Consolidated Financial Results for the Fiscal Year ended March 31, 2013 [J-GAAP]

			April 26, 2013
Company Name:	SCSK Corporat	ion	•
Securities Code:	9719		
Stock Exchange Listing:	Tokyo Stock Ex	change, 1st Section	
URL:	.jp		
Representative:	Nobuhide Naka	ido, Chairman & CEO	
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Scheduled date of the Annu	al General Meetir	ng of Shareholders:	June, 26 2013
Scheduled date for dividend	June, 5 2013		
Scheduled date for filing of	June, 26 2013		
Preparation of supplementation	ry information ma	aterial on financial results (yes/no):	Yes

Financial results conference for institutional investors and analysts (yes/no):

(Amounts of less than ¥1 million are truncated) 1. Consolidated Business Results for Fiscal Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)

(1) Consolidated Operating Results

(Millions of yen unless otherwise stated)

Yes

				(Perce	entage figures are	changes f	rom the previous	fiscal year)
	Net sales		Operating income		Ordinary income		Net income	
		%		%		%		%
FY2012	278,634	39.1	20,803	61.5	22,228	33.4	16,730	(34.8)
FY2011	200,326	50.8	12,879	82.0	16,659	126.8	25,669	574.9
(Note) Comprehensiv	ve income:	FY2012	¥17,49′	7 million ((31.7%)) FY2	2011	¥25,621 million	(646.4%)

	Net income per share	Diluted net income per share	Return on equity	Ordinary income to assets ratio	Operating income to net sales ratio
	Yen	Yen	%	%	%
FY2012	161.39	157.17	15.1	7.1	7.5
FY2011	334.19	321.64	24.1	7.9	6.4
(Reference) Equity	in earnings of affiliat	tes: FY2	2012 ¥263 milli	on FY2011	¥232 million

(Reference) Equity in earnings of affiliates:

(2) Consolidated Finance	ial Position	(Millions of	yen unless otherwise stated)	
	Total assets	Net assets	Equity ratio	Net assets per share
			%	Yen
As of March 31, 2012	322,828	108,208	31.8	991.48
As of March 31, 2011	300,928	124,419	39.6	860.37

As of March 31,2013 ¥102,799 million As of March 31, 2012 ¥119,189 million (Reference) Shareholders' equity:

(3) Consolidated Cash Flows

(3) Consolidated C	(Millions of yen)			
	Cash flows from operating		Cash flows from financing	Cash and cash equivalents
	activities	activities	activities	at end of period
FY2012	25,156	(249)	(5,512)	83,247
FY2011	22,249	(8,112)	(7,965)	63,661

2. Dividends

	Dividends per share (Yen)					Total dividends	Payout ratio	Ratio of dividends to
	First quarter-		Third quarter-	Fiscal year-	Total	(Millions of yen)	(Consolidated)	net assets
	end	quarter-end	end	end		yen)		(Consolidated)
							%	%
FY2011	—	16.00	—	16.00	32.00	2,465	9.6	2.3
FY2012	—	18.00	—	18.00	36.00	3,740	22.3	3.9
FY2013 (Forecast)	_	20.00	_	20.00	40.00		23.7	

3. Consolidated Financial Forecasts for Fiscal Year 2013 (April 1, 2013 to March 31, 2014)

(Millions of yen unless otherwise stated) (Percentage figures are changes from the corresponding period of the previous fiscal year)

(recentage ingules are changes from the corresponding period of the previous fiscal years									the previous fiscul year)				
	Net s	Net sales Operating income C		Operating income		Operating income Ordinary income		Ordinary income		Ordinary income Net i		come	Net income per share
		%		%		%		%	Yen				
Six months ending September 30, 2013	136,000	1.2	9,500	2.2	9,800	(4.6)	8,600	(6.1)	82.95				
Full Year	290,000	4.1	23,500	13.0	23,500	5.7	17,500	4.6	168.78				

*Notes

(1) Changes in significant subsidiaries during the period: None

(Changes in specified subsidiaries accompanying changes in scope of consolidation)

(2) Changes in accounting policies, changes in accounting estimates and restatement of prior period financial statements after error corrections

1) Changes in accounting policies, changes in accounting standards and other regulations: None

2) Changes in accounting policies due to other reasons: None

- 3) Changes in accounting estimates: None
- 4) Restatement of prior period financial statements after error corrections: None

(3) Number of shares issued (Common stock)

1) The number of shares issued as of the period-end (including treasury stock)

	As of March 31, 2013	107,986,403 shares					
	As of March 31, 2012	107,986,403 shares					
2) The number of shares of treasury stock as of the period-end							
	As of March 31, 2013	4,303,745 shares					
	As of March 31, 2012	4,322,267 shares					
3) The average number of shares during the period							
	As of March 31, 2013	103,665,373 shares					
	As of March 31, 2012	76,810,279 shares					

(Reference) Summary of Non-Consolidated Business Results

1. Non-Consolidated Business Results for Fiscal Year 2012 (April 1, 2012 to March 31, 2013)

(1) Non-Consolidated Operating Results (Millions of yen unless otherwise stated)

(Percentage figures are changes from the previous fiscal year)

					6 6	e	1	
	Net sales		Operating income		Ordinary income		Net inco	me
		%		%		%		%
FY2012	221,472	29.5	16,666	47.9	17,588	19.3	13,696	(48.8)
FY2011	171,062	32.9	11,271	62.8	14,737	105.0	26,740	584.7

	Net income per share	Diluted net income per share
	Yen	Yen
FY2012	131.81	128.57
FY2011	347.04	334.03

(2) Non-Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
			%	Yen
As of March 31, 2012	277,787	100,414	36.1	964.63
As of March 31, 2011	252,677	119,901	47.4	863.39

(Reference) Shareholders' equity: As of March 31, 2013 ¥100,246 million As of March 31, 2012 ¥119,711 million

*Notification regarding the auditing process

• This financial report is not within the scope of the auditing process as prescribed by the Financial Instruments and Exchange Act. Therefore, and as of the time of disclosure, the auditing process of this financial report has not been completed.

*Notice regarding the appropriate use of the financial forecasts

• This document contains forward-looking statements based on a number of assumptions and beliefs made by management in light of information currently available. Actual results can differ materially from these projections for a wide variety of reasons. For further notification on the use of matters assumed concerning the results forecasts and the forecasts please see Consolidated forecasts for the fiscal year ending March 31, 2014, page 9.

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1. Operating results and analysis

(1) Analysis of operating results

In the period under review, the Japanese economy was somewhat weak against a background of restrained corporate investment, affected by uncertainty in Sino-Japanese relations and the European economy. However, since the end of the 2012 calendar year the new government has begun implementing various economic and financial policies and introduced a large supplementary budget and inflation targets. This has led to improved economic sentiment, with a correction of the yen's appreciation in foreign exchange markets and a sharp rise in the stock market. At present, as public investment is being supported by various economic policies, and as the corporate outlook and individual consumer perceptions improve, it appears that individual consumption and housing investment are recovering, with the Japanese economy bottoming out and transitioning to a mild growth.

The business environment surrounding our Group has improved accordingly, supported by stronger IT investment by corporate customers who had restrained or postponed spending in recent years.

Notable demand for strategic IT investment is being seen in a number of areas, with the manufacturing and distribution sectors taking measures to strengthen production and sales and globalize activities, the telecommunications industry enhancing systems for smartphone-related business, and strong demand in the financial industry for IT investment relating to business mergers and integration, particularly from banking and insurance industry customers.

Additionally, demand has grown for cloud-type IT services to further increase work efficiency and production, while data centers' needs for business continuity planning and disaster recovery, spurred by the Great East Japan Earthquake of two years ago, are continuing to increase.

Turning to the Company's consolidated operating results for the fiscal year under review, net sales increased 39.1% compared to the same period of the previous fiscal year to \$278,634 million, supported by the business environment outlined above and reflecting strong business growth, in particular from distribution, telecommunications, and financial customers in system development, as well as the increased business scale due to the merger.

Operating income increased 61.5% year on year to \$20,803 million. This was attributable to a company-wide initiative to increase efficiency and reduce expenses in numerous areas, including SG&A costs. Ordinary income increased 33.4% to \$22,228 million. Net income decreased 34.8% to \$16,730 million, reflecting the absence of deferred tax assets arising from the merger that were recorded in the previous year. For the period under review, net income before income taxes, etc. actually increased significantly over the previous comparable period.

(Unit: Millions of yen unless otherwise stated)

Business results by reported segment follow. In accordance with changes in the method of segmentation implemented from the fiscal year under review, results for the previous fiscal year have been restated to enable comparison.

	Previous fis	cal year	Fiscal year une	der review		
Net sales by segment	(April 1, March 31	2011- 2012)	(April 1, March 31	2012- 2013)	Change fro fiscal	m previous year
	Amount	Share (%)	Amount	Share (%)	Amount	%
Industrial Systems Business	47,726	23.8	65,834	23.6	18,107	37.9
Financial Systems Business	31,515	15.7	51,855	18.6	20,339	64.5
Global Systems Business	12,141	6.1	12,809	4.6	667	5.5
Business Solutions and Cross-Functional Business	10,026	5.0	16,467	5.9	6,441	64.2
Business Services	15,591	7.8	31,208	11.2	15,616	100.2
IT Management	25,120	12.5	38,390	13.8	13,270	52.8
IT Platform Solutions	55,759	27.8	58,028	20.8	2,269	4.1
Prepaid Card Business	1,722	0.9	3,302	1.2	1,579	91.7
Other	722	0.4	737	0.3	15	2.2
Total	200,326	100.0	278,634	100.0	78,307	39.1

(Notes) 1 Net sales by segment is based on sales to external customers.

2 For information on changes to reporting segments please refer to (5) Notes to consolidated financial statements in 4. Consolidated Financial Statements.

3 As the Company underwent a merger on October 1, 2011, the results for the previous fiscal year do not include the first half results of CSK Corporation ("CSK"), one of the merging entities, before the day of the merger. Therefore, comparison of results for segments for the fiscal year under review with the previous fiscal year include the effects of the business expansion from the merger, except for Global Systems Business which was unaffected by the merger.

Industrial Systems Business

System development orders for customers in the distribution, communications and service sectors were firm with a number of large orders. Net sales were $\pm 65,834$ million and segment income was $\pm 5,072$ million.

Financial Systems Business

System development orders in the banking sector were firm with net sales of ¥51,855 million and segment income of ¥4,731 million.

Global Systems Business

Global System related sales were firm with net sales of ¥12,809 million and segment income of ¥2,039 million.

Business Solutions and Cross-Functional Business

ERP related system development aimed at the manufacturing, communications and service industries trended favorably, with net sales of $\pm 16,467$ million and segment income of $\pm 1,322$ million.

Business Services

BPO business was firm, with manufacturing business related contact center sales and EC fulfillment sales leading to net sales of ¥31,208 million and segment income of ¥996 million.

IT Management

Business was firm on cloud date center business for the manufacturing and communications industries, with net sales of ¥38,390 million and segment income of ¥3,144 million.

IT Platform Solutions

Business was firm on sales of network, CAD and security products, with net sales of ¥58,028 million and segment income of ¥3,617 million.

Prepaid Card Business

Business related to the issuing and settlement of prepaid cards was firm, with net sales of ¥3,302 million and segment income of ¥572 million.

Other

Net sales were ¥737 million on facility maintenance and lease income. Segment income was ¥244 million.

Net sales in the service-type classifications of System Development, System maintenance and operation/ Services, Packaged Software/ Hardware Sales and Prepaid Card Business were as follows.

In accordance with changes in classification and method of segmentation in figures for the fiscal year under review, figures for the previous fiscal year have been restated to enable comparison.

	Previous fiscal year (April 1, 2011- March 31 2012)		Fiscal year under review (April 1, 2012- March 31 2013)		Change from	
	Amount	Share (%)	Amount	Share(%)	Amount	Share(%)
System Development	73,811	36.8	112,316	40.3	38,504	52.2
System maintenance and operation/ Services	68,296	34.1	104,284	37.4	35,988	52.7
Packaged Software/ Hardware Sales	56,496	28.2	58,731	21.1	2,235	4.0
Prepaid Card	1,722	0.9	3,302	1.2	1,579	91.7
Total	200,326	100.0	278,634	100.0	78,307	39.1

In System Development, due to the strategic development of various types of application software to support customers' initiatives to strengthen their business, along with a favorable change in development work in the production management, Sales management, CRM and Global systems, net sales reached ¥112,316 million.

In System maintenance and operation/ Services, by reflecting needs for various cloud data center service in addition to various outsourcing service, net sales reached ¥104,284 million.

In Packaged Software/ Hardware Sales, as large-scale orders from educational and research facilities declined compared to the previous fiscal year, sales did not increase as much as in other sales segments and net sales were ¥58,731 million.

In the Prepaid Card, business related to the issuance and settlement of prepaid cards was firm, with net sales of ¥3,302 million.

(2) Analysis of financial position

(1) Assets, liabilities and net assets

Assets

Assets as of March 31, 2013 were ¥322,828 million, an increase of 7.3%, or ¥21,900 million, compared to March 31, 2012.

Liabilities

Liabilities as of March 31, 2013 were ¥214,619 million, an increase of 21.6%, or ¥38,110 million, compared to March 31, 2012. The main factor behind the increase was a bond issue and borrowing, which increased liabilities by ¥30,000 million.

Net assets

Net assets as of March 31, 2013 were \$108,208 million, a decrease of 13.0%, or \$16,210 million, compared to March 31, 2012. The main factor behind the decrease was the repurchase and cancellation of Class A and Class B preferred shares, which decreased net assets by \$30,077 million.

(2) Analysis of cash flow

Cash and cash equivalents ("cash") as of March 31, 2013 was ¥83,247 million, an increase of ¥19,586 million compared to March 31, 2012. The increase or decrease in each cash flow type and the main factors for such changes are as follows.

Cash flow from operating activities

Net cash provided by operating activities was ¥25,156 million.

The main cash inflow factors were income before taxes and minority interests of \$16,317 million, depreciation and amortization expenses of \$6,690 million, and an increase in accounts payable of \$1,292 million. The main cash outflow factor was a decrease in accounts payable of \$5,646 million.

Cash flow from investing activities

Net cash used in investing activities was ¥249 million.

The main cash inflow factor was income from the recovery of short-term loans of $\pm 6,933$ million. The main cash outflow factors were acquisition of tangible fixed assets of $\pm 8,263$ million and acquisition of intangible fixed assets including software of $\pm 2,483$ million.

Cash flow from financing activities

Net cash used in financing activities was ¥5,512 million.

The main cash outflow factors, despite the impact of repurchasing and cancelling preferred shares, were year-end dividend payments of \$1,662 million (\$16 per share) for the fiscal year ended March 31, 2012 and interim dividend payments of \$1,870 million (\$18 per share) for the fiscal year ended March 31, 2013.

With respect to cash flow for the fiscal year ending March 31, 2014, the Company forecasts net cash provided by operating activities of approximately ¥27.0 billion, due to income before taxes and minority interests, depreciation and amortization expenses and other factors. For cash flow from investing activities, the Company plans to make equipment and other investments for the purpose of enhancing its operating foundation and earnings base. Net cash used in financing activities is projected to be approximately ¥4.9 billion, reflecting the maturation of convertible bonds, along with loan repayments and dividend payments.

	FY2008	FY2009	FY2010	FY2011	FY2012
Equity ratio (%)	78.5	78.5	77.6	39.6	31.8
Equity ratio based on market price (%)	49.6	57.6	47.8	45.2	58.9
Ratio of interest-bearing debt to cash flow (%)	16.8	33.3	33.3	267.3	352.3
Interest coverage ratio (times)	316.1	535.3	273.5	119.0	64.5

(Reference) Trends in cash-flow related indicators

- Shareholders' equity ratio = Net assets/total assets

- Shareholders' equity ratio based on market price = Market capitalization/total assets
- Ratio of interest-bearing debt to cash flow = Interest-bearing debt/cash flow
- Interest coverage ratio = Cash flow/interest paid

Notes:

- 1. All indicators are calculated from consolidated financial results figures.
- Market capitalization = share price at end of period x total shares outstanding at end of period (excluding treasury stock)
- 3. Cash flow is net cash from operating activities.
- 4. Interest-bearing debt is all debt recorded on the consolidated balance sheet on which interest is paid.

(3) Consolidated forecasts for the fiscal year ending March 31, 2014

In the Japanese economy, currently long-term interest rates are falling further as the appreciation of the yen is receiving a large correction, reflecting the Abe administration having begun proactive fiscal and economic policies with a large-scale supplementary budget, and the Bank of Japan deciding to introduce unprecedented qualitative and quantitative easing. These measures by the government are supporting sentiment in the Japanese economy and creating an expectation for economic improvement and the end of deflation.

Overseas economies are generally on an improving trend, except for the continuing uncertainty in Europe, with US consumer spending and housing investment firming as capex begins to recover, and developing countries expected to recover from the slowing in economic growth.

With the aforementioned economic trends as a background, corporate capex in Japan, which directly affects the Company's business, is being progressed more actively through the planning stage by management teams, and future investment amounts are expected to show a slow but definite increase. However, until improvement in business earnings is confirmed, and especially for the first half of the next fiscal year, corporate customers are expected to continue taking a cautious approach to capex.

Based on this economic outlook, investment in the IT sector is expected to be firm through renewal of IT infrastructure with the arrival of the era of cloud computing, and through strategic investment in IT systems to improve business competitiveness in the manufacturing and distribution sectors. Large scale IT investment of various types by financial institutions is also contributing to a healthy outlook for IT investment. Depending on the effectiveness of the new administration's policies, concerns over a declining economy could resurface, and

although there is the possibility that corporate customers could resume their cautious stance on IT investment, the Company will push forward proactively with its three key strategies for medium-term growth (strategies promoting cross-selling, global solutions and cloud solutions) while implementing policies for the improvement of business efficiency, strengthening organizational capabilities and personnel, and planning to further enhance the Company's earnings base.

Reflecting the above outlook and based on the Company's policies, consolidated forecasts for the fiscal year ending March 31, 2014 are as follows.

	Forecast	(YoY)
Consolidated sales	¥290,000 million	(+4.1%)
Consolidated operating income	¥23,500 million	(+13.0%)
Consolidated ordinary income	¥23,500 million	(+5.7%)
Consolidated net income	¥17,500 million	(+4.6%)

The above forecasts were created based on economic trends and the market environment as of the day these statements were issued. For various reasons, actual results may differ from the forecasts, and the forecasts may be subject to revision.

(4) Basic policy for distribution of earnings, and dividends for the fiscal years ending March 2013 and 2014

In determining the distribution of earnings, the Company aims to pay a stable dividend and increase returns to shareholders in response to stronger consolidated results, after giving comprehensive consideration to the Company's financial position, earnings trends, dividend trends, as well as the reserves for future business investment.

The Company issues two dividends annually from its surplus: an interim dividend and a year-end dividend. The decision on whether to issue dividends based on surplus lies with the Board of Directors.

The Company regards the acquisition of treasury shares as one means of returning profits to shareholders, and will consider any such acquisitions taking into account trends in the share price and shareholder returns.

For the fiscal year under review, as announced last May, the proposed year-end dividend is \$18 per share. Together with the interim dividend of \$18 per share made in December, the total annual dividend will be \$36 per share, a year-on-year increase of \$4 per share.

For the next fiscal year, ending March 31, 2014, in accordance with the increased forecast for earnings, the annual dividend is expected to increase ¥4 per share to ¥40 per share, comprising an interim dividend of ¥20 per share and a year-end dividend of ¥20 per share.

2. Overview of the Group

The SCSK Group consists of 23 consolidated subsidiaries and 4 equity-method affiliates, and offers business service in IT infrastructure, Application Development, and BPO through collaboration among business segments in Industrial Systems business, Financial Systems business, Global Systems business, Business Solutions and Cross-Functional Business, Business Services, IT Management, IT Platform Solutions, and Prepaid Card Business. SCSK's parent company Sumitomo Corporation is a major customer.

SCSK Group's business segments and major subsidiaries and affiliates are as in the chart below.



(Notes) 1. In each segment except for Prepaid Card Business, the Company and its Group companies engage in business directly with customers, while also conduction business that complements intra-Group functions.2. Bold denotes important consolidated subsidiaries.

(Listed consolidated subsidiaries) JIEC Co., Ltd. VERISERVE Corporation

3. Management Policies

(1) Basic Policy

The Group's management philosophy consists of its mission to "create our future of dreams," and promises to "respect each other," "provide excellent service utilizing reliable technology," and "sustain growth from a global and future perspective."

Based on this management philosophy, each executive and employee of the Group will aim to develop trust with client companies and continue to achieve growth from global and future perspectives. At the same time, all members of the Group will work together with client companies, shareholders and all stakeholders to generate new value, aiming to create our future of dreams.

(2) Management Goals

At the present time, SCSK Group has identified the following important management goals from the perspective of ensuring stable growth in corporate value through continued business expansion.

- (1) Increase operating income
- (2) Improve operating margins and ROE

(3) Medium-term Business Strategies and Tasks Ahead

1. Business environment outlook

The inauguration of the Abe administration late last year marks a turning point for the Japanese economy. Active fiscal and monetary measures by the government, supported by a round of monetary easing on the part of the Bank of Japan, has acted not only to correct a strong yen and catalyze a stock market rally, but also create an environment in which it has become realistic to begin to anticipate an end to persistent deflationary pressures. Such expectations have brought about a change in mindset among corporate managers, and IT investment has been brisk. While some still hesitate to declare that the economy has taken a fundamental turn for the better, it does seem that the situation is gradually improving.

With regards to IT systems, such systems are recognized as important and indispensable business infrastructure for corporate activities, and the skill with which it is used has a direct impact on companies' performance. Demand continues to rise for IT investment for corporate growth, and needs for IT investment have been diversifying from mere cost reduction into the following areas:

- Movement from "ownership" to "usage" as exemplified by the cloud solutions (needs for a shift toward services)
- · Needs for global support from an IT perspective in line with client companies' overseas expansion
- · Needs to accommodate IT-driven changes in business models
- · Needs to reform sales, marketing and other business processes using IT
- · Needs to reinforce IT governance, including information security.

Whether the Group can respond appropriately to these needs of companies will be a factor that will differentiate it from competitors in the IT services industry. At the same time, the Group is required to have the ability to clearly explain the benefits for client companies with respect to making IT investment in a difficult environment.

2. Medium-term management tasks and business strategy

In such an environment, the Company merged with CSK on October 1, 2011, reinforcing its customer base, expanding its range of services, and strengthening its operating foundation including by enhancing human resources. Using this robust operating foundation, the Company is targeting continued growth by capturing diversifying customer needs and providing optimal services for client companies.

Specifically, in business plan for the new entity announced in October 2011, the Company outlined the following

basic strategies for achieving growth over the medium term: 1) pursue cross selling; 2) expand global solution business, and 3) strengthen cloud solution business.

1) Pursue cross selling

The merger of Sumisho Computer Systems and CSK brought together the customer bases of the two and created many opportunities for cross selling, whereby each of the parties to the merger markets its products and services to the clients of the other. The Company has worked hard to bring out synergies on this front and, through these efforts, has succeeded in not only strengthening its business foundation, but also in achieving a true integration of the two constituent companies, each of which came into the merger with its own history and corporate culture. In pursuit of further synergies, the Company continues to strive to strengthen and expand this combined customer base through cross-selling in all its forms, across group companies and across all areas of expertise, from system development through hardware/software sales, infrastructural development/management, and business process outsourcing.

2) Expand global solution business

The Company has played a significant role supporting the global deployments of its clients, including prominent members of the Sumitomo Corporation group. Here, building on SCSK's track record and accumulated know-how, the Company strives for further earnings growth by supporting clients' advances into the global market, especially those of Japanese clients moving into Asia, the Americas and Europe, through a unification/optimization of global systems at a domestic Japanese level of quality.

Meanwhile, in order to develop a system for appropriately supporting the global development of our client companies, the Company will simultaneously upgrade human resource hiring and development, enhance overseas subsidiary and office functions, and improve support systems.

3) Strengthen cloud solution business

SCSK is working to leverage its ample experience in systems management in support of a pay-as-you-go business model based on the "cloud" or, more specifically, the Company's USiZE series of made-to-order outsourcing services. This initiative is centered on the configuration/operation of hybrid clouds, which draw on both on-site and remote services (utilizing data centers) to bring out the benefits of both private and public computing. In addition to the existing 10 data centers throughout Japan, the business is to be enhanced by the end of FY 2014 startup of a new netXDC data center as a core center of USiZE series services, now under construction in Inzai, Chiba Prefecture. The Company intends to further develop the cloud business as it employs its intellectual property (application (ERP, etc.) and operational know-how) on our IT infrastructure to provide clients with usage-based series.

At the same time as executing these basic strategies, the Company will work to further enhance its earnings base by continuing to develop and improve internal administration systems, including business and business process efficiency internal controls, risk management, compliance and security management for the Group as a whole.

Also necessary to prevail within the highly competitive IT service industry is a working environment in which each and every employee can work to his or her full potential. SCSK wants to be a pleasant, safe and worthwhile place to work for all.

Here too the Company is advancing a number of initiatives, each intended to support employees in various stages of their lives and careers. For instance, a system is in place that provides financial and other support to young mothers as they seek to return to the workplace, as is a system under which caregivers scheduled days off to attend to matters at home. Similarly, to tap the full potential of a diverse workforce, the Company actively appoints females to managerial positions, supports full employment up to age 65, and allows eligible employees to work from home. Mental and physical well-being is, of course, a prerequisite to a happy, healthy and productive workforce, and here SCSK strives to keep working hours within reasonable limits (i.e., reduce overtime), encourage employees to partake of all their paid vacation days, and provide various forms of assistance to employees who wish to quit smoking.

It is through such efforts that the Company's management policies find expression within the company, and it is in this way that SCSK seeks to "create our future of dreams" for all stakeholders.

4. Consolidated Financial Statements

(1) Consolidated Balance Sheets

		(Unit: Millions of yer
	As of Mar. 31, 2012	As of Mar. 31, 2013
ASSETS		
Current assets		
Cash and deposits	28,158	19,669
Notes and accounts receivable-trade	55,942	61,66
Lease receivables and investment assets	868	569
Securities	1,599	1,29
Operational investment securities	35,787	37,32
Merchandise and finished goods	2,923	2,79
Work in process	619	64
Raw materials and supplies	33	2
Deferred tax assets	6,318	8,54
Short-term loans receivable	17,275	10
Deposits paid	36,802	64,47
Other	11,700	11,60
Allowance for doubtful accounts	(10,818)	(101
Total current assets	187,212	208,62
Noncurrent assets		
Property, plant and equipment		
Buildings and structures, net	25,753	26,68
Tools, furniture and fixtures, net	4,842	4,55
Land	19,614	22,11
Lease assets, net	2,453	2,23
Construction in progress	1,041	62
Others, net	3	
Total property, plant and equipment	53,708	56,22
Intangible assets		
Goodwill	454	34
Other	7,229	7,34
Total intangible assets	7,683	7,69
Investments and other assets		
Investment securities	15,944	11,42
Long-term prepaid expenses	2,203	5,79
Lease and guarantee deposits	6,580	6,60
Deferred tax assets	25,768	25,13
Other	2,166	1,63
Allowance for doubtful accounts	(340)	(298
Total investments and other assets	52,323	50,29
Total noncurrent assets	113,715	114,20
Total assets	300,928	322,828

		(Unit: Millions of yen)
	As of Mar. 31, 2012	As of Mar. 31, 2013
LIABILITIES		-
Current liabilities		
Notes and accounts payable-trade	16,270	17,568
Current portion of bonds with subscription rights to shares	-	35,000
Current portion of long-term loans payable	10,000	9,860
Lease obligations	1,706	1,517
Income taxes payable	579	777
Provision for bonuses	5,753	7,546
Provision for directors' bonuses	66	110
Provision for loss on construction contracts	261	12
Deposits received of prepaid cards	59,220	64,414
Other	28,688	23,068
Total current liabilities	122,548	159,876
Noncurrent liabilities		
Bonds payable	-	20,000
Bonds with subscription rights to shares	35,000	-
Long-term loans payable	9,860	20,000
Lease obligations	2,910	2,242
Provision for retirement benefits	4,190	7,697
Provision for directors' retirement benefits	53	29
Asset retirement obligations	1,341	1,391
Long-term lease and guarantee deposits	515	507
Other	88	2,874
Total noncurrent liabilities	53,960	54,743
Total liabilities	176,508	214,619
NET ASSETS		
Shareholders' equity		
Capital stock	21,152	21,152
Capital surplus	33,152	3,066
Retained earnings	73,554	86,735
Treasury stock	(8,690)	(8,654)
Total shareholders' equity	119,168	102,300
Accumulated other comprehensive income		, , ,
Valuation difference on available-for-sale securities	787	957
Deferred gains or losses on hedges	(27)	8
Foreign currency translation adjustment	(738)	(468)
Total accumulated other comprehensive income	21	498
Subscription rights to shares	190	168
Minority interests	5,039	5,241
Total net assets	124,419	108,208
Total liabilities and net assets	300,928	322,828

(2) Consolidated Statements of Income and Comprehensive Income Consolidated Statements of Income

		(Unit: Millions of yen)
	From Apr. 1, 2011 to Mar. 31, 2012	From Apr. 1, 2012 to Mar. 31, 2013
Net sales	200,326	278,634
Cost of sales	153,956	214,167
Gross profit	46,370	64,466
Selling, general and administrative expenses	33,490	43,663
Operating income	12,879	20,803
Non-operating income		
Interest income	158	221
Dividends income	83	288
Equity in earnings of affiliates	232	263
Gain on investments in partnership	3,592	366
Hoard profit of prepaid card	590	1,193
Reversal of allowance for doubtful accounts	-	421
Other	160	506
Total non-operating income	4,818	3,261
Non-operating expenses		
Interest expenses	195	415
Loss on valuation of investment securities	154	328
Settlement package	260	-
Foreign exchange losses	35	45
Retirement benefit expenses	130	260
Financing expenses	-	266
Other	264	520
Total non-operating expenses	1,039	1,836
Ordinary income	16,659	22,228
Extraordinary income		
Gain on sales of noncurrent assets	5	7
Gain on sales of investment securities	19	96
Gain on sales of subsidiaries and affiliates' stocks	101	7
Gain on sales of memberships	10	2
Gain on reversal of subscription rights to shares	7	10
Total extraordinary income	146	124

SCSK Corporation (9719) CONSOLIDATED FINANCIAL RESULTS FOR THE FISCAL YEAR ENDED MARCH 31, 2013

		(Unit: Millions of yen)
	From Apr. 1, 2011 to Mar. 31, 2012	From Apr. 1, 2012 to Mar. 31, 2013
Extraordinary loss		
Loss on retirement of noncurrent assets	556	103
Loss on sales of noncurrent assets	13	0
Non recurring depreciation on software	344	-
Impairment loss	2,170	125
Loss on sales of investment securities	8	0
Loss on sales of stocks of subsidiaries and affiliates	1	-
Loss on valuation of investment securities	16	2,394
Loss on valuation of stocks of subsidiaries and affiliates	-	176
Loss on sales of membership	0	1
Loss on valuation of membership	18	23
Merger expenses	207	-
Loss on pension investments	5,464	-
Reorganization expenses of personnel matters system	4,240	847
Loss on integration to retirement plan		2,362
Total extraordinary losses	13,043	6,035
Income before income taxes and minority interests	3,761	16,317
Income taxes — current	897	1,044
Income taxes — deferred	(22,784)	(1,737)
Total income taxes	(21,887)	(692)
Income before minority interests	25,649	17,010
Minority interests in income (loss)	(19)	280
Net income	25,669	16,730

Consolidated Statements of Comprehensive Income

Consonation Statements of Comprehensive medine		
		(Unit: Millions of yen)
	From Apr. 1, 2011 to Mar. 31, 2012	From Apr. 1, 2012 to Mar. 31, 2013
Income before minority interests	25,649	17,010
Other comprehensive income		
Valuation difference on available-for-sale securities	(91)	150
Deferred gains or losses on hedges	54	36
Foreign currency translation adjustment	(8)	265
Gain or loss on change in equity	-	7
Share of other comprehensive income of associates accounted for using equity method	17	26
Total other comprehensive income	(28)	486
Comprehensive income	25,621	17,497
(Comprehensive income attributable to)		
Comprehensive income attributable to owners of the parent	25,642	17,212
Comprehensive income attributable to minority interests	(20)	285

(3) Consolidated Statements of Changes in Net Assets

3) Consolidated Statements of Changes in Net Assets		(Unit: Millions of yer
	From Apr. 1, 2011 to Mar. 31, 2012	From Apr. 1, 2012 to Mar. 31, 2013
Shareholders' equity		
Capital stock		
Balance at the beginning of current period	21,152	21,152
Changes of items during the period		
Total changes of items during the period	-	-
Balance at the end of current period	21,152	21,152
Capital surplus		
Balance at the beginning of current period	31,299	33,152
Changes of items during the period		
Variation on merger	1,857	-
Disposal of treasury stock	(5)	(8)
Retirement of treasury stock	-	(30,077)
Total changes of items during the period	1,852	(30,085)
Balance at the end of current period	33,152	3,066
Retained earnings		
Balance at the beginning of current period	50,373	73,554
Changes of items during the period		
Dividends from surplus	(1,606)	(3,532)
Net income	25,669	16,730
Variation on merger	(844)	-
Change of scope of consolidation	(27)	(20)
Change of scope of equity method	(9)	-
Gain or loss on change in equity	-	4
Total changes of items during the period	23,180	13,181
Balance at the end of current period	73,554	86,735
Treasury stock		
Balance at the beginning of current period	(8,717)	(8,690)
Changes of items during the period		
Change of scope of equity method	0	-
Purchase of treasury stock	(7)	(30,085)
Disposal of treasury stock	33	44
Retirement of treasury stock	-	30,077
Total changes of items during the period	26	36
Balance at the end of current period	(8,690)	(8,654)

SCSK Corporation (9719) CONSOLIDATED FINANCIAL RESULTS FOR THE FISCAL YEAR ENDED MARCH 31, 2013

		(Unit: Millions of yen)
	From Apr. 1, 2011 to Mar. 31, 2012	From Apr. 1, 2012 to Mar. 31, 2013
Total shareholders' equity		
Balance at the beginning of current period	94,108	119,168
Changes of items during the period		
Dividends from surplus	(1,606)	(3,532)
Net income	25,669	16,730
Variation on merger	1,013	-
Change of scope of consolidation	(27)	(20)
Change of scope of equity method	(9)	-
Gain or loss on change in equity	-	4
Purchase of treasury stock	(7)	(30,085)
Disposal of treasury stock	28	35
Retirement of treasury stock	-	-
Total changes of items during the period	25,060	(16,867)
Balance at the end of current period	119,168	102,300
Accumulated other comprehensive income		·
Valuation difference on available-for-sale securities		
Balance at the beginning of current period	862	787
Changes of items during the period		
Variation on merger	(2)	-
Net changes of items other than shareholders' equity	(73)	170
Total changes of items during the period	(75)	170
Balance at the end of current period	787	957
Deferred gains or losses on hedges		•
Balance at the beginning of current period	(81)	(27)
Changes of items during the period	(-)	
Net changes of items other than shareholders' equity	54	36
Total changes of items during the period	54	36
Balance at the end of current period	(27)	8
Foreign currency translation adjustment	(-/)	· · · · · ·
Balance at the beginning of current period	(727)	(738)
Changes of items during the period	(121)	(150)
Variation on merger	(2)	-
Net changes of items other than shareholders' equity	(8)	270
Total changes of items during the period	(11)	270
Balance at the end of current period	(738)	(468)
Total accumulated other comprehensive income	(756)	(400)
Balance at the beginning of current period	52	21
Changes of items during the period	52	21
Variation on merger	(4)	-
Net changes of items other than shareholders' equity	(4)	477
Total changes of items during the period	(31)	477
Balance at the end of current period	21	498
Balance at the end of current period	21	470

SCSK Corporation (9719) CONSOLIDATED FINANCIAL RESULTS FOR THE FISCAL YEAR ENDED MARCH 31, 2013

		(Unit: Millions of yen)
	From Apr. 1, 2011 to Mar. 31, 2012	From Apr. 1, 2012 to Mar. 31, 2013
Subscription rights to shares		
Balance at the beginning of current period	197	190
Changes of items during the period		
Net changes of items other than shareholders' equity	(6)	(22)
Total changes of items during the period	(6)	(22)
Balance at the end of current period	190	168
Minority interests		·
Balance at the beginning of current period	209	5,039
Changes of items during the period		
Variation on merger	4,787	-
Net changes of items other than shareholders' equity	42	201
Total changes of items during the period	4,829	201
Balance at the end of current period	5,039	5,241
Total net assets		
Balance at the beginning of current period	94,568	124,419
Changes of items during the period		
Dividends from surplus	(1,606)	(3,532)
Net income	25,669	16,730
Variation on merger	5,796	-
Change of scope of consolidation	(27)	(20)
Change of scope of equity method	(9)	-
Gain or loss on change in equity	-	4
Purchase of treasury stock	(7)	(30,085)
Disposal of treasury stock	28	35
Retirement of treasury stock	-	-
Net changes of items other than shareholders' equity	8	657
Total changes of items during the period	29,581	(16,210)
Balance at the end of current period	124,419	108,208

(Unit: Millions of yen) From Apr. 1, 2011 From Apr. 1, 2012 to Mar. 31, 2013 to Mar. 31, 2012 Net cash provided by (used in) operating activities 16,317 Income before income taxes and minority interests 3.761 5,035 6,690 Depreciation and amortization Amortization of goodwill 89 110 125 2,170 Impairment loss Increase (decrease) in allowance for doubtful accounts (37)(447)3.973 Increase (decrease) in provision for retirement benefits 3,508 Decrease (increase) in prepaid pension costs 660 (4, 154)Loss on retirement of noncurrent assets 556 103 Loss (gain) on sales of noncurrent assets 8 (6) Non recurring depreciation on software 344 Loss (gain) on valuation of investment securities 171 2,722 Loss (gain) on sales of investment securities (25)(111)Loss on valuation of stocks of subsidiaries 176 _ and affiliates (100)Loss (gain) on sales of stocks of subsidiaries and affiliates (7)Equity in (earnings) losses of affiliates (232)(263)Share-based compensation expenses 22 (242) Interest and dividends income (510)Interest expenses paid on loans and bonds 195 415 Loss (gain) on investments in partnership (3,592)(366) Decrease (increase) in investment securities for sale 4,101 (1,878)Decrease (increase) in notes and accounts receivable-trade (5,075)(5,646)Decrease (increase) in inventories 2,587 122 Increase (decrease) in notes and accounts payable-trade 1,370 1,292 Increase (decrease) in deposits received of prepaid cards 2,344 5,193 Directors' bonus payments (47)(65) Other. net 8,728 1,410 26,769 24,733 Subtotal Interest and dividends income received 340 616 Interest expenses paid (186)(390)Income taxes (paid) refund (4,673)196 Net cash provided by (used in) operating activities 25,156 22,249

(4) Consolidated Statements of Cash Flows

SCSK Corporation (9719) CONSOLIDATED FINANCIAL RESULTS FOR THE FISCAL YEAR ENDED MARCH 31, 2013

From Apr. 1, 2011 to Mar. 31, 2012From Apr. 1, 2012 to Mar. 31, 2013Net cash provided by (used in) investing activities(2,099)(4,498)Purchase of securities1,6055,200Purchase of property, plant and equipment(2,911)(8,263)Purchase of intangible assets(2,207)(2,483)Purchase of intangible assets(14,218)(198)Proceeds from sales and redemption of investment2,0282,321Collection of short-term loans receivable806,933Proceeds from withdrawal of investments in partnership7,834724Payments for lease and guarantee deposits(113)(155)Proceeds from ollection of lease and guarantee deposits(10)(5)Other, net(47)45Net cash provided by (used in) investing activities(8,112)(249)Net cash provided by (used in) intancing activities(5,031)(10,000)Proceeds from long-term loans payable-20,000Repayment of lease oligations(1,285)(1,813)Purchase of treasury stock62Proceeds from alses of treasury stock62Proceeds from sales of treasury stock62Proceeds from alses of treasury stock62Proceeds from alses of treasury			(Unit: Millions of yen)
Purchase of securities(2,099)(4,498)Proceeds from sales and redemption of securities1,6055,200Purchase of property, plant and equipment(2,911)(8,263)Proceeds from sales of property, plant and equipment1,9932Purchase of intangible assets(2,507)(2,483)Purchase of investment securities(14,218)(198)Proceeds from sales and redemption of investment2,0282,321collection of short-term loans receivable806,933Proceeds from withdrawal of investments in partnership7,834724Payments for lease and guarantee deposits83130Payments for lease and guarantee deposits83130Proceeds from collection of lease and guarantee deposits83130Payments for of asset retirement obligations(10)(5)Other, net(47)45Proceeds from long-term loans payable $-$ 20,000Repayments of lease obligations(1,285)(1,813)Proceeds from isoance of bonds $-$ 20,000Repayments of lease obligations(1,285)(1,813)Proceeds from sales of treasury stock62Cash dividends paid(1,606)(3,532)Cash dividends paid(1,606)(3,532)Cash dividends paid(1,606)(3,532)Cash dividends paid(1,606)(3,532)Cash dividends paid(1,606)(3,532)Cash dividends paid(1,616)(3,532)Cash dividends paid(1,60			
Proceeds from sales and redemption of securities1,6055,200Purchase of property, plant and equipment(2,911)(8,263)Proceeds from sales of property, plant and equipment1,9932Purchase of intargible assets(2,507)(2,483)Purchase of investment securities(14,218)(198)Proceeds from sales and redemption of investment2,0282,321Collection of short-term loans receivable806,933Proceeds from purchase of business169-Proceeds from ourthase of business(113)(155)Proceeds from collection of lease and guarantee deposits83130Payments for case and guarantee deposits83130Payments for of asset retirement obligations(10)(5)Other, net(47)45Proceeds from long-term loans payable5,031)(10,000)Proceeds from long-term loans payable-20,000Repayment of long-term loans payable-20,000Repayment of lease obligations(1,285)(1,813)Purchase of treasury stock62Cash dividends paid(1,606)(3,532)Cash dividends paid(1,606)(3,532) <td< td=""><td>Net cash provided by (used in) investing activities</td><td></td><td></td></td<>	Net cash provided by (used in) investing activities		
Purchase of property, plant and equipment $(2,911)$ $(8,263)$ Proceeds from sales of property, plant and equipment $1,993$ 2Purchase of intangible assets $(2,507)$ $(2,483)$ Purchase of investment securities $(14,218)$ (198) Proceeds from sales and redemption of investment $2,028$ $2,321$ collection of short-term loans receivable 80 $6,933$ Proceeds from purchase of business 169 -Proceeds from nuchase of business (113) (155) Proceeds from ollection of lease and guarantee deposits (113) (155) Proceeds from collection of lease and guarantee deposits (10) (5) Other, net (477) 45 Net cash provided by (used in) investing activities $(8,112)$ (249) Net cash provided by (used in) financing activities $(1,285)$ $(1,813)$ Proceeds from loans payable $ 20,000$ Repayments of lease obligations $(1,285)$ $(1,813)$ Proceeds from slauce of bonds $ 20,000$ Repayments of lease obligations $(1,285)$ $(1,813)$ Proceeds from alse of treasury stock 6 2 Cash dividends paid $(1,606)$ $(3,532)$ Cash dividends paid $(1,606)$ $(3,532)$ Cash dividends paid (40) 206 Net cash provided by (used in) financing activities (42) Proceeds from alse of treasury stock 6 2 Cash dividends paid $(1,606)$ $(3,532)$ Cash d	Purchase of securities	(2,099)	(4,498)
Proceeds from sales of property, plant and equipment1,9932Purchase of intragible assets $(2,507)$ $(2,483)$ Purchase of investment securities $(14,218)$ (198) Proceeds from sales and redemption of investment $2,028$ $2,321$ Collection of short-term loans receivable80 $6,933$ Proceeds from purchase of business 169 -Proceeds from withdrawal of investments in partnership $7,834$ 724 Payments for lease and guarantee deposits (113) (115) Proceeds from collection of lease and guarantee deposits 83 130 Payments for of asset retirement obligations (10) (5) Other, net (477) 45 Net cash provided by (used in) financing activities $(8,112)$ (249) Net cash provided by (used in) financing activities $ 20,000$ Repayments of long-term loans payable $(5,031)$ $(10,000)$ Proceeds from issuance of bonds $ 20,000$ Repayments of lease obligations $(1,285)$ $(1,813)$ Purchase of treasury stock 6 2 Cash dividends paid $(1,606)$ $(3,532)$ Cash dividends paid $(1,606)$ $(3,532)$ Cash dividends paid to minority shareholders (42) (85) Other, net 2 2 2 Net cash provided by (used in) financing activities $(7,965)$ $(5,512)$ Effect of exchange rate change on cash and cash equivalents $6,130$ $19,601$ Cash dividends paid <td>Proceeds from sales and redemption of securities</td> <td>1,605</td> <td>5,200</td>	Proceeds from sales and redemption of securities	1,605	5,200
Purchase of intangible assets $(2,507)$ $(2,483)$ Purchase of investment securities $(14,218)$ (198) Proceeds from sales and redemption of investment $2,028$ $2,321$ Collection of short-term loans receivable 80 $6,933$ Proceeds from purchase of business 169 $-$ Proceeds from withdrawal of investments in partnership $7,834$ 724 Payments for lease and guarantee deposits (113) (155) Proceeds from collection of lease and guarantee deposits 83 130 Payments for of asset retirement obligations (10) (5) Other, net (47) 45 Net cash provided by (used in) financing activities $(8,112)$ (249) Net cash provided by (used in) financing activities $ 20,000$ Repayment of long-term loans payable $ 20,000$ Repayments of lease obligations $(1,285)$ $(1,813)$ Purchase of treasury stock 6 2 Cash dividends paid $(1,606)$ $(3,532)$ Cash dividends paid $(1,606)$ $(3,532)$ Cash dividends paid to minority shareholders (42) (85) Other, net 2 2 Net cash provided by (used in) financing activities $(7,965)$ $(5,512)$ Effect of exchange rate change on cash and cash equivalents $6,130$ $19,601$ Cash dividends paid $(1,606)$ $25,892$ $63,661$ Increase in cash and cash equivalents resulting from merger $31,648$ $-$ Decrease in cash a	Purchase of property, plant and equipment	(2,911)	(8,263)
Purchase of investment securities $(14,218)$ (198) Proceeds from sales and redemption of investment securities $2,028$ $2,321$ Collection of short-term loans receivable 80 $6,933$ Proceeds from purchase of business 169 -Proceeds from vithdrawal of investments in partnership $7,834$ 724 Payments for lease and guarantee deposits (113) (155) Proceeds from collection of lease and guarantee deposits 83 130 Payments for of asset retirement obligations (10) (5) Other, net (47) 45 Net cash provided by (used in) financing activities $(8,112)$ (249) Net cash provided by (used in) financing activities $ 20,000$ Repayment of long-term loans payable $ 20,000$ Repayment of long-term loans payable $(1,285)$ $(1,813)$ Purchase of treasury stock (7) $(30,085)$ Proceeds from sales of treasury stock 6 2 Cash dividends paid $(1,606)$ $(3,532)$ Cash dividends paid to minority shareholders (42) (85) Other, net 2 2 Net cash provided by (used in) financing activities $(7,965)$ $(5,512)$ Effect of exchange rate change on cash and cash equivalents (40) 206 Net cash provided by (used in) financing activities $(7,965)$ $(5,512)$ Effect of exchange rate change on cash and cash equivalents $6,130$ $19,601$ Cash dividends paid $(6,130)$ $19,60$		1,993	2
Proceeds from sales and redemption of investment securities2,0282,321Collection of short-term loans receivable806,933Proceeds from purchase of business169-Proceeds from withdrawal of investments in partnership7,834724Payments for lease and guarantee deposits(113)(155)Proceeds from collection of lease and guarantee deposits83130Payments for of asset retirement obligations(10)(5)Other, net(477)45Net cash provided by (used in) investing activities(8,112)(249)Net cash provided by (used in) financing activities-20,000Repayment of long-term loans payable-20,000Proceeds from issuance of bonds-20,000Repayments of lease obligations(1,285)(1,813)Purchase of treasury stock62Cash dividends paid(1,606)(3,532)Cash dividends paid to minority shareholders(42)(85)Other, net222Net cash provided by (used in) financing activities(7,965)(5,512)Effect of exchange rate change on cash and cash equivalents(40)206Net increase (decrease) in cash and cash equivalents6,13019,601Cash and cash equivalents resulting from merger31,648-Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation(9)(15)	Purchase of intangible assets	(2,507)	(2,483)
securities2,0202,521Collection of short-term loans receivable806,933Proceeds from purchase of business169-Proceeds from withdrawal of investments in partnership7,834724Payments for lease and guarantee deposits(113)(155)Proceeds from collection of lease and guarantee deposits83130Payments for of asset retirement obligations(10)(5)Other, net(47)45Net cash provided by (used in) investing activities(8,112)(249)Net cash provided by (used in) financing activities-20,000Repayment of long-term loans payable-20,000Repayments of lease obligations(1,285)(1,813)Purchase of treasury stock62Cash dividends paid(1,606)(3,532)Cash dividends paid to minority shareholders(42)(85)Other, net222Net cash provided by (used in) financing activities(7,965)(5,512)Effect of exchange rate change on cash and cash equivalents(40)206Net increase (decrease) in cash and cash equivalents6,13019,601Cash and cash equivalents resulting from erger31,648-Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation(9)(15)	Purchase of investment securities	(14,218)	(198)
Proceeds from purchase of business169Proceeds from withdrawal of investments in partnership7,834724Payments for lease and guarantee deposits(113)(155)Proceeds from collection of lease and guarantee deposits83130Payments for of asset retirement obligations(10)(5)Other, net(47)45Net cash provided by (used in) investing activities(8,112)(249)Net cash provided by (used in) financing activities(5,031)(10,000)Proceeds from long-term loans payable-20,000Repayment of long-term loans payable(5,031)(10,000)Proceeds from issuance of bonds-20,000Repayments of lease obligations(1,285)(1,813)Purchase of treasury stock62Cash dividends paid(1,606)(3,532)Cash dividends paid(1,606)(3,532)Cash dividends paid to minority shareholders(40)206Net cash provided by (used in) financing activities(7,965)(5,512)Effect of exchange rate change on cash and cash equivalents6,13019,601Cash and cash equivalents resulting from merger31,648-Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation(9)(15)		2,028	2,321
Proceeds from withdrawal of investments in partnership7,834724Payments for lease and guarantee deposits(113)(155)Proceeds from collection of lease and guarantee deposits83130Payments for of asset retirement obligations(10)(5)Other, net(47)45Net cash provided by (used in) investing activities(8,112)(249)Net cash provided by (used in) financing activities-20,000Repayment of long-term loans payable(5,031)(10,000)Proceeds from long-term loans payable(5,031)(10,000)Proceeds from suance of bonds-20,000Repayments of lease obligations(1,285)(1,813)Purchase of treasury stock62Cash dividends paid(1,606)(3,532)Cash dividends paid(1,606)(3,532)Cash dividends paid to minority shareholders(42)(85)Other, net22Net cash provided by (used in) financing activities(7,965)(5,512)Effect of exchange rate change on cash and cash equivalents(40)206Net increase (decrease) in cash and cash equivalents6,13019,601Cash and cash equivalents resulting from merger31,648-Decrease in cash and cash equivalents resulting from merger(9)(15)	Collection of short-term loans receivable	80	6,933
Payments for lease and guarantee deposits (113) (155) Proceeds from collection of lease and guarantee deposits83130Payments for of asset retirement obligations (10) (5) Other, net (47) 45Net cash provided by (used in) investing activities $(8,112)$ (249) Net cash provided by (used in) financing activities $(8,112)$ (249) Net cash provided by (used in) financing activities $(5,031)$ $(10,000)$ Proceeds from long-term loans payable $(5,031)$ $(10,000)$ Proceeds from issuance of bonds $ 20,000$ Repayment of lease obligations $(1,285)$ $(1,813)$ Purchase of treasury stock 6 2 Cash dividends paid $(1,606)$ $(3,532)$ Cash dividends paid to minority shareholders (42) (85) Other, net 2 2 Net cash provided by (used in) financing activities $(7,965)$ $(5,512)$ Effect of exchange rate change on cash and cash equivalents (40) 206 Net increase (decrease) in cash and cash equivalents $6,130$ $19,601$ Cash and cash equivalents resulting from merger $31,648$ $-$ Decrease in cash and cash equivalents resulting from merger $31,648$ $-$	Proceeds from purchase of business	169	-
Proceeds from collection of lease and guarantee deposits83130Payments for of asset retirement obligations(10)(5)Other, net(47)45Net cash provided by (used in) investing activities(8,112)(249)Net cash provided by (used in) financing activities(8,112)(249)Proceeds from long-term loans payable-20,000Repayment of long-term loans payable(5,031)(10,000)Proceeds from issuance of bonds-20,000Repayments of lease obligations(1,285)(1,813)Purchase of treasury stock(7)(30,085)Proceeds from sales of treasury stock62Cash dividends paid(1,606)(3,532)Cash dividends paid to minority shareholders(42)(85)Other, net22Net cash provided by (used in) financing activities(7,965)(5,512)Effect of exchange rate change on cash and cash equivalents6,13019,601Cash and cash equivalents6,13019,601Cash and cash equivalents at the beginning of period25,89263,661Increase in cash and cash equivalents resulting from merger31,648-Decrease in cash and cash equivalents resulting from merger(9)(15)	Proceeds from withdrawal of investments in partnership	7,834	724
Payments for of asset retirement obligations(10)(5)Other, net(47)45Net cash provided by (used in) investing activities(8,112)(249)Net cash provided by (used in) financing activities(8,112)(249)Proceeds from long-term loans payable-20,000Repayment of long-term loans payable(5,031)(10,000)Proceeds from issuance of bonds-20,000Repayments of lease obligations(1,285)(1,813)Purchase of treasury stock(7)(30,085)Proceeds from sales of treasury stock62Cash dividends paid(1,606)(3,532)Cash dividends paid to minority shareholders(42)(85)Other, net22Net cash provided by (used in) financing activities(7,965)(5,512)Effect of exchange rate change on cash and cash equivalents(40)206Net increase (decrease) in cash and cash equivalents6,13019,601Cash and cash equivalents resulting from merger31,648-Decrease in cash and cash equivalents resulting from merger(9)(15)	Payments for lease and guarantee deposits	(113)	(155)
Other, net(47)45Net cash provided by (used in) investing activities(8,112)(249)Net cash provided by (used in) financing activities(8,112)(249)Proceeds from long-term loans payable-20,000(10,000)Proceeds from issuance of bonds-20,000(10,000)Proceeds from issuance of bonds-20,000(1,285)(1,813)Purchase of treasury stock(7)(30,085)(30,085)Proceeds from sales of treasury stock62(2ash dividends paid(1,606)(3,532)Cash dividends paid to minority shareholders(42)(85)(85)(1,813)Other, net2222Net cash provided by (used in) financing activities(7,965)(5,512)(5,512)Effect of exchange rate change on cash and cash equivalents(40)206206Net increase (decrease) in cash and cash equivalents6,13019,60125,89263,661Increase in cash and cash equivalents resulting from merger31,648Decrease in cash and cash equivalents resulting from merger(9)(15)	Proceeds from collection of lease and guarantee deposits	83	130
Net cash provided by (used in) investing activities(8,112)(249)Net cash provided by (used in) financing activities-20,000Proceeds from long-term loans payable(5,031)(10,000)Proceeds from issuance of bonds-20,000Repayments of lease obligations(1,285)(1,813)Purchase of treasury stock(7)(30,085)Proceeds from sales of treasury stock62Cash dividends paid(1,606)(3,532)Cash dividends paid to minority shareholders(42)(85)Other, net22Net cash provided by (used in) financing activities(7,965)(5,512)Effect of exchange rate change on cash and cash equivalents(40)206Net increase (decrease) in cash and cash equivalents6,13019,601Cash and cash equivalents resulting from merger31,648-Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation(9)(15)	Payments for of asset retirement obligations	(10)	(5)
Net cash provided by (used in) financing activitiesProceeds from long-term loans payable-20,000Repayment of long-term loans payable(5,031)(10,000)Proceeds from issuance of bonds-20,000Repayments of lease obligations(1,285)(1,813)Purchase of treasury stock(7)(30,085)Proceeds from sales of treasury stock62Cash dividends paid(1,606)(3,532)Cash dividends paid to minority shareholders(42)(85)Other, net22Net cash provided by (used in) financing activities(7,965)(5,512)Effect of exchange rate change on cash and cash equivalents(40)206Net increase (decrease) in cash and cash equivalents6,13019,601Cash and cash equivalents at the beginning of period25,89263,661Increase in cash and cash equivalents resulting from merger31,648-Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation(9)(15)	Other, net	(47)	45
Proceeds from long-term loans payable-20,000Repayment of long-term loans payable(5,031)(10,000)Proceeds from issuance of bonds-20,000Repayments of lease obligations(1,285)(1,813)Purchase of treasury stock(7)(30,085)Proceeds from sales of treasury stock62Cash dividends paid(1,606)(3,532)Cash dividends paid to minority shareholders(42)(85)Other, net22Net cash provided by (used in) financing activities(7,965)(5,512)Effect of exchange rate change on cash and cash equivalents(40)206Net increase (decrease) in cash and cash equivalents6,13019,601Cash and cash equivalents resulting from merger31,648-Decrease in cash and cash equivalents resulting from merger(9)(15)	Net cash provided by (used in) investing activities	(8,112)	(249)
Repayment of long-term loans payable(5,031)(10,000)Proceeds from issuance of bonds-20,000Repayments of lease obligations(1,285)(1,813)Purchase of treasury stock(7)(30,085)Proceeds from sales of treasury stock62Cash dividends paid(1,606)(3,532)Cash dividends paid to minority shareholders(42)(85)Other, net22Net cash provided by (used in) financing activities(7,965)(5,512)Effect of exchange rate change on cash and cash equivalents6,13019,601Net increase (decrease) in cash and cash equivalents6,13019,601Cash and cash equivalents resulting from merger31,648-Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation(9)(15)	Net cash provided by (used in) financing activities	ii	
Proceeds from issuance of bonds-20,000Repayments of lease obligations(1,285)(1,813)Purchase of treasury stock(7)(30,085)Proceeds from sales of treasury stock62Cash dividends paid(1,606)(3,532)Cash dividends paid to minority shareholders(42)(85)Other, net22Net cash provided by (used in) financing activities(7,965)(5,512)Effect of exchange rate change on cash and cash equivalents(40)206Net increase (decrease) in cash and cash equivalents6,13019,601Cash and cash equivalents resulting from merger31,648-Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation(9)(15)	Proceeds from long-term loans payable	-	20,000
Repayments of lease obligations(1,285)(1,813)Purchase of treasury stock(7)(30,085)Proceeds from sales of treasury stock62Cash dividends paid(1,606)(3,532)Cash dividends paid to minority shareholders(42)(85)Other, net22Net cash provided by (used in) financing activities(7,965)(5,512)Effect of exchange rate change on cash and cash equivalents(40)206Net increase (decrease) in cash and cash equivalents6,13019,601Cash and cash equivalents resulting from merger31,648-Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation(9)(15)	Repayment of long-term loans payable	(5,031)	(10,000)
Purchase of treasury stock(7)(30,085)Proceeds from sales of treasury stock62Cash dividends paid(1,606)(3,532)Cash dividends paid to minority shareholders(42)(85)Other, net22Net cash provided by (used in) financing activities(7,965)(5,512)Effect of exchange rate change on cash and cash equivalents(40)206Net increase (decrease) in cash and cash equivalents6,13019,601Cash and cash equivalents at the beginning of period25,89263,661Increase in cash and cash equivalents resulting from merger31,648-Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation(9)(15)	Proceeds from issuance of bonds	-	20,000
Proceeds from sales of treasury stock62Cash dividends paid(1,606)(3,532)Cash dividends paid to minority shareholders(42)(85)Other, net22Net cash provided by (used in) financing activities(7,965)(5,512)Effect of exchange rate change on cash and cash equivalents(40)206Net increase (decrease) in cash and cash equivalents6,13019,601Cash and cash equivalents at the beginning of period25,89263,661Increase in cash and cash equivalents resulting from merger31,648-Decrease in cash and cash equivalents resulting from merger(9)(15)	Repayments of lease obligations	(1,285)	(1,813)
Cash dividends paid(1,606)(3,532)Cash dividends paid to minority shareholders(42)(85)Other, net22Net cash provided by (used in) financing activities(7,965)(5,512)Effect of exchange rate change on cash and cash equivalents(40)206Net increase (decrease) in cash and cash equivalents6,13019,601Cash and cash equivalents at the beginning of period25,89263,661Increase in cash and cash equivalents resulting from merger31,648-Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation(9)(15)	Purchase of treasury stock	(7)	(30,085)
Cash dividends paid to minority shareholders(42)(85)Other, net22Net cash provided by (used in) financing activities(7,965)(5,512)Effect of exchange rate change on cash and cash equivalents(40)206Net increase (decrease) in cash and cash equivalents6,13019,601Cash and cash equivalents at the beginning of period25,89263,661Increase in cash and cash equivalents resulting from merger31,648-Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation(9)(15)	Proceeds from sales of treasury stock	6	2
Other, net22Net cash provided by (used in) financing activities(7,965)(5,512)Effect of exchange rate change on cash and cash equivalents(40)206Net increase (decrease) in cash and cash equivalents6,13019,601Cash and cash equivalents at the beginning of period25,89263,661Increase in cash and cash equivalents resulting from merger31,648-Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation(9)(15)	Cash dividends paid	(1,606)	(3,532)
Net cash provided by (used in) financing activities(7,965)(5,512)Effect of exchange rate change on cash and cash equivalents(40)206Net increase (decrease) in cash and cash equivalents6,13019,601Cash and cash equivalents at the beginning of period25,89263,661Increase in cash and cash equivalents resulting from merger31,648-Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation(9)(15)	Cash dividends paid to minority shareholders	(42)	(85)
Effect of exchange rate change on cash and cash equivalents(40)206Net increase (decrease) in cash and cash equivalents6,13019,601Cash and cash equivalents at the beginning of period25,89263,661Increase in cash and cash equivalents resulting from merger31,648-Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation(9)(15)	Other, net	2	2
Net increase (decrease) in cash and cash equivalents6,13019,601Cash and cash equivalents at the beginning of period25,89263,661Increase in cash and cash equivalents resulting from merger31,648-Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation(9)(15)	Net cash provided by (used in) financing activities	(7,965)	(5,512)
Net increase (decrease) in cash and cash equivalents6,13019,601Cash and cash equivalents at the beginning of period25,89263,661Increase in cash and cash equivalents resulting from merger31,648-Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation(9)(15)	Effect of exchange rate change on cash and cash equivalents	(40)	206
Cash and cash equivalents at the beginning of period25,89263,661Increase in cash and cash equivalents resulting from merger31,648-Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation(9)(15)		6,130	19,601
Increase in cash and cash equivalents resulting from merger31,648Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation(9)		25.892	,
Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation (9) (15)			-
	Decrease in cash and cash equivalents resulting from		(15)
	Cash and cash equivalents at the end of period	63,661	83,247

For the fiscal year ended Mar. 31, 2013(5) Notes to Consolidated Financial Statements

(Notes regarding the Premise of a Going Concern) No applicable items.

(Significant Items for the Preparation of Consolidated Financial Statements)

1. Scope of Consolidation

1. 23 consolidated subsidiaries HOKKAIDO CSK CORPORATION FUKUOKA CSK CORPORATION JIEC Co., Ltd. Sumisho Computer Systems (USA), Inc. SUMISHO COMPUTER SYSTEMS (EUROPE) LTD. Sumisho Computer Systems (Shanghai) Limited Sumisho Computer Systems (Asia Pacific) Pte. Ltd. SCS Solutions Inc. Sumisho Computer Systems (Dalian) Co., Ltd. CSK WinTechnology Corporation CSK Nearshore Systems Corporation CSK ServiceWare Corporation VeriServe Corporation CSK PRESCENDO CORPORATION VA Linux Systems Japan K.K. CSK SYSTEM MANAGEMENT CORPORATION Allied Engineering Corporation **CSI SOLUTIONS Corporation** QUO CARD Co., Ltd. Veriserve Shanghai Corporation Two other investment partnerships and one silent partnership

SUPER SOFTWARE COMPANY, LTD. was removed from the scope of consolidation on July 1, 2012, because of a loss of material significance upon a transfer of all that company's business operations to the Company.

CSK-IS and CSK PRINCIPALS CO., LTD. were removed from the scope of consolidation on March 1, 2013, upon special liquidations.

2. Major non-consolidated subsidiaries and affiliates

Tokyo Green Systems Corporation CSK SYSTEMS (SHANGHAI) Co., LTD. CSK SYSTEMS (DALIAN) Co., LTD.

Non-consolidated subsidiaries are excluded from consolidation because they are all small in size, and their total assets, sales, net income and retained earnings are immaterial to the consolidated financial statements.

2 Application of the Equity Method

4 equity-method affiliates ATLED Co., Ltd. Sumisho Joho Datacraft Corporation ARGO GRAPHICS Inc. GIOT CORPORATION

Non-consolidated subsidiaries not accounted for by the equity method (Tokyo Green Systems Corporation, etc.) are excluded from accounting under the equity method because they are all small in size and their total assets, sales, net income and retained earnings are immaterial to the consolidated financial statements.

Whiz Partners Inc. was not accounted for by the equity method upon the Company's sale of its entire equity stake in that company on December 25, 2012.

Lightworks Corporation was not accounted for by the equity method upon a reduction in the Company's equity stake in that company resulting from a sale of a portion of our shareholdings in same on March 29, 2013.

3 Fiscal Year of Consolidated Subsidiaries

As the fiscal year-end of SUMISHO COMPUTER SYSTEMS (EUROPE) LTD., Sumisho Computer Systems (Shanghai) Co., Ltd., Sumisho Computer Systems (Dalian) Co., Ltd., Sumisho Computer Systems (Asia Pacific) Pte. Ltd., Veriserve Shanghai Corporation and two other investment partnerships is December 31, preparation of the consolidated financial statements for the fiscal year ended March 31, 2013 is based on the financial statements for the period from January 1, 2012 through to December 31, 2012, with necessary adjustments made for consolidation purposes with regard to material transactions that took place in the period between the above period-end and the fiscal year-end of the Company.

Except for the items stated above, items are omitted for any information that did not change significantly in the period since the most recent Securities Report (filed June 27, 2012).

(Changes in method of presentation)

(Consolidated Statements of Cash Flow)

Beginning with the fiscal year under review, "Interest expenses," which was included within the "Others, net" line under "Cash flows from operating activities" in our financial statements for the previous fiscal year, and "Collection of short-term loans receivable," which was included within the "Others, net" line under "Cash flows from investing activities" in same, are, because of their increasing monetary significance, to be presented as independent line items. Financial statements for the previous year have been restated to reflect this change in presentation.

Accordingly, within the Consolidated Statements of Cash Flow for the previous fiscal year, ¥8,923 million originally presented as "Others, net" under "Cash flows from operating activities" has been restated as ¥8,728 million in "Others, net" and ¥195 million in "Interest expenses paid on loans and bonds;" and the ¥33 million originally presented as "Others, net" under "Cash flows from investing activities" has been restated as negative ¥47 million in "Others, net" and positive ¥80 million in "Collection of short-term loans receivable."

(Segment Information, etc.)

(Segment information)

1. Overview of reported segments

The Company designates its reported segments according to the business divisions as organizational units. The Board of Directors and the Chairman & CEO decide on the allocation of business resources, evaluate business performance, and conduct other such managerial duties in reference to these organizational units, with such managerial decision-making directly reflected in the pursuit of business activities within those business divisions.

The Company's business groups are arranged by IT service business area in consideration of client characteristics. Each business division plans and pursues its activities under a companywide business strategy as it relates to its own service area. Based on this arrangement, eight reportable segments have been designated: Industrial Systems business, Financial Systems business, Global Systems business, Business Solutions and Cross-Functional Business, Business Services, IT Management, IT Platform Solutions, and Prepaid Card Business.

Businesses not included within the above are presented in the aggregate as "Others."

Presented below is an overview of the business activities of each of the reportable segments.

- (1) Industrial Systems business: This business group manages manufacturing, communication, distribution, media, and service industries, all based on advanced SI capabilities and business know-how. It offers the Company's self-developed ERP package, "ProActive," and a variety of other solutions pertaining to SCM, CRM, EDI, BI, enterprise systems, information systems and EC websites.
- (2) Financial Systems business: This business group supplies system services for banks, brokerages, insurance companies, and a variety of other financial business extending to credit card issuers and sales finance companies, utilizing experience and technological capabilities built up over years of experience with financial industry clientele.
- (3) Global Systems business: This business group offers IT services, including local site support, for companies which operate their business around the world. It draws on expertise and experience accumulated over years of providing support to such globally active clients as Sumitomo Corporation.

- (4) Solutions/Cross-Functional: This business group offers ERP solutions centered on "SAP ERP" from SAP and "Oracle EBS" from Oracle, along with such peripheral solutions relating to CRM, IT governance and BI.
- (5) Business Services: This business group offers a full range of business services, including technical support, customer support, help desk operation, telephone sales support and data entry, software verification/testing services, and a full range of fulfillment services, from EC site configuration and installation to back office operations and logistics.
- (6) IT Management: This business group operates ten domestic netXDC solution-oriented data centers, known for the robustness of their facilities and the sophistication of their security controls. From these data centers it provides solutions-driven outsourcing services to meet a full range of client needs, including operational cost reduction, infrastructure integration and optimization, governance intensification and project continuity, infrastructural support for a variety of cloud computing options (private, public and hybrid), and a variety of other IT services, including website management and 24/7/365 SE support.
- (7) IT Platform Solutions: This business group provides a wide range of products and advanced engineering services, including server storage devices, high performance computing (HPC) hardware and software, network switches and routers, VoIP products, IP telephony systems, communications/CATV devices, security-related products and data conversion tools.
- (8) Prepaid Card Business: The prepaid card business provides issuing and settlement services for prepaid cards, develops and markets card systems, etc.

In conjunction with this change in segment classification beginning with the fiscal year under review, comparable amounts for segment-specific sales, profit/loss, assets and other items have been restated within the Company's consolidated financial statements for the previous fiscal year.

2. Accounting methods used to calculate net sales, segment income (loss) and other items for reported segments

Accounting method for reported segments is the same as described in "Significant Items for the Preparation of Consolidated Financial Statements." Income of reported segments is based on operating income. Internal net sales or transfers are based on current market prices.

3. Information on Sales, Income (Loss) by Reported segment

For the fiscal year ended March 31, 2012 (April 1, 2011 – March 31, 2012)

·		*					(Unit: Mi	llions of yen)
	Industrial Systems business	Financial Systems business	Global Systems business	Business Solutions and Cross- Functional business	Business Services	IT Manage- ment	IT Platform solutions	Prepaid Card Business
Sales								
(1) Outside customers	47,726	31,515	12,141	10,026	15,591	25,120	55,759	1,722
(2) Inter-segment sales or transfers	2,804	112	380	1,955	548	4,822	3,186	96
Total	50,530	31,628	12,521	11,981	16,140	29,943	58,946	1,819
Segment income (loss)	2,966	2,742	1,740	273	208	2,359	2,801	431
Segment assets	24,631	16,028	4,582	4,806	11,672	36,841	22,455	52,790
Other								
Depreciation and amortization	1,304	195	116	309	190	1,499	696	32
Investments in equity method affiliates	142	—	_	—	6	87	3,181	_
Net increase in tangible fixed assets and intangible fixed assets	1,138	146	105	33	109	4,193	527	61

	Others	Total	Adjustments Note 1	Per consolidated financial statements Note 2
Sales				
(1) Outside customers	722	200,326	_	200,326
(2) Inter-segment sales or transfers	12	13,919	(13,919)	—
Total	734	214,246	(13,919)	200,326
Segment income (loss)	260	13,784	(904)	12,879
Segment assets	6,812	180,621	120,307	300,928
Other				
Depreciation and amortization	173	4,518	861	5,380
Investments in equity method affiliates	297	3,716	_	3,716
Net increase in tangible fixed assets and intangible fixed assets	-	6,315	1,618	7,934

Notes: 1 Adjustments are as follows:

^{(1) (¥904)} million in Segment income (loss) to reflect companywide expenses, etc., not allocated to any reportable segment.

^{(2) ¥120,307} million in segment assets to reflect companywide assets, etc., not allocated to any reportable segment.

- (3) ¥861 million in depreciation to reflect depreciation charges on companywide assets.
- (4) ¥1,618 million in net increase/decrease in tangible/intangible assets to reflect net additions to companywide assets (construction of new headquarters building, etc.).
- 2 Segment income (loss) is presented as operating income from the Consolidated Statements of Income as adjusted for intersegment transfers and companywide allocations.

For the fiscal year ended March 31, 2013 (April 1, 2012 – March 31, 2013)

•		,	· • /		,			
							(Unit: Mi	llions of yen
	Industrial Systems business	Financial Systems business	Global Systems business	Business Solutions and	Business Services	IT Manage- ment	IT Platform solutions	Prepaid Card Business
				Cross- Functional business				
Sales								
(1) Outside customers	65,834	51,855	12,809	16,467	31,208	38,390	58,028	3,302
(2) Inter-segment sales or transfers	2,650	269	1,260	4,039	1,372	8,404	5,426	136
Total	68,484	52,124	14,069	20,507	32,580	46,795	63,454	3,438
Segment income (loss)	5,072	4,731	2,039	1,322	996	3,144	3,617	572
Segment assets	25,931	18,276	5,084	6,029	12,539	40,209	22,170	48,230
Other								
Depreciation and amortization	768	210	126	417	330	2,625	481	78
Investments in equity method affiliates	162	_	_	_	78	117	3,355	_
Net increase in tangible fixed assets and intangible fixed assets	1,099	172	33	195	260	6,863	415	37

	Others	Total	Adjustments Note 1	Per consolidated financial statements Note 2
Sales				
(1) Outside customers	737	278,634	—	278,634
(2) Inter-segment sales or transfers	17	23,575	(23,575)	—
Total	754	302,210	(23,575)	278,634
Segment income (loss)	244	21,740	(936)	20,803
Segment assets	6,141	184,615	138,213	322,828
Other				
Depreciation and amortization	178	5,217	1,472	6,690
Investments in equity method affiliates	—	3,713	—	3,713
Net increase in tangible fixed assets and intangible fixed assets	-	9,078	753	9,831

Notes: 1 Adjustments are as follows:

- (1) ¥936 million in operating income (loss) to reflect companywide expenses, etc., not allocated to any reportable segment.
- (2) ¥138,213 million in segment assets to reflect companywide assets, etc., not allocated to any reportable segment.
- (3) ¥1,472 million in depreciation and amortization to reflect depreciation charges on companywide

assets.

- (4) ¥753 million in net increase/decrease in tangible/intangible assets to reflect net additions to companywide assets (construction of new headquarters building, etc.).
- 2 Segment income (loss) is presented as operating income from the Consolidated Statements of Income as adjusted for intersegment transfers and companywide allocations.

(Related information)

Previous fiscal year (April 1, 2011- March 31, 2012)

1 Information by products and services

Disclosure of relevant information is omitted as similar information is disclosed in the Segment information.

2 Information by geographic segment

1) Sales

Sales information by geographic segment is not shown because sales in Japan account for over 90% of sales on the consolidated statement of income.

2) Tangible fixed assets

Tangible fixed asset information by geographic segment is not shown because tangible fixed assets in Japan account for over 90% of tangible fixed assets on the consolidated balance sheet.

3 Major client(s)

(Unit: Millions of yen)

Client	Sales	Reported sales segments
Sumitomo Corporation	14,112	Global systems business IT management

Note: sales do not include those to companies/entities within the client's corporate group

Fiscal year under review (April 1, 2012 - March 31, 2013)

1 Information by products and services

Disclosure of relevant information is omitted as similar information is disclosed in the Segment information.

2 Information by geographic segment

1) Sales

Sales information by geographic segment is not shown because sales in Japan account for over 90% of sales on the consolidated statement of income.

2) Tangible fixed assets

Tangible fixed asset information by geographic segment is not shown because tangible fixed assets in Japan account for over 90% of tangible fixed assets on the consolidated balance sheet.

3 Major client(s)

(Unit: Millions of yen)

Client	Sales	Reported sales segments
Sumitomo Corporation	13,904	Global systems IT management

Note: sales do not include those to companies/entities within the client's corporate group

Information on impairment loss from fixed assets by reported segment

Previous fiscal year (April 1, 2011- March 31, 2012)

							(Unit: Mill	lions of Yen)
	Industrial Systems business	Financial Systems business	Global Systems business	Solutions/ Cross- Functional business	Business Services	IT Manage- ment	IT Platform solutions	Prepaid Card Business
Impairment loss	_	_	_	_	_	_	470	_

	Others	Elimination and corporate	Total
Impairment loss	_	1,700	2,170

Fiscal year under review (April 1, 2012 - March 31, 2013)

(Unit: Millions of Yen)

	Industrial Systems business	Financial Systems business	Global Systems business	Solutions/ Cross- Functional business	Business Services	IT Manage- ment	IT Platform solutions	Prepaid Card Business
Impairment loss	_	_	_	_	_	_	_	_

	Others	Elimination and corporate	Total
Impairment loss	_	125	125

Information on amortization of goodwill and unamortized balance by reported segment

Previous fiscal year (April 1, 2011- March 31, 2012)

							(Unit: Million	ns of Yen)
	Industrial Systems business	Financial Systems business	Global Systems business	Solutions/ Cross- Functional business	Business Services	IT Manage- ment	IT Platform solutions	Prepaid Card Business
Amortization of goodwill	_	22	2	_	_	2	44	
Balance at end of period	_	30	3	_	103	4	236	

	Others	Elimination and corporate	Total
Amortization of goodwill	16	_	89
Balance at end of period	75	_	454

Fiscal year under review (April 1, 2012 - March 31, 2013)

							(Unit: Milli	ons of Yen))
	Industrial Systems business	Financial Systems business	Global Systems business	Solutions/ Cross- Functional business	Business Services	IT Manage- ment	IT Platform solutions	Prepaid Card Business
Amortization of goodwill	_	22	2	_	20	2	44	_
Balance at end of period	_	7	0	_	82	2	191	_

	Others	Elimination and corporate	Total
Amortization of goodwill	16	_	110
Balance at end of period	59	_	343

Information on amortization of goodwill by reported segment

Previous fiscal year (April 1, 2011- March 31, 2012) Not applicable.

Fiscal year under review (April 1, 2012 - March 31, 2013) Not applicable.

(Per Share Information)

		(Unit: Yen)
Item	Fiscal Year 2012 (April 1, 2011 to March 31, 2012)	Fiscal Year 2013 (April 1, 2012 to March 31, 2013)
Net assets per share	860.37	991.48
Net income per share	334.19	161.39
Fully diluted net income per share	321.64	157.17

Note: Net income per share and fully diluted net income per share are calculated on the following basis.

(Unit: Millions of yen unless otherwise stated)

	(Onit. Withous of	yen unless otherwise stated)
Item	Fiscal Year 2012 (April 1, 2011 to March 31, 2012)	Fiscal Year 2013 (April 1, 2012 to March 31, 2013)
Net income per share		
Net income	25,669	16,730
Amount not attributable to common stock	_	_
Net income attributable to common stock	25,669	16,730
Average number of shares of common stock during the period	76,810,279	103,665,373
Fully diluted net income per share		
Net income adjustment amount	28	46
(of which, interest paid (after deduction of equivalent tax amount))	(28)	(58)
(Of which, change in holdings in equity method affiliates due to their issuance of subscription rights)	_	(12)
Increase in the number of common shares	3,086,197	3,077,619
(of which, stock acquisition rights)	(104,175)	(95,597)
(of which, 1st convertible bonds with stock acquisition rights attached)	(2,982,022)	(2,982,022)
Overview of residual shares not included in the calculation of fully diluted net income per share as they do not have a dilutive effect	Stock options pertaining to resolutions of the Annual General Meeting of Shareholders held on June 27, 2007: (The number of shares subject to subscription rights to shares: 28,500 shares) Stock options pertaining to resolutions of the Annual General Meeting of Shareholders held on June 26, 2008: (Number of shares subject to subscription rights to shares: 34,500 shares) Stock options pertaining to resolutions of the Annual General Meeting of Shareholders held on June 25, 2009: (The number of shares subject to subscription rights to shares: 53,500 shares) Stock options pertaining to resolutions of the Annual General Meeting of Shareholders held on June 25, 2009: (The number of shares: 53,500 shares) Stock options pertaining to resolutions of the Annual General Meeting of Shareholders held on June	Stock options pertaining to resolutions of the Annual General Meeting of Shareholders held on June 26, 2008: (The number of shares subject to subscription rights to shares: 34,500 shares) Stock options pertaining to resolutions of the Annual General Meeting of Shareholders held on June 25, 2009: (Number of shares subject to subscription rights to shares: 49,800 shares) Stock options pertaining to resolutions of the Annual General Meeting of Shareholders held on June 25, 2010: (The number of shares subject to subscription rights to shares: 40,000 shares) Stock options of ARGO GRAPHICS Inc., an affiliate accounted for by the equity method: (The

25, 2010: (The number of shares subject to subscription rights to shares: 50,000 shares) Stock options of ARGO GRAPHICS Inc., an affiliate accounted for by the equity method: (The number of shares subject to stock acquisition rights) Sixth stock acquisition rights: 421,500 shares Seventh stock acquisition rights: 460,100 shares	number of shares subject to stock acquisition rights) Sixth stock acquisition rights: 411,500 shares

(Important Post Balance-Sheet Events)

No applicable items.

5. Other

Change of Directors and Corporate Auditors

1 Change of Representative Directors

From June 2013, (at the end of the Annual General Meeting of Shareholders) Planned

Name	New Position	Current Position
Nobuhide Nakaido	Chairman and Chief Executive Officer	Chairman and Chief Executive Officer
Yoshio Osawa	President and Chief Operating Officer	Adviser to the company

2 Change of Other Directors and Corporate Auditors

(1) Retired director

(From March 31, 2013)

Name	New Position	Position as of March 31
Akira Tsuyuguchi	_	Director, Executive Vice President

(2) Director scheduled to retire

From June 2013, (at the end of the Annual General Meeting of Shareholders) Planned

Name	New Position	Current Position
Takeshi Nakanishi	— (Became the advisor to JIEC Co. Ltd., on April 1, 2013, and is to be the Chairman Representative Director at JIEC after Annual General Meeting of Shareholders in June)	Director, Executive Vice President

(3) Candidates for new corporate auditors

From June 2013, (at the end of the Annual General Meeting of Shareholders) Planned

Name	New Position	Current Position
Yoshiharu Takano	Standing corporate auditor (full-time)	Adviser to the company
Yasuaki Matsuda	Corporate auditor (full-time)	Senior Executive officer Assistant to CEO

(4) Corporate auditor scheduled to retire

From June 2013, (at the end of the Annual General Meeting of Shareholders) Planned

Name	New Position	Current Position
Osamu Kojima	_	Corporate auditor (full-time)
Tomoharu Asaka	(to become the Corporate auditor (full- time) at JIEC Co. Ltd., after Annual General Meeting of Shareholders in June)	Corporate auditor (full-time)