

Consolidated Financial Results for the Six-Months Ended September 30, 2025

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October 29, 2025

FY2025 H1 (from Apr.2025 to Sept.2025)

- Summary of Financial Results from Apr. to Sept. (PL/Incoming Orders/Backlog)
- Proforma Consolidated Financial Results
- Net Sales Analysis
- Operating Profit Analysis
- Incoming Orders/Backlog Analysis
- Business Performance by Reportable Segment (Net Sales/Operating Profit/Operating Profit Margin)
- Business Performance by Reportable Segment (Incoming Orders/Backlog)
- Business Performance by Reportable Segment Analysis

Appendix

- Summary of Financial Results from Jul. to Sept. (PL/Incoming Orders/Backlog)
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- Comparison by Sales Segment (Sales/Incoming Orders/Backlog)
- Sales Comparison by Customer Industry

Summary of Financial Results Apr. to Sept. (PL/Incoming Orders/Backlog)

(Millions of yen)

| | FY2024 (Apr. 2024 - Sept. 2024) | FY2025 (Apr. 2025 - Sept. 2025) | YoY | |
|---|------------------------------------|------------------------------------|----------|-------|
| | | | Amount | % |
| Net Sales | 251,523 | 371,279 | 119,755 | 47.6% |
| Gross Profit | 65,869 | 101,147 | 35,277 | 53.6% |
| Gross Profit Margin | 26.2% | 27.2% | 1.1% | |
| SG&A Expenses | - 38,390 | - 61,446 | - 23,056 | 60.1% |
| Other Income and Expenses | - 520 | 1,905 | 2,426 | |
| Operating Profit | 26,958 | 41,606 | 14,647 | 54.3% |
| Operating Profit Margin | 10.7% | 11.2% | 0.5% | |
| Profit attributable to owners of parent | 19,237 | 35,614 | 16,377 | 85.1% |
| EBITDA* | 37,976 | 59,157 | 21,180 | 55.8% |
| Incoming Orders | 247,880 | 364,108 | 116,228 | 46.9% |
| Backlog | 183,936 | 307,002 | 123,065 | 66.9% |

*EBITDA: Operating Profit + Depreciation and Amortization

FY2025 H1 Proforma Consolidated Financial Results



(Millions of yen)

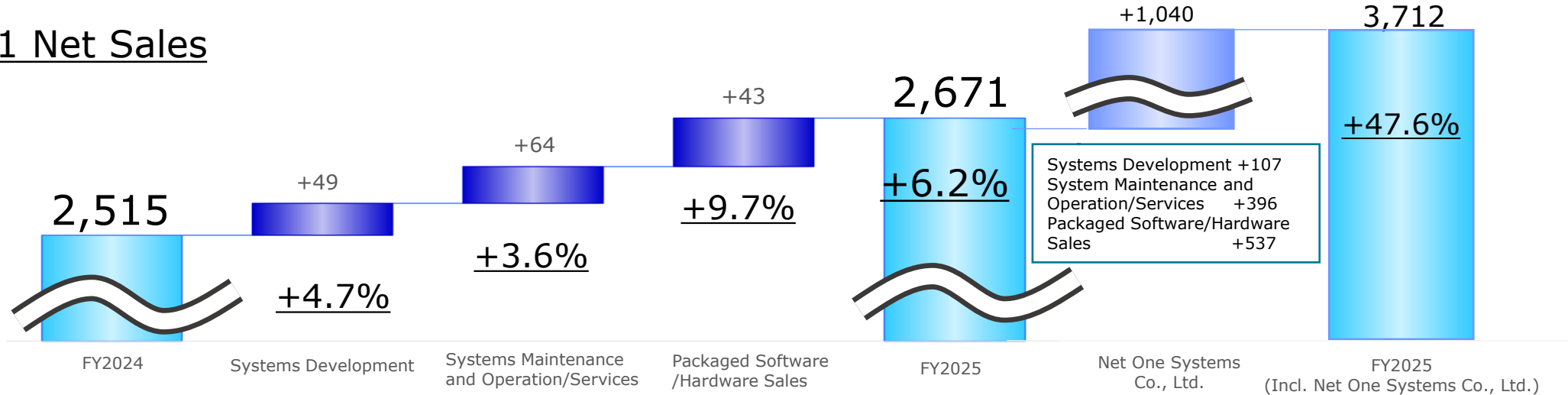
| | FY2024 | | | | FY2025 | | | | Amount (B-A) | % |
|------------------------------|----------|--------------------|-------------------------------|-----------|----------|--------------------|-------------------------------|-----------|-----------------|-------|
| | SCSK | Net One Systems | Merger- related expense | Total (A) | SCSK | Net One Systems | Merger- related expense | Total (B) | | |
| Net Sales | 251,523 | 100,819 | — | 352,343 | 267,190 | 104,088 | — | 371,279 | 18,935 | 5.4% |
| Gross Profit | 65,869 | 26,236 | — | 92,105 | 73,207 | 27,940 | — | 101,147 | 9,041 | 9.8% |
| Gross Profit Margin | 26.2% | 26.0% | | 26.1% | 27.4% | 26.8% | | 27.2% | 1.1% | |
| SG&A Expenses | - 38,390 | - 17,261 | — | - 55,651 | - 41,267 | - 16,666 | - 3,511 | - 61,446 | - 5,794 | 10.4% |
| Other Income and Expenses | - 520 | 259 | — | - 260 | 117 | 1,787 | — | 1,905 | 2,166 | |
| Operating Profit | 26,958 | 9,234 | — | 36,193 | 32,057 | 13,061 | - 3,511 | 41,606 | 5,413 | 15.0% |
| Operating Profit Margin | 10.7% | 9.2% | | 10.3% | 12.0% | 12.5% | | 11.2% | 0.9% | |

FY2025 H1 Net Sales Analysis

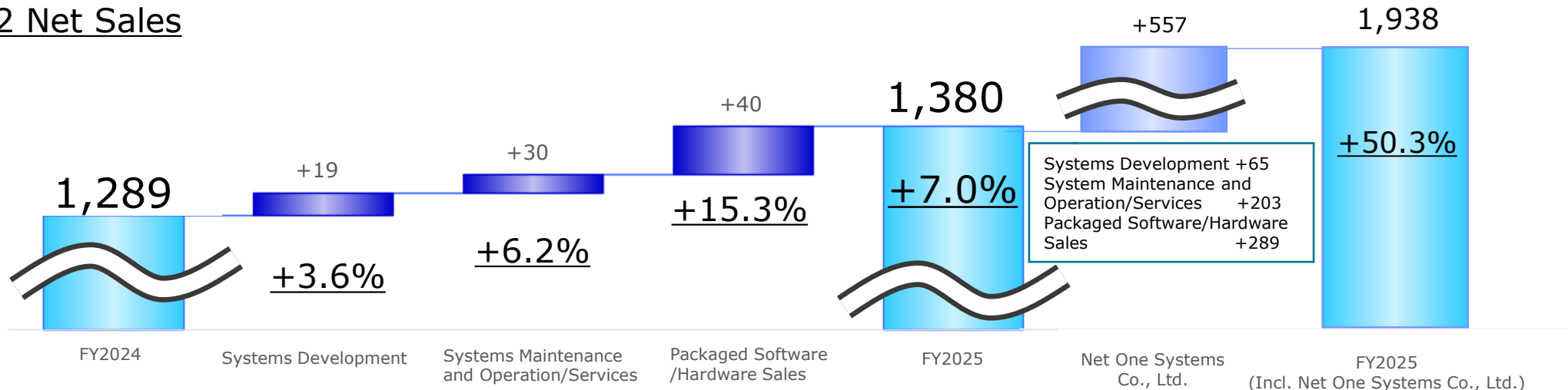


(100 millions of yen)

H1 Net Sales



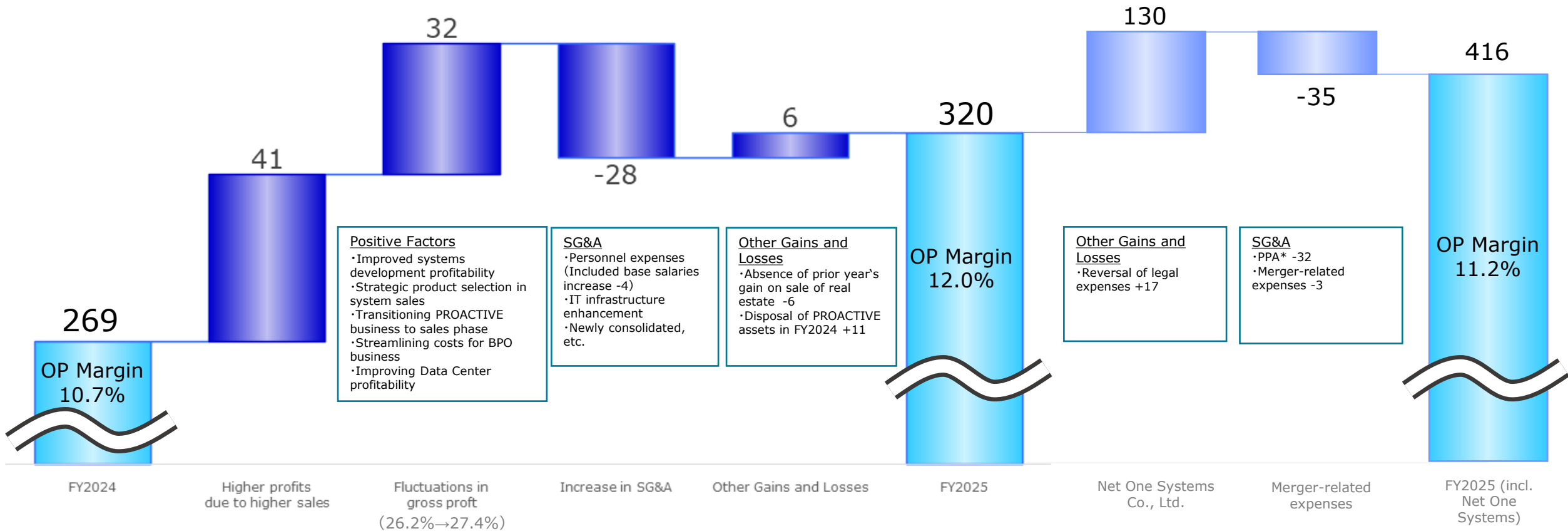
Q2 Net Sales



FY2025 H1 Operating Profit Analysis from Apr. to Sept.



(100 millions of yen)



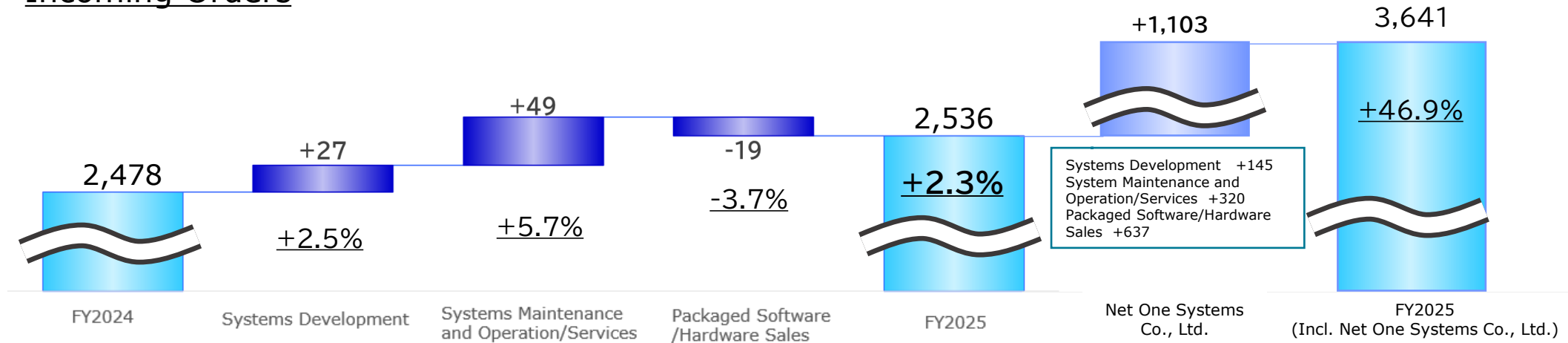
*PPA: Purchase Price Allocation

FY2025 H1 Incoming Orders/ Backlog Analysis

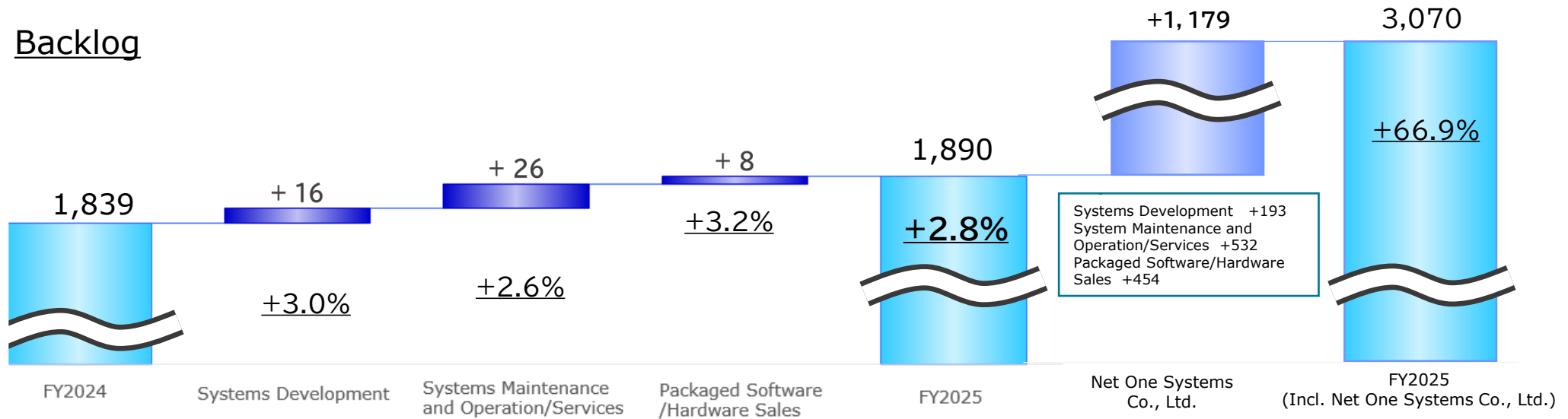


(100 millions of yen)

Incoming Orders

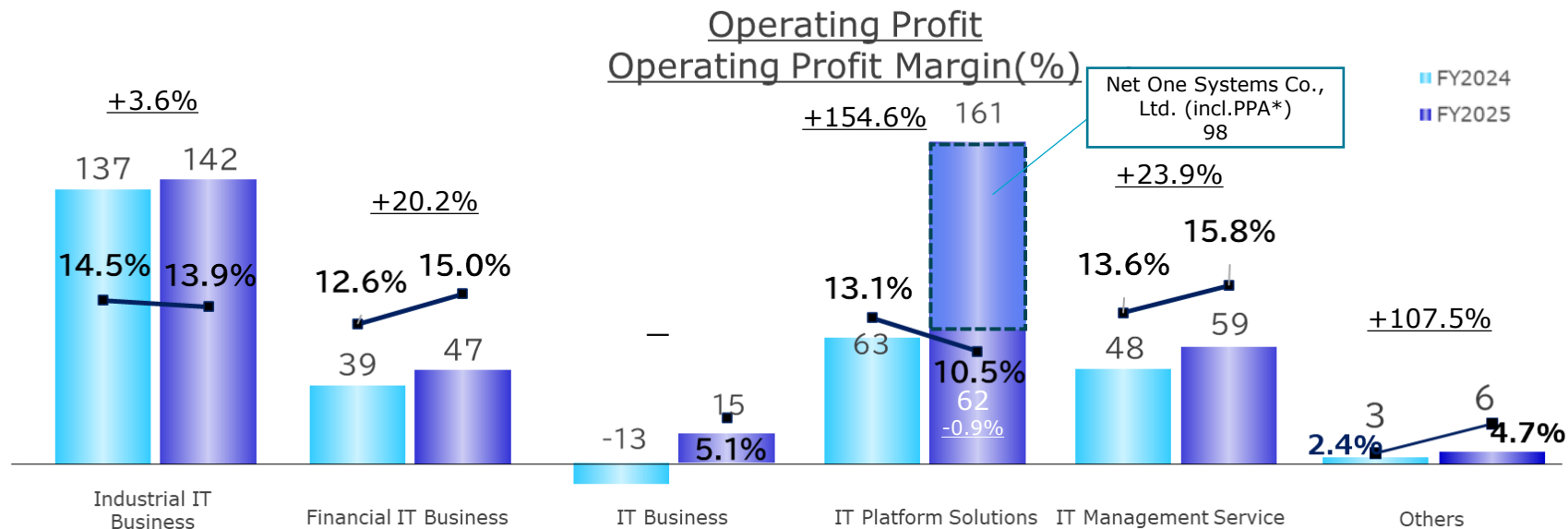
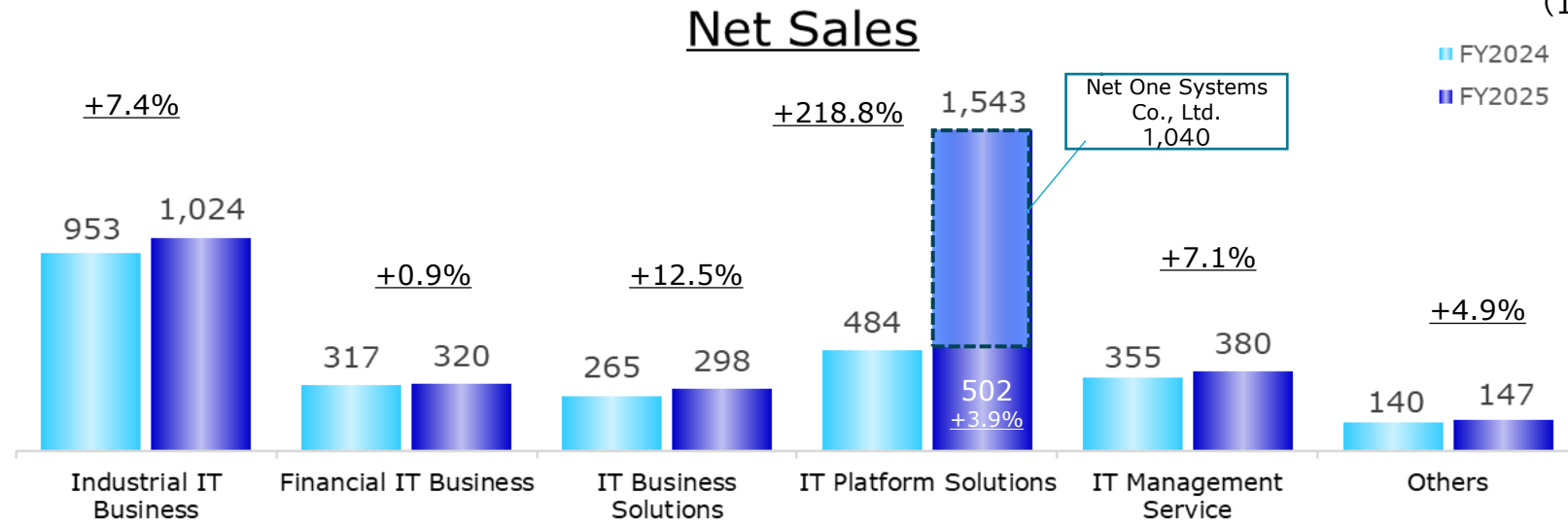


Backlog

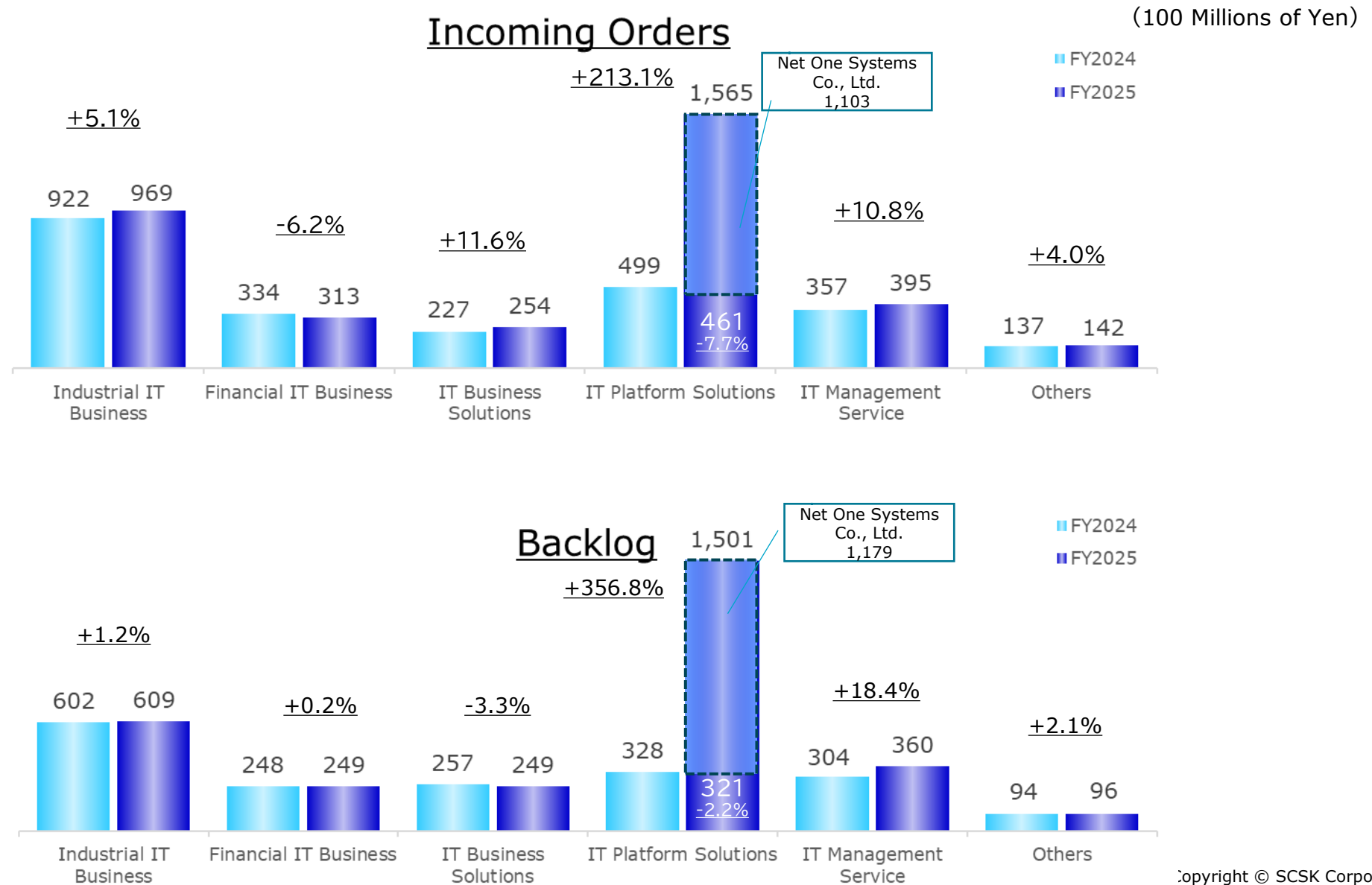


FY2025 H1 Business Performance by Reportable Segment

(100 Millions of Yen)



*PPA:Purchase Price Allocation



| Segment | Net Sales | Operating Profit | Incoming Orders/ Backlog |
|------------------------|--|---|--|
| Industrial IT Business | (+)Demand for strategic investment in the automotive industry (+)Increased in digital supply chain projects (+)Increased in projects for the communications industry (−)Decreased in projects for the distribution industry | (+)Contribution of projects for the automotive industry (+)Contribution of digital supply chain projects (+)Increased in projects for the communications industry (−)Decreased in projects for the distribution industry (−)Reduction in investment for verification services | (+)Increased in projects for electronics industry and communication industry (−)Decreased in projects for the distribution industry (−)Reduction in investment for verification services |
| Financial IT Business | (+)Expansion of systems development projects for the banks and securities firms (−)Shrinking projects for the insurance companies | (+)Improvement of business performance at consolidated subsidiaries (+)Improvement of profitability in projects for the banks and insurance companies | (+)Expansion of systems development projects for the banks (−)Decreased projects for the securities firms and shopping credit/leasing companies |
| IT Business Solution | (+)Increased in EC-related projects due to new consolidation (+)Expansion of PROACTIVE business (−)Cancellations and other issues from certain BPO business customers | (+)Increased in EC-related projects due to new consolidation (+)Improvement of profitability in the PROACTIVE business and in a reaction of loss on disposal last year (−)Cancellations and other issues from certain BPO business customers | (+)Increased in EC-related projects due to new consolidation (+)Increased in PROACTIVE business (−)Cancellations and other issues from certain BPO business customers |

Note: (+):Factors for increase (−):Factors for decrease

| <u>Segment</u> | <u>Net Sales</u> | <u>Operating Profit</u> | <u>Incoming Orders/ Backlog</u> |
|-----------------------|---|---|---|
| IT Platform Solution | (+)Increased in sales of security products for several industries (+)Increased in system sales due to new consolidation (−)Decreased in equipment sales to a specific customer in the communications industry | | (+)Increased in system sales due to new consolidation (−)Decreased in equipment sales to a specific customer in the communications industry |
| IT Management Service | (+)Increased in management services | (+)Improvement of profitability at data centers | (+)Increased demand for management services (+)Increased in data center projects |
| Others | (+)Increased in systems development projects at SCSK Minori Solutions Corp. | (+)Improved the sales mix | (+)Increased in packaged software and hardware sales orders at SCSK Minori Solutions Corp. (−)Decreased in system maintenance and services projects at SCSK Minori Solutions Corp. |

Note: (+):Factors for increase (−):Factors for decrease

Appendix

| (Millions of yen) | | | | |
|---|--------------------------|--------------------------|----------|--------|
| | FY2024 | FY2025 | YoY | |
| | (Jul. 2024 - Sept. 2024) | (Jul. 2025 - Sept. 2025) | Amount | % |
| Net Sales | 128,980 | 193,804 | 64,824 | 50.3% |
| Gross Profit | 34,532 | 52,362 | 17,829 | 51.6% |
| Gross Profit Margin | 26.8% | 27.0% | 0.2% | |
| SG&A Expenses | - 19,297 | - 31,073 | - 11,776 | 61.0% |
| Other Income and Expenses | - 1,191 | 206 | 1,397 | |
| Operating Profit | 14,044 | 21,495 | 7,451 | 53.1% |
| Operating Profit Margin | 10.9% | 11.1% | 0.2% | |
| Profit attributable to owners of parent | 10,015 | 22,198 | 12,183 | 121.6% |
| EBITDA* | 19,585 | 30,686 | 11,101 | 56.7% |
| Incoming Orders | 132,144 | 191,005 | 58,860 | 44.5% |
| Backlog | 183,936 | 307,002 | 123,065 | 66.9% |

*EBITDA: Operating Profit + Depreciation and Amortization

FY2025 H1 Proforma Consolidated Financial Results from Jul. to Sept.



(Millions of yen)

| | FY2024 | | | | FY2025 | | | | Amount (B-A) | % |
|---------------------------|----------|--------------------|-------------------------------|-----------|----------|--------------------|-------------------------------|-----------|-----------------|-------|
| | SCSK | Net One Systems | Merger- related expense | Total (A) | SCSK | Net One Systems | Merger- related expense | Total (B) | | |
| Net Sales | 128,980 | 55,111 | — | 184,091 | 138,018 | 55,786 | — | 193,804 | 9,713 | 5.3% |
| Gross Profit | 34,532 | 13,954 | — | 48,486 | 37,822 | 14,539 | — | 52,362 | 3,875 | 8.0% |
| Gross Profit Margin | 26.8% | 25.3% | | 26.3% | 27.4% | 26.1% | | 27.0% | 0.7% | |
| SG&A Expenses | - 19,297 | - 8,822 | — | - 28,119 | - 20,969 | - 8,306 | - 1,796 | - 31,073 | - 2,953 | 10.5% |
| Other Income and Expenses | - 1,191 | 515 | — | - 676 | 36 | 169 | — | 206 | 882 | |
| Operating Profit | 14,044 | 5,647 | — | 19,691 | 16,889 | 6,402 | - 1,796 | 21,495 | 1,804 | 9.2% |
| Operating Profit Margin | 10.9% | 10.2% | | 10.7% | 12.2% | 11.5% | | 11.1% | 0.4% | |

Systems Development

(Lower row: The three-month period from Jul. to Sept.)

(Millions of yen)

| | FY2024 | FY2025 | YoY | | FY2025 Net One Systems |
|-----------------|--------------------------|--------------------------|--------|-------|------------------------------|
| | (Apr. 2024 - Sept. 2024) | (Apr. 2025 - Sept. 2025) | Amount | % | |
| Net Sales | 103,835 | 119,466 | 15,630 | 15.1% | 10,723 |
| | 53,107 | 61,536 | 8,428 | 15.9% | 6,507 |
| Incoming Orders | 109,249 | 126,623 | 17,373 | 15.9% | 14,594 |
| | 55,233 | 65,710 | 10,476 | 19.0% | 7,194 |
| Backlog | 56,500 | 77,512 | 21,012 | 37.2% | 19,341 |

- Net Sales
 - Increased in systems development projects for the communications industry and the electronics industry
 - Increased in demand for strategic investment in the automotive industry
 - Decreased in reaction to projects for the distribution industry and the shopping credit/leasing companies
- Incoming Orders/Backlog
 - Increased mainly in systems development projects for the communications industry and the electronics industry
 - Decreased in reaction to projects for the distribution industry and securities firm

Note: The comments exclude increase/decrease factors for Net One Systems Co., Ltd.

System Maintenance and Operation/Services

(Lower row: The three-month period from Jul. to Sept.)

(Millions of yen)

| | FY2024 | FY2025 | YoY | | FY2025 Net One Systems |
|-----------------|--------------------------|--------------------------|--------|-------|------------------------------|
| | (Apr. 2024 - Sept. 2024) | (Apr. 2025 - Sept. 2025) | Amount | % | |
| Net Sales | 97,988 | 144,045 | 46,057 | 47.0% | 39,611 |
| | 49,666 | 73,071 | 23,405 | 47.1% | 20,311 |
| Incoming Orders | 85,946 | 122,981 | 37,034 | 43.1% | 32,039 |
| | 46,967 | 63,648 | 16,681 | 35.5% | 16,607 |
| Backlog | 101,649 | 157,485 | 55,836 | 54.9% | 53,224 |

- Net Sales
 - Increased in EC-related projects due to new consolidation
 - Increased in management service
 - Cancellations and other issues from certain BPO business customers
- Incoming Orders/Backlog
 - Increased in EC-related projects due to new consolidation
 - Increased in management service business and data center business
 - Cancellations and other issues from certain BPO business customers

Note: The comments exclude increase/decrease factors for Net One Systems Co., Ltd.

Packaged Software/Hardware Sales

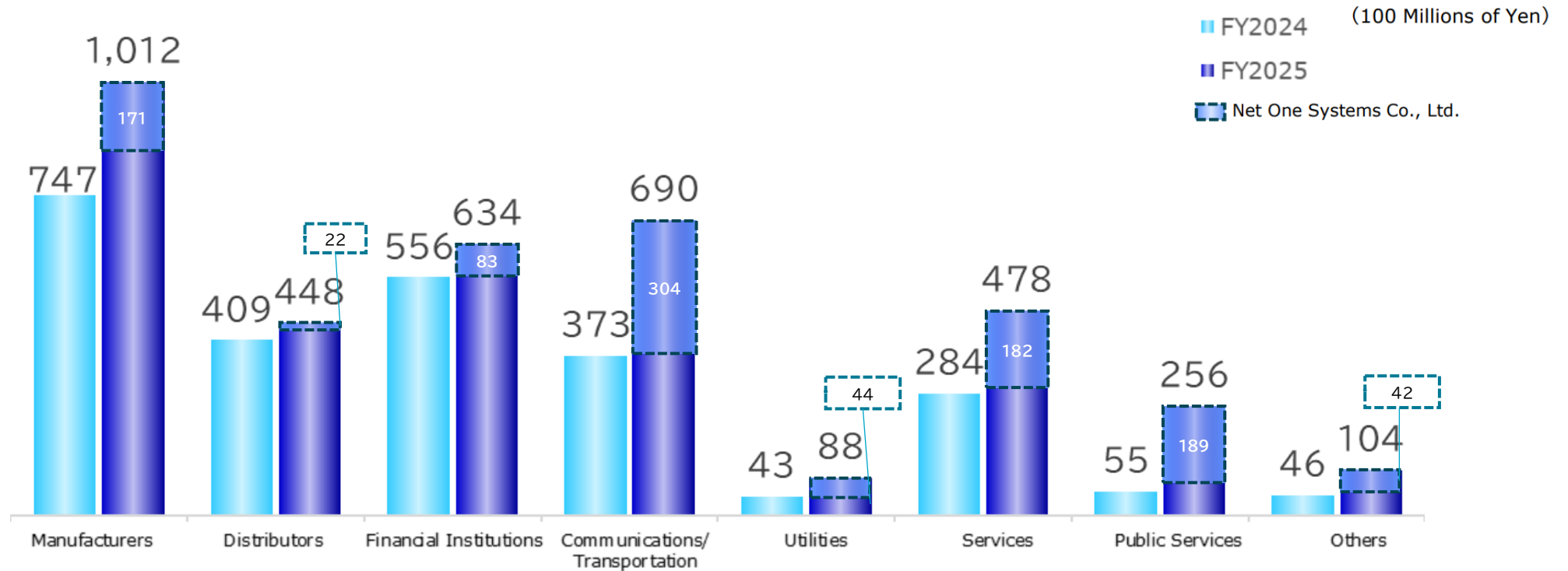
(Lower row: The three-month period from Jul. to Sept.)

(Millions of yen)

| | FY2024 | FY2025 | YoY | | FY2025 Net One Systems |
|--------------------|--------------------------|--------------------------|--------|--------|------------------------------|
| | (Apr. 2024 - Sept. 2024) | (Apr. 2025 - Sept. 2025) | Amount | % | |
| Net Sales | 49,699 | 107,767 | 58,067 | 116.8% | 53,754 |
| | 26,206 | 59,196 | 32,989 | 125.9% | 28,968 |
| Incoming Orders | 52,683 | 114,504 | 61,820 | 117.3% | 63,745 |
| | 29,943 | 61,645 | 31,702 | 105.9% | 31,992 |
| Backlog | 25,786 | 72,003 | 46,217 | 179.2% | 45,401 |

- Net Sales
 - Increased in sales of security products for the electronics industry, the distribution industry, and the transportation industry
 - Increased in sales of hardware equipment for academic research institutions and for public services
 - Decreased in sales of equipment for specific customers in the communications industry
- Incoming Orders
 - Increased in sales of security products for the electronics industry, the distribution industry, and the transportation industry
 - Increased in sales for the public services and in sales of equipment for insurance companies, and shopping credit/leasing companies
 - Decreased in sales of equipment for specific customers in the communications industry
- Backlog
 - Increased in sales of hardware equipment for academic research institutions and for insurance companies
 - Increased in sales of equipment for specific customers in the communications industry

Note: The comments exclude increase/decrease factors for Net One Systems Co., Ltd.



- In the manufacturing industry, increased due to strategic investments for the automotive industry, systems development projects for the electronic industries and sales increase of security products
- In the distribution industry, sales increased due to maintenance and operation and system sales, despite a reactionary decline in core system construction projects
- In the financial industry, decreased due to a reactionary decline in system sales to the banks and a reactionary decline in development projects for shopping credit/leasing, and insurance companies
- In the communications and transportation industry, although decreased due to sales of equipment to specific customers in the communications industry, increased system development and sales of security products to transportation industry
- The electric power and gas industry remained largely flat year-on-year
- In the services industry, increased due to maintenance and operation services for the information service
- In the public services industry, increased due to system sales to academic and research institutions

Note: The comments exclude increase/decrease factors for Net One Systems Co., Ltd.

Attention on the use of this document

- We have made amendment of FY2024 data (Sales Comparison by Customer Industry) to reflect the revision of industry applied to some customers.
- Business Performance by Reportable Segments have been reclassified to reflect the change in segment classification in FY2025 under review. Accordingly, results for the FY2024 have been reclassified to reflect this change in segment classification.
- Figures are rounded down to the nearest unit and Percentages are rounded to the nearest unit.

Disclaimer

- This data is intended to provide information about the Group's performance and business strategy and is not intended to solicit the purchase or sales of shares in Group companies.
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