



SCSK Corporation  
Supplementary Information (Data Book)

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2021/4/1 — 2021/9/30

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#### Caution Concerning Forward-Looking Statements

- This information is intended to provide information about the Group's performance and business strategy and is not intended to solicit the purchase or sale of shares in Group companies.
- Estimates, targets and outlooks included in this report are forward-looking statements based on information available as of the date of publication. Results and outcomes may differ materially from the forward-looking statements and no guarantee is made that targets will be reached. All such statements are subject to change without notice.
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\*Since the fiscal year ending March 2021, the Company have been replacing the figures for the fiscal year ended March 2020 with those in International Financial Reporting Standards ("IFRS") from the Japanese standard("J-GAAP") because we have decided to apply IFRS.

# I Sales by Segment

- Quarterly trends -

(Millions of yen)

		Q1		Q2	
		Amount	Composition(%)	Amount	Composition(%)
FY2021	Net Sales	99,210	100.0	100,814	100.0
	Systems Development	40,494	40.8	41,527	41.2
	System Maintenance and Operation/ Services	39,515	39.8	40,420	40.1
	Packaged Software/ Hardware Sales	19,200	19.4	18,866	18.7

1st half	
Amount	Composition(%)
200,025	100.0
82,022	41.0
79,935	40.0
38,067	19.0

		Q1		Q2		Q3		Q4		1st half		Q3 total		2nd half		Total	
		Amount	Composition(%)	Amount	Composition(%)	Amount	Composition(%)	Amount	Composition(%)	Amount	Composition(%)	Amount	Composition(%)	Amount	Composition(%)	Amount	Composition(%)
FY2020	Net Sales	94,356	100.0	95,398	100.0	101,111	100.0	105,986	100.0	189,755	100.0	290,866	100.0	207,098	100.0	396,853	100.0
	Systems Development	38,664	41.0	39,809	41.7	41,373	40.9	43,243	40.8	78,474	41.4	119,847	41.2	84,616	40.9	163,090	41.1
	System Maintenance and Operation/ Services	36,851	39.1	37,672	39.5	38,369	37.9	39,624	37.4	74,524	39.3	112,893	38.8	77,994	37.7	152,518	38.4
	Packaged Software/ Hardware Sales	18,840	20.0	17,915	18.8	21,368	21.1	23,118	21.8	36,756	19.4	58,125	20.0	44,487	21.5	81,243	20.5

		Q1		Q2	
Increase / Decrease		Amount	Change(%)	Amount	Change(%)
	Net Sales	4,853	5.1	5,416	5.7
	Systems Development	1,830	4.7	1,717	4.3
	System Maintenance and Operation/ Services	2,664	7.2	2,747	7.3
	Packaged Software/ Hardware Sales	359	1.9	951	5.3

1st half	
Amount	Change(%)
10,269	5.4
3,547	4.5
5,411	7.3
1,310	3.6

## II Sales by Customer Industry

(Millions of yen)

	FY2020 Apr.2020-Sept.2020		FY2021 Apr.2021-Sept.2021		Increase/Decrease	
	Amount	Composition(%)	Amount	Composition(%)	Amount	Change(%)
Manufacturers	55,755	29.4	57,589	28.8	1,834	3.3
Distributors	30,766	16.2	31,124	15.6	357	1.2
Financial Institutions	41,512	21.9	44,152	22.1	2,639	6.4
Banks	13,233	7.0	15,244	7.6	2,011	15.2
Securities Firms	4,035	2.1	4,744	2.4	709	17.6
Shopping Credit/ Leasing Companies	8,742	4.6	8,794	4.4	51	0.6
Insurance Companies	15,501	8.2	15,368	7.7	- 133	- 0.9
Communications/ Transportation	30,137	15.9	33,582	16.8	3,444	11.4
Utilities	4,115	2.2	3,119	1.6	- 995	- 24.2
Services	19,794	10.4	22,718	11.4	2,923	14.8
Others	7,671	4.0	7,737	3.9	65	0.9
Total	189,755	100.0	200,025	100.0	10,269	5.4

\* We made a partial amendment in previously disclosed data.

### III Sales by Segment & Customer Industry (Systems Development)

(Millions of yen)

	FY2020 Apr.2020-Sept.2020		FY2021 Apr.2021-Sept.2021		Increase/Decrease	
	Amount	Composition(%)	Amount	Composition(%)	Amount	Change(%)
Manufacturers	22,428	28.6	23,886	29.1	1,458	6.5
Distributors	8,801	11.2	8,230	10.0	- 570	- 6.5
Financial Institutions	27,819	35.5	29,495	36.0	1,675	6.0
Banks	8,607	11.0	10,163	12.4	1,555	18.1
Securities Firms	2,779	3.5	3,117	3.8	338	12.2
Shopping Credit/ Leasing Companies	4,190	5.3	4,343	5.3	152	3.6
Insurance Companies	12,242	15.6	11,871	14.5	- 371	- 3.0
Communications/ Transportation	9,025	11.5	9,849	12.0	824	9.1
Utilities	3,222	4.1	2,163	2.6	- 1,058	- 32.9
Services	5,335	6.8	6,454	7.9	1,118	21.0
Others	1,841	2.3	1,941	2.4	100	5.4
Total	78,474	100.0	82,022	100.0	3,547	4.5

\* We made a partial amendment in previously disclosed data.

#### IV Sales by Segment & Customer Industry (System Maintenance and Operation/Services)

(Millions of yen)

	FY2020 Apr.2020-Sept.2020		FY2021 Apr.2021-Sept.2021		Increase/Decrease	
	Amount	Composition(%)	Amount	Composition(%)	Amount	Change(%)
Manufacturers	23,968	32.2	25,240	31.6	1,271	5.3
Distributors	13,810	18.5	14,338	17.9	527	3.8
Financial Institutions	11,665	15.7	12,898	16.1	1,232	10.6
Banks	3,848	5.2	4,395	5.5	546	14.2
Securities Firms	1,099	1.5	1,248	1.6	148	13.5
Shopping Credit/ Leasing Companies	3,813	5.1	4,016	5.0	202	5.3
Insurance Companies	2,903	3.9	3,238	4.1	334	11.5
Communications/ Transportation	10,103	13.6	10,451	13.1	347	3.4
Utilities	617	0.8	757	0.9	139	22.6
Services	11,984	16.1	13,379	16.7	1,395	11.6
Others	2,373	3.2	2,869	3.6	495	20.9
Total	74,524	100.0	79,935	100.0	5,411	7.3

\* We made a partial amendment in previously disclosed data.

## V Sales by Segment & Customer Industry (Packaged Software/Hardware Sales)

(Millions of yen)

	FY2020 Apr.2020-Sept.2020		FY2021 Apr.2021-Sept.2021		Increase/Decrease	
	Amount	Composition(%)	Amount	Composition(%)	Amount	Change(%)
Manufacturers	9,358	25.5	8,462	22.2	- 896	- 9.6
Distributors	8,154	22.2	8,555	22.5	400	4.9
Financial Institutions	2,027	5.5	1,757	4.6	- 269	- 13.3
Banks	776	2.1	685	1.8	- 90	- 11.7
Securities Firms	156	0.4	378	1.0	222	142.3
Shopping Credit/ Leasing Companies	738	2.0	434	1.1	- 303	- 41.1
Insurance Companies	355	1.0	258	0.7	- 97	- 27.3
Communications/ Transportation	11,009	30.0	13,282	34.9	2,272	20.6
Utilities	275	0.7	198	0.5	- 76	- 27.9
Services	2,474	6.7	2,884	7.6	409	16.5
Others	3,456	9.4	2,926	7.7	- 530	- 15.3
Total	36,756	100.0	38,067	100.0	1,310	3.6

\* We made a partial amendment in previously disclosed data.

## VI External Sales and Operating Profit by Reportable Segment - Quarterly Trends

(Millions of yen)

FY2021		Q1	
		External sales	Operating Profit
	Industrial IT Business	32,433	3,658
	Financial IT Business	14,208	1,878
	IT Business Solutions	13,845	1,449
	IT Platform Solutions	19,994	2,292
	IT Management Service	14,874	1,900
	Others	3,921	234
	Adjustment	- 67	- 527
	Total	99,210	10,887

Q2		Q1	
		External sales	Operating Profit
	Industrial IT Business	33,675	4,232
	Financial IT Business	13,644	1,594
	IT Business Solutions	13,797	1,160
	IT Platform Solutions	20,956	2,933
	IT Management Service	14,870	2,121
	Others	4,102	324
	Adjustment	- 233	- 662
	Total	100,814	11,703

1st half		Q1	
		External sales	Operating Profit
	Industrial IT Business	66,109	7,890
	Financial IT Business	27,853	3,473
	IT Business Solutions	27,643	2,609
	IT Platform Solutions	40,951	5,226
	IT Management Service	29,745	4,022
	Others	8,023	559
	Adjustment	- 300	- 1,190
	Total	200,025	22,590

FY2020		Q1	
		External sales	Operating Profit
	Industrial IT Business	32,225	3,856
	Financial IT Business	12,530	1,427
	IT Business Solutions	12,669	1,426
	IT Platform Solutions	18,805	2,251
	IT Management Service	13,996	1,655
	Others	4,043	102
	Adjustment	85	- 441
	Total	94,356	10,279

Q2		Q1	
		External sales	Operating Profit
	Industrial IT Business	32,248	4,061
	Financial IT Business	12,635	1,505
	IT Business Solutions	13,793	1,304
	IT Platform Solutions	18,710	2,525
	IT Management Service	14,169	1,848
	Others	4,085	287
	Adjustment	- 245	- 595
	Total	95,398	10,937

Q3		Q2	
		External sales	Operating Profit
	Industrial IT Business	32,614	4,161
	Financial IT Business	13,409	1,727
	IT Business Solutions	13,596	1,684
	IT Platform Solutions	21,847	2,999
	IT Management Service	15,232	2,240
	Others	4,039	389
	Adjustment	371	- 422
	Total	101,111	12,780

Q4		Q3	
		External sales	Operating Profit
	Industrial IT Business	34,683	4,053
	Financial IT Business	14,192	1,582
	IT Business Solutions	14,723	1,168
	IT Platform Solutions	23,568	3,521
	IT Management Service	14,843	1,577
	Others	4,194	506
	Adjustment	- 219	- 528
	Total	105,986	11,880

1st half		Q3	
		External sales	Operating Profit
	Industrial IT Business	64,474	7,918
	Financial IT Business	25,166	2,933
	IT Business Solutions	26,463	2,731
	IT Platform Solutions	37,515	4,777
	IT Management Service	28,165	3,504
	Others	8,128	390
	Adjustment	- 159	- 1,036
	Total	189,755	21,217

Q3 total		Q2	
		External sales	Operating Profit
	Industrial IT Business	97,088	12,079
	Financial IT Business	38,575	4,661
	IT Business Solutions	40,060	4,415
	IT Platform Solutions	59,363	7,776
	IT Management Service	43,398	5,744
	Others	12,167	779
	Adjustment	212	- 1,459
	Total	290,866	33,997

2nd half		Q1	
		External sales	Operating Profit
	Industrial IT Business	67,298	8,214
	Financial IT Business	27,601	3,310
	IT Business Solutions	28,319	2,852
	IT Platform Solutions	45,415	6,521
	IT Management Service	30,076	3,817
	Others	8,234	895
	Adjustment	151	- 950
	Total	207,098	24,661

Total		Q1	
		External sales	Operating Profit
	Industrial IT Business	131,772	16,132
	Financial IT Business	52,768	6,243
	IT Business Solutions	54,783	5,583
	IT Platform Solutions	82,931	11,298
	IT Management Service	58,242	7,321
	Others	16,362	1,285
	Adjustment	- 7	- 1,987
	Total	396,853	45,878

Increase/Decrease		Q1				Q2			
		External Sales		Operating Profit		External Sales		Operating Profit	
		Amount	Change(%)	Amount	Change(%)	Amount	Change(%)	Amount	Change(%)
	Industrial IT Business	207	0.6	- 197	- 5.1	1,427	4.4	170	4.2
	Financial IT Business	1,677	13.4	451	31.6	1,008	8.0	88	5.9
	IT Business Solutions	1,175	9.3	22	1.6	4	0.0	- 144	- 11.1
	IT Platform Solutions	1,189	6.3	41	1.8	2,245	12.0	408	16.2
	IT Management Service	878	6.3	244	14.8	700	4.9	272	14.8
	Others	- 122	- 3.0	132	128.8	17	0.4	36	12.8
	Adjustment	- 153	—	- 86	—	12	—	- 67	—
	Total	4,853	5.1	607	5.9	5,416	5.7	765	7.0

1st half		Q1	
		External Sales	Operating Profit
	Industrial IT Business	1,635	- 27
	Financial IT Business	2,686	539
	IT Business Solutions	1,179	- 121
	IT Platform Solutions	3,435	449
	IT Management Service	1,579	517
	Others	- 105	168
	Adjustment	- 141	- 153
	Total	10,269	1,373



**VII Amount of Incoming Orders and Backlog by Segment**

(Millions of yen)

Systems Development		Q1	Q2	Q3	Q4	1st half	Total
FY2021	Incoming Orders	39,798	43,605			83,404	
	Backlog	36,485	38,563			38,563	
FY2020	Incoming Orders	38,543	41,755	39,118	44,489	80,298	163,906
	Backlog	36,244	38,190	35,935	37,181	38,190	37,181
Increase/Decrease	Incoming Orders	1,255	1,850			3,105	
	Backlog	240	373			373	

System Maintenance and Operation/Services		Q1	Q2	Q3	Q4	1st half	Total
FY2021	Incoming Orders	32,053	37,477			69,531	
	Backlog	93,078	90,136			90,136	
FY2020	Incoming Orders	30,071	34,893	31,337	63,634	64,964	159,936
	Backlog	86,343	83,563	76,531	100,540	83,563	100,540
Increase/Decrease	Incoming Orders	1,982	2,584			4,566	
	Backlog	6,735	6,573			6,573	

Packaged Software/Hardware Sales		Q1	Q2	Q3	Q4	1st half	Total
FY2021	Incoming Orders	15,462	26,520			41,982	
	Backlog	21,811	29,465			29,465	
FY2020	Incoming Orders	15,124	19,527	29,688	24,800	34,652	89,141
	Backlog	13,935	15,547	23,867	25,549	15,547	25,549
Increase/Decrease	Incoming Orders	338	6,992			7,330	
	Backlog	7,876	13,917			13,917	

Total		Q1	Q2	Q3	Q4	1st half	Total
FY2021	Incoming Orders	87,314	107,603			194,918	
	Backlog	151,376	158,165			158,165	
FY2020	Incoming Orders	83,738	96,176	100,144	132,923	179,915	412,984
	Backlog	136,523	137,301	136,335	163,271	137,301	163,271
Increase/Decrease	Incoming Orders	3,575	11,427			15,003	
	Backlog	14,852	20,864			20,864	

**VIII Sales to Sumitomo Corporation**

(Millions of yen)

	FY2020 Apr.2020-Sept.2020		FY2021 Apr.2021-Sept.2021		Increase/Decrease	
	Amount	Composition(%)	Amount	Composition(%)	Amount	Change(%)
Sumitomo Corporation	9,363	4.9	9,233	4.6	- 129	- 1.4

## IX Quarterly Trends

(Millions of yen)

FY2021	Q1		Q2	
	Apr.2021-Jun.2021		Jul.2021-Sept.2021	
	Amount	Compo sition(%)	Amount	Compo sition(%)
Net Sales	99,210	100.0	100,814	100.0
Cost of Sales	- 73,781	74.4	- 74,259	73.7
Gross Profit	25,428	25.6	26,554	26.3
SG & A Expenses	- 14,592	14.7	- 14,865	14.7
Other Income and Expenses	50	0.1	14	0.0
Operating Profit	10,887	11.0	11,703	11.6
Profit before Tax	11,130	11.2	11,727	11.6
Profit Attributable to Owners of Parent	7,703	7.8	8,080	8.0

1st half	
Apr.2021-Sept.2021	
Amount	Compo sition(%)
200,025	100.0
- 148,041	74.0
51,983	26.0
- 29,458	14.7
65	0.0
22,590	11.3
22,857	11.4
15,784	7.9

【Forecasts】 Total	
Apr.2021-Mar.2022	
Amount	Compo sition(%)
420,000	100.0
- 311,000	74.0
109,000	26.0
- 61,000	14.5
-	-
48,000	11.4

34,000	8.1
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FY2020	Q1		Q2		Q3		Q4		1st half		Q3 total		2nd half		Total	
	Apr.2020-Jun.2020		Jul.2020-Sept.2020		Oct.2020-Dec.2020		Jan.2021-Mar.2021		Apr.2020-Sept.2020		Apr.2020-Dec.2020		Oct.2020-Mar.2021		Apr.2020-Mar.2021	
	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)
Net Sales	94,356	100.0	95,398	100.0	101,111	100.0	105,986	100.0	189,755	100.0	290,866	100.0	207,098	100.0	396,853	100.0
Cost of Sales	- 70,311	74.5	- 70,529	73.9	- 74,619	73.8	- 78,423	74.0	- 140,840	74.2	- 215,460	74.1	- 153,043	73.9	- 293,884	74.1
Gross Profit	24,045	25.5	24,869	26.1	26,491	26.2	27,562	26.0	48,914	25.8	75,406	25.9	54,054	26.1	102,969	25.9
SG & A Expenses	- 13,829	14.7	- 13,947	14.6	- 13,750	13.6	- 15,639	14.8	- 27,777	14.6	- 41,528	14.3	- 29,390	14.2	- 57,168	14.4
Other Income and Expenses	63	0.1	16	0.0	39	0.0	- 42	0.0	80	0.0	119	0.0	- 3	0.0	77	0.0
Operating Profit	10,279	10.9	10,937	11.5	12,780	12.6	11,880	11.2	21,217	11.2	33,997	11.7	24,661	11.9	45,878	11.6
Profit before Tax	10,474	11.1	11,061	11.6	12,904	12.8	12,117	11.4	21,536	11.3	34,440	11.8	25,021	12.1	46,557	11.7
Profit Attributable to Owners of Parent	7,260	7.7	7,608	8.0	8,912	8.8	9,653	9.1	14,869	7.8	23,782	8.2	18,566	9.0	33,435	8.4

Increase/Decrease	Q1		Q2	
	Amount	Change(%)	Amount	Change(%)
Net Sales	4,853	5.1	5,416	5.7
Cost of Sales	- 3,470	4.9	- 3,730	5.3
Gross Profit	1,383	5.8	1,685	6.8
SG & A Expenses	- 762	5.5	- 917	6.6
Other Income and Expenses	- 12	- 20.2	- 1	- 11.6
Operating Profit	607	5.9	765	7.0
Profit before Tax	655	6.3	665	6.0
Profit Attributable to Owners of Parent	443	6.1	471	6.2

1st half	
Amount	Change(%)
10,269	5.4
- 7,201	5.1
3,068	6.3
- 1,680	6.1
- 14	- 18.4
1,373	6.5
1,321	6.1
915	6.2

X Financial Statements  
Consolidated Statements of Income

(Millions of yen)							Cost of sales						
	From Apr.1.2020 to Sept.30.2020		From Apr.1.2021 to Sept.30.2021		Increase/Decrease			From Apr.1.2020 to Sept.30.2020		From Apr.1.2021 to Sept.30.2021		Increase/Decrease	
	Amount	%	Amount	%	Amount	%		Amount	%	Amount	%	Amount	YoY
I Net sales	189,755	100.0	200,025	100.0	10,269	5.4							
II .Cost of sales	-140,840	-74.2	-148,041	-74.0	-7,201	5.1							
Gross profit	48,914	25.8	51,983	26.0	3,068	6.3							
III .SG & A	-27,777	-14.6	-29,458	-14.7	-1,680	6.1							
IV .Other income	112	0.1	132	0.1	20	18.1							
V .Other expenses	-32	-0.0	-67	-0.0	-35	109.3							
Operating profit	21,217	11.2	22,590	11.3	1,373	6.5							
VI .Finance income	69	0.0	52	0.0	-17	-25.0							
VII .Finance costs	-241	-0.1	-353	-0.2	-112	46.7							
VIII .Share of profit (loss) of investments accounted for using equity method	490	0.3	568	0.3	77	15.9							
Profit before tax	21,536	11.3	22,857	11.4	1,321	6.1							
IX .Income tax expense	-6,617	-3.5	-7,055	-3.5	-437	6.6							
Profit	14,918	7.9	15,801	7.9	883	5.9							
X .Profit attributable to													
Owners of parent	14,869	7.8	15,784	7.9	915	6.2							
Non-controlling interests	49	0.0	17	0.0	-31	-64.7							

  

(Millions of yen)						
	From Apr.1.2020 to Sept.30.2020		From Apr.1.2021 to Sept.30.2021		Increase/Decrease	
	Amount	%	Amount	%	Amount	YoY
Employee benefits expenses	44,997	38.8	46,918	38.4	1,921	4.3
Outsourcing expenses	56,438	48.7	58,950	48.3	2,512	4.5
Other expenses	14,462	12.5	16,303	13.3	1,841	12.7
Office rental and upkeep expenses	2,106	1.8	1,972	1.6	-133	-6.4
Depreciation of right-of-use assets	2,329	2.0	2,823	2.3	494	21.2
Other depreciation and amortization	3,894	3.4	4,198	3.4	304	7.8
Materials expenses and others	984	0.8	1,018	0.8	34	3.5
Computer and related expenses	3,161	2.7	3,618	3.0	457	14.5
Communications expenses	1,060	0.9	1,044	0.9	-15	-1.4
Other	926	0.8	1,625	1.3	699	75.5
Total Production costs for the period	115,897	100.0	122,172	100.0	6,275	5.4
Transfer to other accounts	-2,110		-1,918		192	-9.1
Work in process Increase (-),decreases (+)	-417		-50		366	
Manufacturing costs (1)	113,369		120,203		6,834	6.0
Merchandise costs (2)	27,470		27,837		366	1.3
Total Cost of sales(1) + (2)	140,840	74.2	148,041	74.0	7,201	5.1

  

(Millions of yen)						
	From Apr.1.2020 to Sept.30.2020		From Apr.1.2021 to Sept.30.2021		Increase/Decrease	
	Amount	%	Amount	%	Amount	YoY
Employee benefits expenses	16,252	8.6	16,793	8.4	540	3.3
Office rental	331	0.2	192	0.1	-138	-41.9
Depreciation of right-of-use assets	1,541	0.8	1,927	1.0	385	25.0
Other depreciation and amortization	1,038	0.5	1,027	0.5	-10	-1.0
Outsourcing expenses	1,441	0.8	1,604	0.8	162	11.3
Taxes	1,405	0.7	1,523	0.8	117	8.4
Other	5,766	3.0	6,389	3.2	623	10.8
Total SG&A expenses	27,777	14.6	29,458	14.7	1,680	6.1

## Consolidated Statements of Financial Position

(Millions of yen)

Accounting Period Accounts	As of Mar. 31, 2021		As of Sept. 30, 2021		Increase/ Decrease
	Amount	%	Amount	%	Amount
<b>【ASSETS】</b>					
Current assets					
Cash and cash equivalents	108,768		124,266		15,497
Trade and other receivables	69,855		55,653		-14,202
Contract assets	13,224		14,624		1,400
Inventories	7,710		7,379		-331
Income taxes receivable	56		20		-35
Other financial assets	220		548		327
Other current assets	12,686		15,217		2,530
Total current assets	212,524	55.9	217,711	55.0	5,186
Non-current assets					
Property, plant and equipment	67,345		71,467		4,121
Right-of-use assets	39,353		43,720		4,366
Goodwill and intangible assets	26,389		26,667		277
Investments accounted for using equity method	8,805		9,479		674
Other receivables	8,581		8,428		-152
Other financial assets	8,835		8,478		-356
Deferred tax assets	3,432		2,673		-758
Other non-current assets	5,131		7,217		2,086
Total non-current assets	167,875	44.1	178,133	45.0	10,258
Total assets	380,399	100.0	395,845	100.0	15,445

(Millions of yen)

Accounting Period Accounts	As of Mar. 31, 2021		As of Sept. 30, 2021		Increase/ Decrease
	Amount	%	Amount	%	Amount
<b>【LIABILITIES】</b>					
Current liabilities					
Trade and other payables	29,465		24,044		-5,420
Contract liabilities	14,589		17,478		2,889
Liabilities for employee benefits	10,985		9,351		-1,633
Bonds and borrowings	25,092		26,989		1,896
Lease liabilities	8,872		8,935		63
Income taxes payable	3,091		5,965		2,873
Provisions	429		234		-195
Other current liabilities	5,293		4,947		-346
Total current liabilities	97,820	25.7	97,947	24.7	126
Non-current liabilities					
Bonds and borrowings	19,963		19,455		-508
Lease liabilities	31,714		36,075		4,361
Other payables	203		159		-43
Liabilities for employee benefits	7		1,895		1,887
Provisions	3,279		3,889		609
Other non-current liabilities	70		70		—
Total non-current liabilities	55,240	14.5	61,546	15.5	6,306
Total liabilities	153,060	40.2	159,493	40.3	6,432
<b>【EQUITY】</b>					
Equity					
Share capital	21,152	5.6	21,152	5.3	—
Retained earnings	203,893	53.6	212,383	53.7	8,490
Treasury shares	-285	-0.1	-293	-0.1	-8
Other components of equity	2,114	0.6	2,677	0.7	563
Total equity attributable to owners of parent	226,874	59.6	235,920	59.6	9,046
Non-controlling interests	464	0.1	430	0.1	-33
Total equity	227,338	59.8	236,351	59.7	9,012
Total liabilities and equity	380,399	100.0	395,845	100.0	15,445

## Consolidated Statements of Cash Flows

(Millions of yen)

Accounting Period Accounts			
	From Apr.1.2020 to Sept.30.2020	From Apr.1.2021 to Sept.30.2021	Increase/ Decrease
	Amount	Amount	Amount
I Cash flows from operating activities			
Profit before tax	21,536	22,857	1,321
Depreciation and amortization	8,852	9,977	1,125
Finance income	-69	-52	17
Finance costs	241	353	112
Share of loss (profit) of investments accounted for using equity method	-490	-568	-77
Decrease (increase) in trade and other receivables	13,279	14,292	1,012
Decrease (increase) in contract assets	-1,354	-1,396	-41
Decrease (increase) in inventories	990	331	-658
Increase (decrease) in trade and other payables	-8,618	-4,555	4,062
Increase (decrease) in contract liabilities	4,219	2,886	-1,333
Increase (decrease) in employee benefits	-3,002	-2,533	468
Increase (decrease) in provisions	-399	-45	353
Other	-6,667	-2,737	3,930
Subtotal	28,517	38,810	10,293
Interest and dividends received	215	198	-16
Interest paid	-200	-269	-68
Income taxes refund (paid)	-4,104	-3,374	730
Net cash provided by (used in) operating activities	24,426	35,365	10,938

(Millions of yen)

Accounting Period Accounts			
	From Apr.1.2020 to Sept.30.2020	From Apr.1.2021 to Sept.30.2021	Increase/ Decrease
	Amount	Amount	Amount
II Cash flows from investing activities			
Purchase of property, plant and equipment	-5,252	-7,484	-2,231
Proceeds from sale of property, plant and equipment	30	3	-27
Purchase of intangible assets	-2,172	-1,974	198
Investments in equity-accounted investees	-553	-124	428
Purchase of other financial assets	-753	-60	692
Proceeds from sales and redemptions of other financial assets	313	133	-179
Other	-84	-186	-101
Net cash provided by (used in) investing activities	-8,472	-9,693	-1,220
III Cash flows from financing activities			
Repayments of loans and redemption of bonds	-25,700	-15,100	10,600
Proceeds from long-term debt	15,400	11,500	-3,900
Proceeds from issuance of bonds	—	4,972	4,972
Repayments of lease liabilities	-4,183	-4,530	-346
Dividends paid	-6,763	-7,283	-520
Dividends paid to non-controlling interests	-54	-50	3
Other	-2	-7	-5
Net cash provided by (used in) financing activities	-21,303	-10,500	10,803
IV Effect of exchange rate changes on cash and cash equivalents	-183	325	509
V Net increase (decrease) in cash and cash equivalents	-5,532	15,497	21,030
VI Cash and cash equivalents at beginning of period	111,695	108,768	-2,927
VII Cash and cash equivalents at end of period	106,162	124,266	18,103

## Financial Data

### I Results of Operations and Forecasts (Consolidated)

(Millions of yen)

		2018/9(J-GAAP)		2019/9		2020/9		2021/9		2021/3		2022/3 (Forecast)	
		Amount (YoY %)	Compo sition(%)	Amount (YoY %)	Compo sition(%)	Amount (YoY %)	Compo sition(%)	Amount (YoY %)	Compo sition(%)	Amount (YoY %)	Compo sition(%)	Amount (YoY %)	Compo sition(%)
Sales		167,424 (2.4 )	100.0	187,263	100.0	189,755 (1.3 )	100.0	200,025 (5.4 )	100.0	396,853 (3.0 )	100.0	420,000 (5.8 )	100.0
	Systems Development	66,352 (6.2 )	39.6	76,267	40.7	78,474 (2.9 )	41.4	82,022 (4.5 )	41.0	163,090 (4.4 )	41.1	-	-
	System Maintenance and Operation/ Services	65,212 (2.6 )	39.0	70,044	37.4	74,524 (6.4 )	39.3	79,935 (7.3 )	40.0	152,518 (6.4 )	38.4	-	-
	Packaged Software/ Hardware Sales	35,859 (0.9 )	21.4	40,951	21.9	36,756 (- 10.2 )	19.4	38,067 (3.6 )	19.0	81,243 -5.2	20.5	-	-
Cost of Sales		126,205 (0.9 )	75.4	- 140,166	74.8	- 140,840 (0.5 )	74.2	- 148,041 (5.1 )	74.0	293,884 2.0	74.1	311,000 (5.8 )	74.0
Gross Profit		41,218 (7.5 )	24.6	47,096	25.2	48,914 (3.9 )	25.8	51,983 (6.3 )	26.0	102,969 (5.9 )	25.9	109,000 (5.9 )	26.0
SG&A Expenses※		25,213 (0.6 )	15.1	- 26,694	14.3	- 27,697 (3.8 )	14.6	- 29,392 (6.1 )	14.7	57,090 (- 0.1 )	14.4	61,000 (6.8 )	14.5
Operating Profit		16,004 (20.6 )	9.6	20,402	10.9	21,217 (4.0 )	11.2	22,590 (6.5 )	11.3	45,878 (14.6 )	11.6	48,000 (4.6 )	11.4
Ordinary Profit		16,364 (14.6 )	9.8	-	-	-	-	-	-	-	-	-	-
Profit Attributable to Owners of Parent		10,836 (- 10.0 )	6.5	14,499	7.7	14,869 (2.5 )	7.8	15,784 (6.2 )	7.9	33,435 (16.2 )	8.4	34,000 (1.7 )	8.1
Number of Employees		12,291		12,817		14,454		14,922		14,550		-	

※In IFRS, The figures of SG&A expenses include other income and expenses.

## II BPS, EPS and Other Key Financial Indicators (Consolidated)

(Millions of yen)

	2018/9(J-GAAP)		2019/9		2020/9		2021/9		2021/3		2022/3 (Forecasts)	
	Amount	change(%)	Amount	change(%)	Amount	change(%)	Amount	change(%)	Amount	change(%)	Amount	change(%)
Share Capital	21,152	-	21,152	-	21,152	-	21,152	-	21,152	-	-	-
Total Equity	203,334	3.4%	193,376	-	209,105	8.1%	236,351	4.0%	227,338	13.4%	-	-
Total Assets	315,356	3.8%	334,448	-	361,100	8.0%	395,845	4.1%	380,399	5.0%	-	-
Number of Shares Outstanding ※1	312,545,409		312,545,409		312,545,409		312,545,409		312,545,409		-	
Average number of Shares Outstanding ※1	311,488,053		312,237,939		312,232,036		312,222,179		312,229,768		-	
BPS (Equity attributable to owners of parent per share) (JPY) ※1	628.36		618.51		668.74		755.62		726.77		-	
EPS (Net profit per share) (JPY) ※1	34.79		46.44		47.62		50.55		107.09		108.90	
Equity Ratio (%)	62.1%		57.7%		57.8%		59.6%		59.6%		-	
ROE (Return on Equity attributable to owners of parent) (%)	-		-		-		-		15.7%		-	
Cash Dividends per share (JPY) ※1	-		-		-		-		45.00		46.67	
Interim Dividends per share (JPY) ※1	16.67		21.67		21.67		23.33		21.67		23.33	
PER (Price Earning Ratio) (times)	-		-		-		-		20.4		-	
Stock Prices (yen) ※1	1,790		1,690		1,957		2,366		2,187		-	
Payout Ratio (%)	-		-		-		-		42%		43%	
Consolidated /Non-consolidated (times)	1.08		1.20		0.86※2		1.09		1.06		-	

※1 SCSK conducted three-for-one stock splits of common shares on Oct. 1, 2021. For the past data, retroactive revisions were made accordingly.

※2 The consolidated-to-non-consolidated ratio in FY2020 was affected by the gain on extinguishment of tie-in shares associated with the merger of subsidiaries.

### III Capital Expenditure, Depreciation & Amortization, R&D Expenses(Consolidated)

(Millions of yen)

【J-GAAP】		
	(2018/4~2018/9) 2018/9	(2019/4~2019/9) 2019/9
Capital Expenditure (tangible)	3,672	4,399
Capital Expenditure (software/other)	1,586	1,365

Depreciation (tangible)	2,866	3,475
Amortization (software/other)	1,693	1,656
Total	4,560	5,132

R&D Expenses	335	360
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(Millions of yen)

【IFRS】	Actual			Forecasts
	(2019/4~2019/9) 2019/9	(2020/4~2020/9) 2020/9	(2021/4~2021/9) 2021/9	(2021/4~2022/3) 2022/3
Capital Expenditure (tangible)	4,444	4,970	6,993	10,000
Capital Expenditure (right-of-use)	2,322	18,312	8,995	9,500
Capital Expenditure (intangible)	1,365	2,067	1,833	3,000
Depreciation (tangible)	2,841	3,228	3,471	7,000
Depreciation (right-of-use)	3,517	3,871	4,750	9,000
Depreciation (intangible)	1,846	1,703	1,755	3,500
Total	8,204	8,803	9,977	19,500
R&D Expenses	360	388	280	1,000



#### IV Group Companies

	Number of Employees
SCSK Corporation	8,543

【Consolidated Subsidiaries】	Equity Ownership	Main Businesses	Number of Employees <sup>*1</sup>
SCSK ServiceWare Corporation	100.0%	BPO	2,087
VeriServe Corporation	100.0%	Verification Services	1,075
Veriserve Okinawa Test Center Corporation	100.0%	Internet business related to international interconnection and inspection	80
AIQVE ONE Corporation	66.7%	Verification services using AI technology	145
Minori Solutions Co., Ltd. <sup>*2</sup>	100.0%	Software Development, System Operations Management, Product Sales	1,161
SCSK KYUSHU CORPORATION	100.0%	Software development and Information Processing	141
SCSK HOKKAIDO CORPORATION	100.0%	Software development and Information Processing	161
SCSK PRESCENDO CORPORATION	100.0%	BPO	52
SCSK USA Inc.	100.0%	Software development and Information Processing	77
SCSK Europe Ltd.	100.0%	Software development and Information Processing	98
SCSK Shanghai Ltd.	100.0%	Software development and Information Processing	62
SCSK Asia Pacific Pte. Ltd.	100.0%	Software development and Information Processing	69
PT SCSK Global Indonesia	100.0%	Software development and Information Processing	13
SCSK Myanmar Ltd.	100.0%	Software development and Information Processing	6
Skeed Co., Ltd.	100.0%	Software development	16
CSI SOLUTIONS Corporation <sup>*2</sup>	100.0%	IT Management business	164
Allied Engineering Corporation	100.0%	Consulting, Packaged software development and sales	48
WinTechnology Corporation <sup>*2</sup>	100.0%	Software development	124
SCSK SYSTEM MANAGEMENT CORPORATION	100.0%	IT Management business	323
VA Linux Systems Japan K.K.	100.0%	Research and solution for Linux-based technologies	17
SDC Corporation	50.1%	Network services	25
Gran Manibus Co.,LTD	94.3%	Consulting Service, Advanced Technology Solution	21
SCSK Nearshore Systems Corporation	100.0%	Software development and System Maintenance	414
Total Number of employees (consolidated)			14,922

#### 【Affiliates (consolidated) under the equity method of accounting】

ARGO GRAPHICS Inc.	21.8%	PLM Solutions Business
Diamond Head Co.,Ltd.	24.3%	EC site operations, EC system development & operations, for Fashion & Apparel

<sup>\*1</sup> Number of employees listed above include those who have been dispatched from SCSK

<sup>\*2</sup> Minori Solutions Co., Ltd., CSI SOLUTIONS Corporation and WinTechnology Corporation merged on Oct. 1, 2021 and formed SCSK Minori Solutions Corporation