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## 2008年3月期 中間決算 補足説明資料

Supplementary information on the financial position and the operating results for the six months ended September 30, 2007

2007年11月8日  
株式会社CSKホールディングス  
CSK HOLDINGS CORPORATION

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# 連結損益計算書 Consolidated statements of income

(単位:億円/100millions of yen)

|  | 第39期<br>2006/9 | 第40期<br>2007/9 | 前年同期比<br>Varience |       | 備考<br>Comment                                     |
|--|----------------|----------------|-------------------|-------|---|
| 売上高<br>Operating revenue                                   | 1,196          | 1,253          | 56                |       | 情報サービス事業、金融サービス事業及び証券事業が好調に推移。                    |
| 情報サービス事業<br>IT services business                           | 925            | 961            | 36                |       | テクノロジーサービスにおけるシステム開発拡大・ビジネスサービスにおける検証サービスが順調に推移 等 |
| 金融サービス事業<br>Financial services business                    | 153            | 171            | 17                |       | 匿名組合等を通じた不動産関連投資及び株式等への投資事業が順調に推移 等               |
| 証券事業<br>Securities business                                | 109            | 127            | 17                |       | 受入手数料が順調に推移、株式及び債券のトレーディングに係る収益の拡大。               |
| プリペイドカード事業<br>Prepaid card business                        | 14             | 12             | △2                |       | 大手コンビニエンスストアで類似のプリペイドカードが発行されたこと 等                |
| 消去又は全社<br>Elimination and Corporate                        | △6             | △19            | △12               |       |   |
| 売上原価<br>Operating costs                                    | 722            | 737            | 14                |       |   |
| 売上総利益<br>Gross profit                                      | 473            | 515            | 42                | 9.0%  |   |
| 売上総利益率 :<br>Gross profit/Operating revenue                 | 39.6%          | 41.2%          | 1.6%              |       |   |
| 販売費及び一般管理費<br>Selling, general and administrative expenses | 280            | 324            | 43                |       | 証券事業での取引関係費、先行投資費用増加、CSKホールディングスのグループ全体の情報インフラ整備費 |
| 営業利益<br>Operating income                                   | 192            | 191            | △0                | △0.5% | 情報サービス事業でのシステム開発及び金融サービスの投資事業が好調に推移               |
| 営業利益率 :<br>Operating income/Operating revenue              | 16.1%          | 15.3%          | △0.8%             |       |   |
| 情報サービス事業<br>IT services business                           | 77             | 88             | 11                |       | テクノロジーサービスにおけるシステム開発の生産性向上 等                      |
| 金融サービス事業<br>Financial services business                    | 122            | 134            | 12                |       | 匿名組合等を通じた不動産関連投資及び株式等への投資事業が順調に推移 等               |
| 証券事業<br>Securities business                                | 2              | △3             | △6                |       | 取引関係費の増加と先行投資費用増加 等                               |
| プリペイドカード事業<br>Prepaid card business                        | △0             | △0             | 0                 |       |   |
| 消去又は全社<br>Elimination and Corporate                        | △8             | △27            | △18               |       | グループ全体での情報インフラ整備費用増加                              |
| 営業外収益<br>Non-operating income                              | 11             | 15             | 4                 |       |   |
| 営業外費用<br>Non-operating expense                             | 6              | 7              | 1                 |       |   |
| 経常利益<br>Ordinary income                                    | 198            | 199            | 1                 | 0.9%  |   |
| 経常利益率 :<br>Ordinary income/Operating revenue               | 16.6%          | 15.9%          | △0.6%             |       |   |
| 特別利益<br>Extraordinary gains                                | 7              | 1              | △5                |       |   |
| 特別損失<br>Extraordinary losses                               | 4              | 15             | 11                |       | 投資有価証券評価損 +10億円                                   |
| 税引前中間純利益<br>Income before income taxes                     | 201            | 185            | △15               | △7.6% |   |
| 法人税等他<br>Income taxes and others                           | 96             | 65             | △31               |       | 法人税等還付税額:CSK-FIN △18億円、CSK-HD △9億円                |
| 中間純利益<br>Net income  | 104            | 120            | 15                | 15.2% |   |
| 中間純利益率 :<br>Net income/Operating revenue                   | 8.8%           | 9.6%           | 0.9%              |       |   |

# 連結貸借対照表(1) Consolidated balance sheets(1)

(単位:億円/100millions of yen)

|  | 第39期<br>2007/3 | 第40期<br>2007/9 | 前期比<br>Varience | 備考<br>Comment                             |
|--|----------------|----------------|-----------------|---|
| <b>流動資産</b>  |                |                |                 |   |
| Current assets   | 4,620          | 4,385          | △234            | △5.1%                                     |
| 現金及び預金<br>Cash and time deposits   | 1,084          | 862            | △221            | CSK-HD △322億円、コスモ証券 +42億円、CSK-FIN +18億円、他 |
| 受取手形及び売掛金<br>Notes and accounts receivable                               | 336            | 295            | △41             | CSK-SYS(再編各社合計) △32億円                     |
| 有価証券<br>Marketable securities  | 72             | 72             | 0               |   |
| 営業投資有価証券<br>Venture capital investments                                  | 21             | 40             | 19              |   |
| 在庫資産<br>Inventories  | 48             | 50             | 2               |   |
| 金融サービス運用資産<br>Investments related to financial services                  | 1,108          | 1,459          | 351             | 不動産関連への新規投資が増加                            |
| 証券業における預託金<br>Cash segregated as deposits related to securities business | 463            | 377            | △86             |   |
| 証券業におけるトレーディング商品<br>Trading assets related to securities business        | 156            | 126            | △29             |   |
| 証券業における信用取引資産<br>Receivables related to margin transactions              | 911            | 721            | △189            |   |
| その他<br>Other current assets  | 458            | 389            | △69             | 短期繰延税金資産 △50億円、他                          |
| 投資損失引当金<br>Allowance for losses on investment securities                 | △38            | △10            | 28              | IPモバイル +32億円(直接減額)                        |
| 貸倒引当金<br>Allowance for doubtful accounts                                 | △2             | △2             | 0               |   |
| <b>固定資産</b>  |                |                |                 |   |
| Fixed assets   | 1,152          | 1,200          | 47              | 4.2%                                      |
| <b>有形固定資産</b>  |                |                |                 |   |
| Tangible fixed assets  | 269            | 312            | 42              | 15.8%                                     |
| 建物及び構築物<br>Buildings and structures                                      | 87             | 138            | 51              | CSK-HD CSK多摩センター、他                        |
| 土地<br>Land   | 108            | 124            | 15              | CSK-HD 事務所設備の新規取得、他                       |
| その他<br>Other tangible fixed assets                                       | 74             | 49             | △24             | CSK-HD 建設仮勘定 △26億円(CSK多摩センター開設に伴い振替)、他    |
| <b>無形固定資産</b>  |                |                |                 |   |
| Intangible fixed assets  | 140            | 177            | 37              | 26.5%                                     |
| のれん<br>Goodwill  | 8              | 7              | △1              |   |
| その他<br>Other intangible fixed assets                                     | 131            | 170            | 38              | 新証券システム、他                                 |
| <b>投資その他の資産</b>  |                |                |                 |   |
| Investments and other assets   | 742            | 710            | △31             | △4.3%                                     |
| 投資有価証券<br>Investments in securities                                      | 600            | 553            | △46             | その他有価証券(株式) △36億円、他                       |
| 前払年金費用<br>Prepaid pension costs  | 33             | 32             | △0              |   |
| 繰延税金資産<br>Deferred income taxes  | 19             | 29             | 9               |   |
| その他<br>Other assets  | 107            | 113            | 5               |   |
| 貸倒引当金<br>Allowance for doubtful accounts                                 | △18            | △18            | 0               |   |
| <b>資産合計</b>  | 5,772          | 5,585          | △187            | △3.2%                                     |
| Total assets   |                |                |                 |   |

## 連結貸借対照表(2) Consolidated balance sheets (2)

(単位:億円/100millions of yen)

|  | 第39期<br>2007/3 | 第40期<br>2007/9 | 前期比<br>Variance | 備考<br>Comment                |
|--|----------------|----------------|-----------------|------------------------------|
| 流动负债 : Current liabilities   | 2,800          | 2,624          | △175            | △6.3%                        |
| 貿易預金<br>Accounts payable   | 112            | 94             | △18             | CSK-SYS(再編各社合計) △15億円        |
| 短期借入金<br>Short-term bank loans payable   | 280            | 324            | 44              | コスモ証券 +41億円、他                |
| 一年内償還予定社債<br>Current portion of corporate bonds payable  | 200            | 200            | -               | CSK-HD 第1回～第3回無担保社債(私募債)     |
| 未払法人税等<br>Accrued income taxes   | 86             | 36             | △49             | CSK-HD △21億円、CSK-FIN △20億円、他 |
| カード預り金<br>Deposits received of prepaid cards   | 428            | 435            | 6               | QUO                          |
| 賞与引当金<br>Accrued bonuses to employees  | 64             | 63             | △1              |                              |
| 開発等損失引当金<br>Allowance for anticipated losses on contracts  | 8              | 5              | △3              | CSK-SYS(再編各社合計) △3億円         |
| 金融サービス負債<br>Liabilities related to financial services  | 151            | 341            | 189             | 匿名組合の負債が増加                   |
| 証券業におけるトレーディング商品<br>Trading liabilities related to securities business   | 91             | 44             | △46             |                              |
| 証券業における信用取引負債<br>Payable related to margin transactions  | 558            | 314            | △244            | コスモ証券                        |
| 証券業における預り金及び受入保証金<br>Deposits received and guarantee deposits received from customers related to securities business | 560            | 542            | △17             |                              |
| その他<br>Other current liabilities   | 257            | 220            | △37             |                              |
| 固定負債 : Long-term liabilities   | 870            | 839            | △31             | △3.7%                        |
| 社債<br>Corporate bonds payable  | 200            | 200            | -               | CSK-HD 第4回～第6回無担保社債(私募債)     |
| 新株予約権付社債<br>Convertible bonds payable  | 580            | 567            | △12             | ユーロ円建社債の一部線上償還               |
| 長期借入金<br>Long-term bank loans payable  | 50             | 50             | 0               |                              |
| 退職給付引当金<br>Accrued employees' retirement benefits  | 5              | 3              | △2              |                              |
| 役員退職慰労金引当金<br>Accrued directors' retirement benefits   | 2              | 1              | △1              |                              |
| その他<br>Other long-term liabilities   | 33             | 15             | △17             |                              |
| 特別法上の準備金 : Statutory reserve   | 13             | 14             | 1               | 9.4%                         |
| 証券取引責任準備金<br>Reserve for securities trading liabilities  | 13             | 14             | 1               | コスモ証券                        |
| 金融先物取引責任準備金<br>Reserve for financial futures trading liabilities   | 0              | 0              | 0               |                              |
| 負債合計 : Total liabilities   | 3,685          | 3,478          | △206            | △5.6%                        |
| 株主資本 : Shareholders' equity  | 1,752          | 1,823          | 70              | 4.0%                         |
| 資本金<br>Common stock  | 727            | 732            | 4               | 0.6% CSK-HD 新株予約権の行使 +4億円    |
| 資本剰余金<br>Capital surplus   | 374            | 378            | 4               | 1.1% CSK-HD 新株予約権の行使 +4億円    |
| 利益剰余金<br>Retained earnings   | 846            | 952            | 105             | 12.5% 中間純利益 +120億円、他         |
| 自己株式<br>Treasury stock, at cost  | △196           | △240           | △43             | - CSK-HD 自己株式取得、他            |
| 評価・換算差額等 : Valuation and translation adjustments   | 89             | 46             | △42             | △47.6%                       |
| その他有価証券評価差額金<br>Net unrealized gains on securities   | 89             | 46             | △42             | △47.6%                       |
| 繰延ヘッジ損益<br>Net unrealized gains on hedging derivatives   | 0              | △0             | △0              | △288.9%                      |
| 為替換算調整勘定<br>Foreign currency translation adjustments   | -              | △0             | △0              | -                            |
| 少数株主持分 : Minority interests  | 245            | 237            | △8              | △3.6%                        |
| 純資産合計 : Total net assets   | 2,087          | 2,107          | 19              | 0.9%                         |
| 負債純資産合計 : Total liabilities and net assets   | 5,772          | 5,585          | △187            | △3.2%                        |

## 連結業績推移／指標 Consolidated financial highlights／Management index

(単位: 億円/100millions of yen)

|               |  | 中間<br>Half year |          |          | 通期<br>Full year |          |                    |
|---------------|--|-----------------|----------|----------|-----------------|----------|--------------------|
|               |  | 2005/9          | 2006/9   | 2007/9   | 2006/3          | 2007/3   | 2008/3<br>Forecast |
| 売上高           | Operating revenue                                | 1,109           | 1,196    | 1,253    | 2,411           | 2,459    | 2,600              |
| 営業利益          | Operating income                                 | 64              | 192      | 191      | 251             | 299      | 340                |
| (利益率)         | Ratio to operating revenue                       | 5.8%            | 16.1%    | 15.3%    | 10.4%           | 12.2%    | 13.1%              |
| 経常利益          | Ordinary income                                  | 76              | 198      | 199      | 269             | 308      | 350                |
| (利益率)         | Ratio to operating revenue                       | 6.9%            | 16.6%    | 15.9%    | 11.2%           | 12.5%    | 13.5%              |
| 当期純利益         | Net income                                       | 116             | 104      | 120      | 308             | 86       | 205                |
| (利益率)         | Ratio to operating revenue                       | 10.5%           | 8.8%     | 9.6%     | 12.8%           | 3.5%     | 7.9%               |
| 純資産           | Net assets                                       | 1,636           | 2,062    | 2,107    | 1,798           | 2,087    | —                  |
| 総資産           | Total assets                                     | 4,675           | 5,540    | 5,585    | 5,431           | 5,772    | —                  |
| 資本金           | Common stock                                     | 698             | 721      | 732      | 715             | 727      | —                  |
| 発行済株式数(千株)    | Number of shares issued<br>(thousands of shares) | 73,807          | 73,979   | 73,530   | 73,648          | 74,288   | 73,530             |
| 1株当たり当期純利益(円) | Net income per share(yen)                        | 154.56          | 142.06   | 163.89   | 410.52          | 117.35   | 278.80             |
| 1株当たり純資産(円)   | Shareholders' equity per share(yen)              | 2,217.85        | 2,468.27 | 2,543.30 | 2,437.08        | 2,479.33 | —                  |
| 自己資本比率        | Equity ratio                                     | 35.0%           | 33.0%    | 33.5%    | 33.1%           | 31.9%    | —                  |
| 自己資本当期純利益率    | Return on equity(ROE)                            | 7.3%            | 5.8%     | 6.5%     | 18.4%           | 4.8%     | —                  |
| 総資産当期純利益率     | Return on assets(ROA)                            | 2.5%            | 1.9%     | 2.1%     | 6.2%            | 1.5%     | —                  |
| 配当性向(連結)      | Dividends payout ratio                           |                 |          |          | 9.7%            | 34.1%    | 14.3%              |
| 純資産配当率(連結)    | Dividends on net assets                          |                 |          |          | 1.8%            | 1.6%     | —                  |

## 連結セグメント情報 Consolidated segment information

(単位:百万円/millions of yen)

| 四半期      |                                       | 2007/3 |         |         |         | 2008/3 |       |
|----------|---------------------------------------|--------|---------|---------|---------|--------|-------|
|          |                                       | 1Q     | 2Q      | 3Q      | 4Q      | 1Q     | 2Q    |
| 売上高      | Operating revenue                     | 58,490 | 61,136  | 58,238  | 68,116  | 68,099 | 16.4% |
| 情報サービス   | IT services business                  | 43,227 | 49,302  | 45,493  | 56,257  | 44,878 | 3.8%  |
| 金融サービス   | Financial services business           | 9,017  | 6,303   | 5,750   | 4,018   | 16,461 | 82.6% |
| 証券       | Securities business                   | 5,667  | 5,326   | 6,253   | 7,458   | 6,917  | 22.1% |
| プリペイドカード | Prepaid card business                 | 729    | 737     | 1,241   | 1,060   | 688    | △5.7% |
| 消去又は全社   | Elimination and Corporate             | △151   | △532    | △499    | △678    | △846   | —     |
| 営業利益     | Operating income/Operating revenue    | 10,469 | 8,777   | 8,143   | 2,514   | 17,586 | 68.0% |
| (利益率)(%) | Operating income/Operating revenue(%) | 17.9%  | 14.4%   | 14.0%   | 3.7%    | 25.8%  | 7.9%  |
| 情報サービス   | IT services business                  | 3,092  | 4,621   | 3,619   | 3,444   | 3,579  | 15.7% |
| 金融サービス   | Financial services business           | 7,753  | 4,455   | 4,760   | △1,127  | 14,823 | 91.2% |
| 証券       | Securities business                   | 315    | △27     | 606     | 863     | 491    | 56.0% |
| プリペイドカード | Prepaid card business                 | △40    | △57     | △58     | △95     | △4     | —     |
| 消去又は全社   | Elimination and Corporate             | △651   | △213    | △784    | △569    | △1,303 | —     |
| 累計       |                                       | 2007/3 |         |         |         | 2008/3 |       |
|          |                                       | 1Q     | 2Q累計    | 3Q累計    | 4Q累計    | 1Q     | 2Q累計  |
| 売上高      | Operating revenue                     | 58,490 | 119,626 | 177,865 | 245,981 | 68,099 | 16.4% |
| 情報サービス   | IT services business                  | 43,227 | 92,530  | 138,023 | 194,281 | 44,878 | 3.8%  |
| 金融サービス   | Financial services business           | 9,017  | 15,320  | 21,070  | 25,089  | 16,461 | 82.6% |
| 証券       | Securities business                   | 5,667  | 10,993  | 17,246  | 24,705  | 6,917  | 22.1% |
| プリペイドカード | Prepaid card business                 | 729    | 1,466   | 2,707   | 3,768   | 688    | △5.7% |
| 消去又は全社   | Elimination and Corporate             | △151   | △684    | △1,183  | △1,862  | △846   | —     |
| 営業利益     | Operating income/Operating revenue    | 10,469 | 19,247  | 27,390  | 29,904  | 17,586 | 68.0% |
| (利益率)(%) | Operating income/Operating revenue(%) | 17.9%  | 16.1%   | 15.4%   | 12.2%   | 25.8%  | 7.9%  |
| 情報サービス   | IT services business                  | 3,092  | 7,714   | 11,333  | 14,777  | 3,579  | 15.7% |
| 金融サービス   | Financial services business           | 7,753  | 12,208  | 16,969  | 15,841  | 14,823 | 91.2% |
| 証券       | Securities business                   | 315    | 287     | 894     | 1,757   | 491    | 56.0% |
| プリペイドカード | Prepaid card business                 | △40    | △98     | △156    | △252    | △4     | —     |
| 消去又は全社   | Elimination and Corporate             | △651   | △864    | △1,649  | △2,218  | △1,303 | —     |

## 受注高、受注残高、設備投資、減価償却、従業員数 Orders received, Backlog of orders, Capital expenditure, Depreciation, Employees

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### ○ 受注高 Orders received

(単位:億円/100millions of yen)

| 2006/9 | 2007/9 | 前年同期比<br>Varience |
|--------|--------|-------------------|
| 533    | 589    | 10.5%             |

### ○ 受注残高 Backlog of orders

(単位:億円/100millions of yen)

| 2006/9 | 2007/9 | 前年同期比<br>Varience |
|--------|--------|-------------------|
| 486    | 483    | △0.6%             |

※ 受注高及び受注残高は、テクノロジーサービスの主要事業会社4社の数値。 The order received and the backlog of orders are the main numerical values of four companies with the technology service.  
2006/9は、再編前の事業会社3社(CSKシステムズ、CSKネットワークシステムズ、CSKフィールドサービス)の単純合算からCSK証券サービスへの移管相当額等を調整しております。  
2007/9は、事業会社4社(CSKシステムズ、CSK-ITマネジメント、CSKシステムズ西日本、CSKシステムズ中部)の単純合算値。

### ○ 設備投資 Capital expenditure

(単位:億円/100millions of yen)

|     | 2006/3 | 2007/3 | 2008/3 |
|-----|--------|--------|--------|
| 中間期 | 30     | 60     | 111    |
| 通期  | 79     | 159    | 236    |

※ 2008/3の通期は、概算予想値。 The forecast of this fiscal year end.

### ○ 減価償却 Depreciation

(単位:億円/100millions of yen)

|     | 2006/3 | 2007/3 | 2008/3 |
|-----|--------|--------|--------|
| 中間期 | 28     | 21     | 22     |
| 通期  | 58     | 41     | 56     |

※ 2008/3の通期は、概算予想値。 The forecast of this fiscal year end.

### ○ 従業員数 Employees

(単位:人)

|     | 2006/3 | 2007/3 | 2008/3 |
|-----|--------|--------|--------|
| 中間期 | 9,804  | 10,124 | 10,573 |
| 通期  | 9,878  | 10,267 | 10,800 |

※ 2008/3の通期は、概算予想値。 The forecast of this fiscal year end.

# 連結決算実績 及び 通期予想(会社別) Consolidated operating results & earnings forecast by companies

(単位:億円/100millions of yen)

|  |   | 2006/3                     |                             |                            |                     | 2007/3                     |                             |                            |                     | 2008/3                     |                             |                            |                     |
|--|---|----------------------------|-----------------------------|----------------------------|---------------------|----------------------------|-----------------------------|----------------------------|---------------------|----------------------------|-----------------------------|----------------------------|---------------------|
|  |   | 売上<br>Operating<br>revenue | 営業利益<br>Operating<br>income | 経常利益<br>Ordinary<br>income | 当期純利益<br>Net income | 売上<br>Operating<br>revenue | 営業利益<br>Operating<br>income | 経常利益<br>Ordinary<br>income | 当期純利益<br>Net income | 売上<br>Operating<br>revenue | 営業利益<br>Operating<br>income | 経常利益<br>Ordinary<br>income | 当期純利益<br>Net income |
| 情報サービス                                 | IT services business                        |                            |                             |                            |                     |                            |                             |                            |                     |                            |                             |                            |                     |
| CSK-SYS(再編各社合計) <sup>※1</sup>          |   | 2,218                      | 101                         | 107                        | 3                   | 2,209                      | 154                         | 150                        | 84                  | 2,315                      | 190                         | 186                        | 106                 |
| JIEC                                   |   | 1,401                      | 67                          | 68                         | △5                  | 1,330                      | 89                          | 85                         | 47                  | 1,294                      | 127                         | 124                        | 73                  |
| ペリサーブ                                  |   | 134                        | 7                           | 7                          | 4                   | 146                        | 11                          | 12                         | 6                   | 155                        | 14                          | 14                         | 8                   |
| SWC(連結)                                |   | 47                         | 7                           | 7                          | 4                   | 69                         | 11                          | 11                         | 6                   | 85                         | 14                          | 14                         | 7                   |
| CCO-Grp(連結)                            |   | 195                        | 10                          | 12                         | 7                   | 205                        | 19                          | 20                         | 11                  | 220                        | 16                          | 16                         | 9                   |
| CSK-SS                                 |   | 55                         | 2                           | 3                          | 4                   | 63                         | 4                           | 5                          | 3                   | 71                         | 6                           | 6                          | 3                   |
| CSK-MK                                 |   | 81                         | 13                          | 13                         | △0                  | 113                        | 19                          | 19                         | 12                  | 129                        | 13                          | 13                         | 7                   |
| その他                                    |   | 34                         | △13                         | △12                        | △14                 | 31                         | △5                          | △5                         | △2                  | 23                         | △7                          | △7                         | △5                  |
| 金融サービス・証券                              | Financial services<br>Securities services   | 268                        | 6                           | 7                          | 3                   | 247                        | 3                           | 1                          | △2                  | 336                        | 6                           | 4                          | 1                   |
| プリペイドカード                               | Prepaid card business                       | 418                        | 168                         | 169                        | 150                 | 508                        | 182                         | 184                        | 69                  | 540                        | 206                         | 208                        | 122                 |
| CSKホールディングス CSK HOLDINGS <sup>※2</sup> |   | 28                         | △1                          | 9                          | 4                   | 37                         | △2                          | 9                          | 5                   | 27                         | △0                          | 13                         | 7                   |
| 小計                                     | Sub total                                   | 46                         | △13                         | 22                         | 202                 | 155                        | 83                          | 107                        | 76                  | 109                        | 15                          | 31                         | 32                  |
| 持分法投資損益                                | Equity in net<br>gains/(loss) of affiliates | 2,712                      | 254                         | 309                        | 361                 | 2,911                      | 419                         | 453                        | 235                 | 2,993                      | 411                         | 439                        | 269                 |
| 取引相殺等                                  | Elimination                                 | -                          | -                           | 1                          | 1                   | -                          | -                           | -                          | -                   | -                          | -                           | -                          | -                   |
| 連結決算                                   | Total                                       | △300                       | △3                          | △41                        | △55                 | △451                       | △120                        | △145                       | △148                | △393                       | △71                         | △89                        | △64                 |
|  |   | 2,411                      | 251                         | 269                        | 308                 | 2,459                      | 299                         | 308                        | 86                  | 2,600                      | 340                         | 350                        | 205                 |
| 利益率                                    | profit rate                                 | -                          | 10.4%                       | 11.2%                      | 12.8%               | -                          | 12.2%                       | 12.5%                      | 3.5%                | -                          | 13.1%                       | 13.5%                      | 7.9%                |

※1 比較有用性を考慮し、2007/7/1に再編した各社合算した数値。そのため2006/3、2007/3はCSK-SYS、CSK-NET、CSK-FSの合算値。

また、2006/3のCSK-SYSは、以下調整した数値を記載。

CSK-SYS = "CSK-SYS" + "旧CSK" + "旧JFITS" - "CSK-HD相当分"  
(2005/10に旧CSKは、ホールディングス体制へ移行、同時にJFITSがCSK-SYSと合併)

※2 2006/3はCSK-HD相当分

※3 各セグメントは単純合算ベース

# 単体損益計算書 Non-Consolidated statements of income

(単位:億円/100millions of yen)

|  | 第39期<br>2007/9 | 第40期<br>2007/9 | 前年同期比<br>Varience |         | 備考<br>Comment   |
|--|----------------|----------------|-------------------|---------|---|
| 営業収入<br>Operating revenue (Dividends & Group operation revenue from subsidiaries and affiliates etc) | 115            | 55             | △59               | △51.7%  | 当期:受取配当収入 40.7億円(グループ会社からの配当)                         |
| 営業費用<br>Operating expense  | 35             | 45             | 10                | 27.9%   | グループ共有インフラ構築 +7.1億円 他                                 |
| 営業利益<br>Operating income<br>営業利益率 : Operating income/Sales   | 79<br>68.8%    | 9<br>17.4%     | △69<br>△51.4%     | △87.8%  |   |
| 営業外収益<br>Non-operating income  | 18             | 17             | △1                | △6.6%   | 受取利息 △1.7億円 他   |
| 営業外費用<br>Non-operating expense   | 4              | 10             | 5                 | 113.2%  | 投資有価証券売却損 +2.8億円 他                                    |
| 経常利益<br>Ordinary income<br>経常利益率 : Ordinary income/Sales   | 93<br>81.0%    | 16<br>30.5%    | △76<br>△50.5%     | △81.8%  |   |
| 特別利益<br>Extraordinary gains  | 0              | 1              | 0                 | 3.0%    |   |
| 特別損失<br>Extraordinary losses   | 0              | 33             | 33                | -       | 貸倒引当金繰入額 △21.5億円<br>投資有価証券評価損 △10.3億円 他               |
| 税引前中間純利益<br>Income before income taxes   | 93             | △15            | △109              | △116.5% |   |
| 法人税等他<br>Income taxes and others   | 4              | △15            | △19               | △461.4% | 法人税等<br>税金更正還付金 △9.5億円、法人所得税 △3.3億円<br>法人税等調整額 △2.6億円 |
| 中間純利益<br>Net income<br>中間純利益率 : Net income/Sales   | 89<br>77.8%    | 0<br>0.1%      | △89<br>△77.7%     | △99.9%  |   |

## 単体貸借対照表(1) Non-Consolidated balance sheets(1)

(単位:億円/100millions of yen)

|   | 第39期<br>2007/3 | 第40期<br>2007/9 | 前期比<br>Varience | 備考<br>Comment                       |
|---|----------------|----------------|-----------------|-------------------------------------|
| 流動資産  |                |                |                 |                                     |
| Current assets  |                |                |                 |                                     |
| 現金及び預金<br>Cash and time deposits  | 755            | 433            | △322            | △42.6%                              |
| 売掛金<br>Accounts receivable  | 0              | 0              | 0               | 2,594.6%                            |
| 営業未収入金<br>Operating account receivable  | 7              | 7              | △0              | △1.3%                               |
| 関係会社短期貸付金<br>Short-term loans to subsidiaries and affiliates                  | 421            | 757            | 336             | 80.0%                               |
| その他<br>Other current assets   | 137            | 48             | △88             | △64.7%                              |
| 貸倒引当金<br>Allowance for doubtful accounts                                      | —              | △0             | △0              | —                                   |
| 固定資産  |                |                |                 |                                     |
| Fixed assets  |                |                |                 |                                     |
| 有形固定資産<br>Tangible fixed assets   | 173            | 213            | 40              | 23.3%                               |
| 建物<br>Buildings   | 58             | 104            | 45              | 77.6% CSK多摩センター／CSK四谷ビル 等           |
| 器具備品<br>Computer and other equipment  | 7              | 10             | 2               | 37.3%                               |
| 土地<br>Land  | 79             | 94             | 15              | 19.6% CSK多摩センター／CSK四谷ビル 等           |
| その他<br>Other tangible fixed assets  | 27             | 4              | △23             | △85.4%                              |
| 無形固定資産<br>Intangible fixed assets   | 10             | 12             | 2               | 26.9%                               |
| 投資その他の資産<br>Investments and other assets                                      | 1,808          | 1,702          | △106            | △5.9%                               |
| 投資有価証券<br>Investments in securities   | 340            | 270            | △69             | △20.5% 債券ファンド売却 △30億円／評価損 △10.3億円 他 |
| 関係会社株式<br>Investments in subsidiaries and affiliates                          | 1,068          | 1,099          | 30              | 2.9%                                |
| その他の関係会社有価証券<br>Investment in other securities of subsidiaries and affiliates | —              | 55             | 55              | —                                   |
| 関係会社長期貸付金<br>Long-term loans to subsidiaries and affiliates                   | 348            | 245            | △102            | △29.4%                              |
| 敷金及び保証金<br>Fixed leasehold deposits   | 40             | 41             | 1               | 2.6%                                |
| その他<br>Others   | 18             | 19             | 1               | 5.8%                                |
| 投資損失引当金<br>Allowance for investment loss                                      | —              | △1             | △1              | —                                   |
| 貸倒引当金<br>Allowance for doubtful accounts                                      | △7             | △28            | △21             | —                                   |
| 資産合計<br>Total assets  | 3,313          | 3,176          | △136            | △4.1%                               |

## 単体貸借対照表(2) Non-Consolidated balance sheets(2)

(単位:億円/100millions of yen)

|   | 第39期<br>2007/3 | 第40期<br>2007/9 | 前期比<br>Varience | 備考<br>Comment      |
|---|----------------|----------------|-----------------|--------------------|
| 流動負債 : Current liabilities                              | 771            | 741            | △29             | △3.8%              |
| 一年内償還予定社債<br>Current portion of corporate bonds payable | 200            | 200            | —               | —                  |
| 未払法人税等<br>Accrued income taxes                          | 37             | 15             | △21             | △57.1%             |
| 預り金<br>Deposits received                                | 505            | 509            | 4               | 0.8%               |
| 賞与引当金<br>Accrued bonuses to employees                   | 1              | 1              | 0               | 3.3%               |
| その他<br>Other current liabilities                        | 27             | 15             | △12             | △45.0%             |
| 固定負債 : Long-term liabilities                            | 841            | 810            | △31             | △3.8%              |
| 社債<br>Corporate bonds payable                           | 200            | 200            | —               | —                  |
| 新株予約権付社債<br>Convertible bonds payable                   | 580            | 567            | △12             | △2.1% ユーロ円転換社債一部償還 |
| 役員退職慰労金引当金<br>Accrued directors' retirement benefits    | 1              | 1              | △0              | △11.5%             |
| その他<br>Total long-term liabilities                      | 60             | 41             | △19             | △32.2%             |
| 負債合計 : Total liabilities                                | 1,613          | 1,551          | △61             | △3.8%              |
| 株主資本 : Shareholders' equity                             | 1,651          | 1,602          | △49             | △3.0%              |
| 資本金<br>Common stock                                     | 727            | 732            | 4               | 0.6% ストックオプションの行使  |
| 資本剰余金<br>Capital surplus                                | 355            | 359            | 4               | 1.2%               |
| 資本準備金<br>Additional paid-in capital                     | 284            | 288            | 4               | 1.5% ストックオプションの行使  |
| その他資本剰余金<br>Other capital retained earnings             | 70             | 70             | △0              | △0.3%              |
| 利益剰余金<br>Retained earnings                              | 765            | 750            | △14             | △1.9%              |
| 利益準備金<br>Legal reserve                                  | 0              | 0              | —               | —                  |
| その他利益剰余金<br>Other retained earnings                     | 764            | 750            | △14             | △1.9%              |
| 別途積立金<br>General reserve                                | 673            | 718            | 45              | 6.7%               |
| 繰越利益剰余金<br>Carrying forward earned surpluses            | 91             | 31             | △59             | △65.2%             |
| 自己株式<br>Treasury stock, at cost                         | △196           | △240           | △43             | —                  |
| 評価・換算差額等 : Valuation and translation adjustments        | 48             | 22             | △25             | △53.4%             |
| その他有価証券評価差額金<br>Net unrealized gains on securities      | 48             | 22             | △25             | △53.4%             |
| 繰延ヘッジ損益<br>Net unrealized gains on hedging derivatives  | 0              | △0             | △0              | △288.9%            |
| 純資産合計 : Total net assets                                | 1,700          | 1,624          | △75             | △4.4%              |
| 負債純資産合計 : Total liabilities and net assets              | 3,313          | 3,176          | △136            | △4.1%              |