 <br> Solutions | 34,025 <br> $(38.0 \%)$ | $\Delta 2,274$ | $\Delta 6.3 \%$ |
| Total | 95,437 <br> $(100.0 \%)$ | 92,821 <br> $(100.0 \%)$ | $\Delta 2,615$ | $\Delta 2.7 \%$ |

## 5 $\int$ Sales comparison by segment (year-to-date, Apr.-Dec.)

[Consolidated]
(Yen in Millions)

|  | Apr.2006-Dec. 2006 <br> (Percentage of Total: \%) | Apr.2007-Dec. 2007 <br> (Percentage of Total: \%) | Increase/Decrease | Rate of Change (\%) |
| :---: | :---: | :---: | :---: | :---: |
| Software Development | $\begin{array}{r} 32,271 \\ (33.8 \%) \end{array}$ | $\begin{array}{r} 32,440 \\ (34.9 \%) \end{array}$ | 168 | 0.5\% |
| Information Processing | $\begin{array}{r} 24,695 \\ (25.9 \%) \end{array}$ | $\begin{array}{r} 25,721 \\ (27.7 \%) \end{array}$ | 1,026 | 4.2\% |
| Package Software and Hardware Sales | $\begin{array}{r} 38,471 \\ (40.3 \%) \end{array}$ | $\begin{array}{r} 34,660 \\ (37.3 \%) \end{array}$ | $\triangle 3,810$ | $\triangle 9.9 \%$ |
| Total | $\begin{array}{r} 95,437 \\ (100.0 \%) \end{array}$ | $\begin{array}{r} 92,821 \\ (100.0 \%) \end{array}$ | -2,615 | $\triangle 2.7 \%$ |


| [Orders Accepted] <br> Software Development | 37,225 | 35,754 | $\Delta 1,471$ | $\Delta 4.0 \%$ |
| :---: | ---: | ---: | ---: | ---: |
| [Backlog] <br> Software Development | 10,572 | 10,343 | $\Delta 228$ | $\Delta 2.2 \%$ |

## 5 $\int$ Sales by solution (year-to-date, Apr.-Dec.)

[Consolidated]
(Yen in Millions)

|  | Software <br> Development | Information <br> Processing | Package Software <br> and Hardware <br> Sales | Total <br> (Percentage of <br> Total: \%) |
| :---: | ---: | ---: | ---: | ---: |
| Industrial <br> Solutions | 23,656 | 13,211 | 11,804 | 48,672 <br> $(52.4 \%)$ |
| ERP Solutions | 7,172 | 498 | 2,453 | 10,123 <br> $(10.9 \%)$ |
| Platform <br> Solutions | 1,611 | 12,011 | 20,402 | 34,025 |
| Total <br> (Percentage of <br> Total: \%) | 32,440 | 25,721 | 34,660 |  |
| $(34.9 \%)$ | $(27.7 \%)$ | $(37.3 \%)$ | 92,821 <br> $(100.0 \%)$ |  |

## $5[5$ <br> Sales comparison by sector (year-to-date, Apr.-Dec.)

[Consolidated]
(Yen in Millions)

|  | Apr.2006-Dec. 2006 |  | Apr.2007-Dec. 2007 |  | Increase/Decrease |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | Percentage of Total (\%) | Amount | Percentage of Total (\%) | Amount | Rate of Change(\%) |
| Manufacturing | 23,571 | 24.7\% | 25,439 | 27.4\% | 1,868 | 7.9 \% |
| Distribution | 19,377 | 20.3\% | 19,021 | 20.5\% | $\triangle 355$ | $\triangle 1.8$ \% |
| Finance | 10,591 | 11.1\% | 11,539 | 12.4\% | 947 | 8.9 \% |
| Bank | 2,914 | 3.1\% | 3,530 | 3.8\% | 615 | 21.1 \% |
| Securities | 3,217 | 3.4\% | 3,885 | 4.2\% | 668 | 20.8 \% |
| Credit/Leasing | 2,382 | 2.5\% | 1,816 | 2.0\% | $\triangle 566$ | $\triangle 23.8$ \% |
| Insurance | 2,076 | 2.2\% | 2,306 | 2.5\% | 230 | 11.1 \% |
| Communications/ <br> Transportation | 19,796 | 20.7\% | 16,429 | 17.7\% | $\Delta 3,367$ | $\triangle 17.0$ \% |
| Electric Power/ Gas | 1,464 | 1.5\% | 1,215 | 1.3\% | $\triangle 248$ | $\triangle 17.0$ \% |
| Service/Others | 20,636 | 21.6\% | 19,176 | 20.7\% | $\triangle 1,460$ | $\triangle 7.1$ \% |
| Total | 95,437 | 100.0\% | 92,821 | 100.0\% | $\triangle 2,615$ | $\Delta 2.7$ \% |

## 5c5 <br> Progress of management measures (1)

## Expansion of target businesses/Pursuit of business synergies [1]

$>$ Improvement of profitability of entrusted software development

- Focus on strategic customers/applications mainly in entrusted software development for finance industry
$>$ Development of manufacturing solutions business
- Focus on production line simulation (DELMIA)
- Make Allied Engineering Corporation, a CAE vendor, subsidiary (equity ownership: 90\%)
$>$ Promotion of ProActive business
- Aggressive marketing activities after the release of new version (new screen, enhanced operationality, improved performance)


## 5c5 <br> Progress of management measures (2)

## Expansion of target businesses/Pursuit of business synergies [2]

$>$ Promotion of Curl business

- Curl won "InfoWorld Technology of the Year" for Best RIA
- Utilization of China and India as bases of development/operation/verification
- Marketing and full-scale business development in North America
>Expansion of netXDC
Completion of expansion of 2nd Center/Promotion of expansion of IDC in 1st Center
>Capital and business alliance with ND Software Co., Ltd.
- Establishment of new software development base in Tohoku region as a domestic development base
- Development of system business related to healthcare and welfare

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[Company profile of ND Software Co., Ltd.]
Established: September 1979
Listed: JASDAQ (February 2006)
Head office: Yamagata Prefecture
Line of business: Planning, development and sales of original software products related to welfare and healthcare, and
software operations support and maintenance
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## 5c5 <br> Progress of management measures (3)

## Promotion of global strategies

## $>$ Development of business in China

- Smooth launch of business for Japanese customers in China, revolving around two bases, Sumisho

Computer Systems (Shanghai) Ltd. and Sumisho Computer Systems (Dalian) Co., Ltd.
$>$ Expansion of overseas bases
Establishment of Sumisho Computer Systems (Asia Pacific) Pte. Ltd. in Singapore
[Company profile of Sumisho Computer Systems (Asia Pacific) Pte.Ltd.]
Established: November 2007
Head office: Singapore
Line of business: IT services for Japanese companies in ASEAN countries, India, Australia, etc.

1) Software development
2) Information processing services
3) Package software and hardware sales

Equity ownership: 100\%

## 5c5 <br> Progress of management measures (4)

## Enhancement of new business development capabilities

$>$ Strengthening of relationship with Presidio STX, LLC (PSTX)

- Acquisition of commercial rights to various IT products through PSTX as an agent
- Enhancement of our business development capabilities using their capability to explore IT ventures
[Company profile of Presidio STX, LLC]
Established: August 1998
Head office: Santa Clara (Silicon Valley)
Line of business: 1) Venture capital

2) Export of IT-related products to Japan
3) Export and import of electronics-related products

## $5 \int 5$ Global network of SCS



## [Brief history of overseas business]

Oct. 1987 SCS (USA) established
May 1990 SCS (Europe) established
May 2004 Curl, Inc. established
Feb. 2007 SCS (Shanghai) established
Mar. 2007 SCS (Dalian) established
Aug. 2007 Business alliance with Datacraft Asia Ltd in Singapore, JV (Sumisho Joho Datacraft Corp.) established in Japan
Nov. 2007 SCS (Asia Pacific) established
Invested in Presidio STX, LLC

## $5[5$ Progress of management measures (5)

## Enhancement of human resources/technical capabilities

$>$ Enhancement of training system

- Implementation of skill diagnosis of ITSS to all employees
- Full-scale implementation of technical training according to job
- Reform of management training system to enhance management capabilities
$>$ Enhancement of global human resources
Implementation of international trainee system
$>$ Realization of ideal working environment
- Enhancement of healthcare programs for executives and employees
- Enhancement of child care and family support system (Implementation of subsidy system for babysitting expenses, etc.)


## Sophistication of management infrastructure

$>$ Promotion of business process reengineering
$>$ Enhancement of internal control
$>$ Implementation of next mission-critical system

# $5[5$ <br> Adjustment of results forecast for full year 

[Consolidated]
(Yen in Millions)

|  | Original <br> Forecast <br> Mar.2008 | Adjusted <br> Forecast <br> Mar.2008 | IncreaseDecrease | Rate of Change (\%) |
| :---: | ---: | ---: | ---: | ---: |
| Sales | 145,000 | 138,000 | $\Delta 7,000$ | $\Delta 4.8 \%$ |
| Gross Profit | 33,350 | 31,700 | $\Delta 1,650$ | $\Delta 4.9 \%$ |
| s.G. \& A. <br> Expenses | 24,000 | 21,800 | $\Delta 2,200$ | $\Delta 9.2 \%$ |
| Operating <br> nncome | 9,350 | 9,900 | 550 | $5.9 \%$ |
| Ordinary <br> Income | 9,500 | 10,200 | 700 | $7.4 \%$ |
| Net Income | 4,900 | 5,200 | 300 | $6.1 \%$ |

## $5 \int$ Main adjustment factors for results forecast for full year

## $>$ Sales/gross profit

1. Influence of network equipment sales
2. Influence of change of business

- Transfer of business
- Shift to strategic customers/solutions
- Focus on new version of ProActive
$>$ S.G. \& A. expenses

1. Transfer of business
2. Streamlining of S.G. \& A. expenses of operating/back-office departments
3. Strategic spending

## $5 \int 5$ Purchase of treasury stock

## > Details of purchase

- Class of shares to be purchased: Common stock of the Company
- Total number of shares to be purchased: 2,500,000 shares (maximum)
[4.71\% of total shares issued (excluding treasury stock)]
- Total purchase price of shares:
- Purchase period:

5,000 million yen (maximum)
January 29, 2008 through March 14, 2008
(Reference) Treasury stock holding as of January 18, 2008
Total number of shares issued (excluding treasury stock) 53,090,981 shares
Number of shares of treasury stock
1,200,466 shares

The information in this material, other than historical facts, is the Company's future prospects in management's view based on the currently available information, and includes risks and uncertainties relating to economic conditions, fierce industry competition, market demand, exchange rates, tax and various systems. Therefore, actual results are subject to change for these various factors and the Company assumes no responsibility to your disadvantages by use of this information. The Company is under no obligation to correct and announce future prospects in this material in light of new information and future events.

