

Results of Operations for 2nd Quarter of Fiscal Year Ending March 2018

Tooru Tanihara President

SCSK Corporation October 30, 2017





(Billions of Yen)

	Apr. 2016-	Apr. 2017-	Increase/	'Decrease
	Sep. 2016	Sep. 2017	Amount	%
Net Sales	157.4	163.4	6.0	3.8%
Operating Profit	14.7	13.2	-1.4	-9.8%
Ordinary Profit	15.7	14.2	-1.5	-9.6%
Net Profit Attributable to Owners of Parent	13.2	12.0	-1.2	-9.4%

Revised Forecasts for FY2017



Revised Forecasts for FY2017 Reflecting Share Transfer of a Subsidiary

■ Previous Forecasts Released on 28th Apr. 2017

(%: Rate of Change, YOY)

Net S	ales	Operating	Operating Profit		Ordinary Profit		Profit table to of Parent
JPY B	%	JPY B	%	JPY B	%	JPY B	%
340.0	3.2	36.0	6.8	37.0	2.4	24.5	-13.9

Revised Forecasts



([]:Amounts Revised,%:Rate of Change, YOY)

Net S	ales	Operating) Profit	Ordinary	Profit	Net F Attribut Owners o	
JPY B	%	JPY B	%	JPY B	%	JPY B	%
340.0 [No Change]	3.2	36.0 [No Change]	6.8	37.0 [No Change]	2.4	33.5 [+9]	17.7

Mid-Term Management Plan



Transform Business Structure
(to a non-labor-intensive business)
Dynamic Growth Strategy
Aiming to Achieve High Profit Growth

Core Strategies

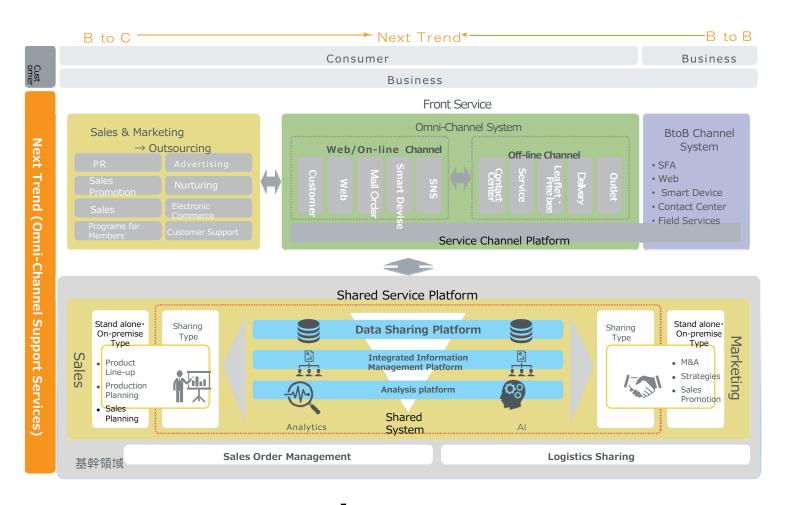
- 1). Shift to service-oriented businesses
- 2). Promote strategic businesses that capture the changing times
- 3). Enter into the second stage of global business expansion

Strengthen Management Base

- 1). Seek operational quality
- 2). Improve business strategies profitability
- 3). Enhance operational efficiency
- Pleasant, fulfilling place to work / Promote health and productivity mgt.
- 5). Enhance human resource capabilities

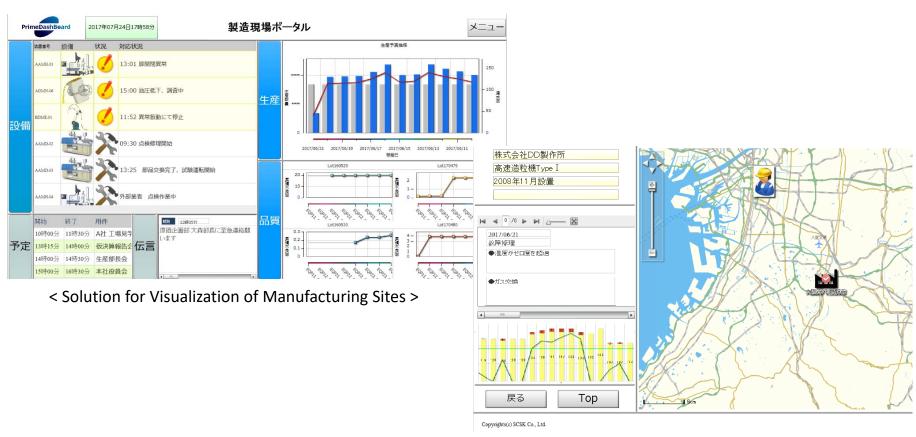


Omni-Channel Support Services for Distributors [Next Trend]





IoT Solution for Manufactures [PrimeDashBoard]
- Process Visualization Tool to Support Operational Restructuring -



<Solution for Protection/Maintenance of Facilities and Machines>



Application for Financial Institutions [MINEFOCUS] - Realization of One-to-One Communication with Customers -

MINIFOCUSOBINA I I I I -







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Progress: Shift to Service-Oriented Businesses

Industry Focus

Platform Services

Financial Institutions

- BankSavior
- MINEFOCUS
- ■FR2G0
- Securities Operation Systems

Core Systems

- ProActive
- FastAPP

Communication

- PrimeTiaas
- Call Centers
- CELF
- Billing Systems, CRM Solutions

Telecommunications

IT Infrastructure Management

- USiZE
- AMO Services
- CarePlus

■ Digital Marketing

Manufacturers

■ PrimeDashBoard

- Systems for Omni-Channeling Approach
- EC total outsourcing
- SUMAKURA
- CHOIS

Distributors

Promotion of Strategic Businesses: AI Business



Enhance Support Structure for Service-Oriented Businesses Utilizing AI Technologies

■ Invested in Asian Frontier Co.,LTD.

Several Businesses in Place; Applying AI Technologies

- "DIMo" for Efficient Damage Investigation for Non-life Insurance Companies
- AI Face-to-face Web Agent "Desse"
- Next Generation Services Utilizing VOC "VOiC"

Promotion of Strategic Businesses: AI Business



By applying AI and other variety of technologies & mechanisms Provide solutions to solve issues of customers from a wide perspective



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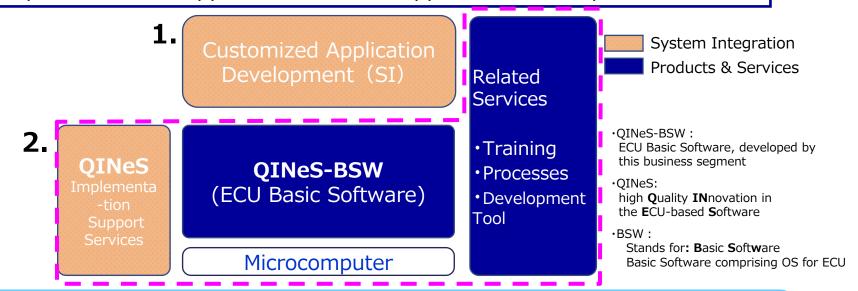
<VOiC: Analysis Template>

Promotion of Strategic Businesses: Automotive Software



■ SCSK's Automotive Software Systems Business

- 1. Development of Customized Application
- 2. Development and Sales of Our Proprietary Software
 - •Develop ECU Basic Software (QINeS-BSW) and Related Services
 - •Provide Customers with QINeS Related Products, System Integration Services (Implementation Support Services and Application Development Services



Ensuring high quality, QINeS realizes high productivity in automotive software development which became more complex, large in size.

Contribute to Global Competitiveness of Japanese Auto Industry



Create Our Future of Dreams

We create our future of dreams by establishing value based on our customers' trust.



Disclaimer

- This data is intended to provide information about the Group's performance and business strategy and is not intended to solicit the purchase or sales of shares in Group companies.
- Estimates, targets, and outlooks included in this report are forward-looking statements based on information available as of the date of publication. Results and outcomes may differ materially from the forward-looking statements and no guarantee is made that targets will be reached. All such statements are subject to change without notice.
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Consolidated Results of Operations for 2nd Quarter of Fiscal Year Ending March 2018

Tetsuya Fukunaga

SCSK Corporation October 30, 2017

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(1) Highlights for 2nd Quarter of FY2017



Net Sales

163,466 JPY Million YOY 3.8%

Operating Profit

13,272 JPY Million YOY -9.8%

Order Backlog

105,245 JPY Million YOY -2.8%

Operating Margin

8.1% YOY -1.3 p.p.

(2) Consolidated Statements of Income



				(Millions of yen)
	Apr. 2016-	Apr. 2017-	<i>Increase/</i>	Decrease
	Sept. 2016	Sept. 2017	Amount	Change (%)
Net Sales	157,412	163,466	6,053	3.8%
Gross Profit	38,460	38,343	-117	-0.3%
(Gross Profit Margin)	(24.4%)	(23.5%)		
SG&A Expenses	23,737	25,070	1,332	5.6%
Operating Profit	14,723	13,272	-1,450	-9.8%
(Operating Profit Margin)	(9.4%)	(8.1%)		
Ordinary Profit	15,781	14,273	-1,508	-9.6%
Profit attributable to owners of parent	13,286	12,034	-1,252	-9.4%

(3) Sales Comparison by Sales Segment



	A 2016	4 . 2017	Increase	/Decrease
	Apr. 2016- Sept. 2016	Apr. 2017- Sept. 2017		
	3cpti 2010		Amount	Change (%)
Systems Development	61,957 (39.4%)	62,489 (38.2%)	531	0.9%
System Maintenance and Operation/ Services	61,776 (39.2%)	63,560 (38.9%)	1,784	2.9%
Packaged Software/ Hardware Sales	32,138 (20.4%)	35,524 (21.7%)	3,385	10.5%
Prepaid Card	1,539 (1.0%)	1,892 (1.2%)	352	22.9%
Total	157,412 (100.0%)	163,466 (100.0%)	6,053	3.8%

(4) Incoming Orders and Backlog



		Apr. 2016- Sept. 2016	Apr. 2017-	Increase/Decrease		
		Sept. 2016	Sept. 2017	Amount	Change (%)	
Systems	Incoming orders	63,480	64,038	558	0.9%	
Development	Backlog	26,633	26,873	240	0.9%	
System Maintenance	Incoming orders	54,744	51,709	-3,035	-5.5%	
and Operation/ Services	Backlog	70,739	69,999	- <i>7</i> 39	-1.0%	
Packaged Software	Incoming orders	36,499	33,918	-2,580	-7.1%	
/Hardware Sales	Backlog	10,860	8,371	-2,489	-22.9%	
Total	Incoming orders	154,724	149,667	-5,056	-3.3%	
iotai	Backlog	108,233	105,245	-2,988	-2.8%	

(5) Sales Comparison by Customer Industry



		Apr. 201 Sept. 20		Apr. 2017 – Sept. 2017		Increase/	Decrease	
		Amount	Composition	Amount	Composition	Amount	Change (%)	
Maı	nufacturers	44,054	28.0%	44,253	27.1%	198	0.5%	
Dis	tributors	25,059	15.9%	26,158	16.0%	1,099	4.4%	
Fina	ancial Institutions	37,335	23.7%	36,649	22.4%	-685	-1.8%	
	Banks	12,198	7.7%	11,753	7.2%	-445	-3.7%	
	Securities Firms	5,105	3.2%	5,590	3.4%	484	9.5%	
	Shopping Credit/ Leasing Companies	6,176	3.9%	6,048	3.7%	-128	-2.1%	
	Insurance Companies	13,854	8.8%	13,258	8.1%	-596	-4.3%	
•	nmunications/ nsportation	23,998	15.2%	28,448	17.4%	4,449	18.5%	
Util	ities	1,711	1.1%	1,871	1.1%	160	9.4%	
Ser	vices/Others*	25,253	16.0%	26,083	16.0%	830	3.3%	
Tota	al	157,412	100.0%	163,466	100.0%	6,053	3.8%	

(6) External Sales and Segment profit by Reportable Segment



External Sales	Manufacturing Systems	Telecommuni cation Systems	Distribution Systems	Financial Systems	Business Solution	Business Services	Platform Solution	Prepaid Card	Others	Adjustments	Total
Apr. 2017 \sim Sept. 2017	19,503	12,894	22,747	34,764	12,437	21,581	37,260	1,892	384	-	163,466
Apr. 2016 \sim Sept. 2016	19,215	12,995	22,402	34,957	11,662	20,830	33,422	1,539	387	-	157,412
Increase/Decrease (Amount)	287	-100	344	-193	775	751	3,837	352	-2	-	6,053
Increase/Decrease (%)	1.5%	-0.8%	1.5%	-0.6%	6.6%	3.6%	11.5%	22.9%	-0.5%	_	3.8%

Segment Profit	Manufacturing Systems	Telecommuni cation Systems	Distribution Systems	Financial Systems	Business Solution	Business Services	Platform Solution	Prepaid Card	Others	Adjustments	Total
Apr. 2017 \sim Sept. 2017	1,551	2,333	2,566	2,998	401	1,169	3,222	150	17	-1,138	13,272
Apr. 2016 \sim Sept. 2016	1,854	2,262	3,222	3,653	571	1,475	2,455	146	58	-976	14,723
Increase/Decrease (Amount)	-303	70	-656	-655	-169	-306	767	3	-40	-161	-1,450
Increase/Decrease (%)	-16.3%	3.1%	-20.4%	-17.9%	-29.7%	-20.8%	31.3%	2.5%	-69.0%	-	-9.8%

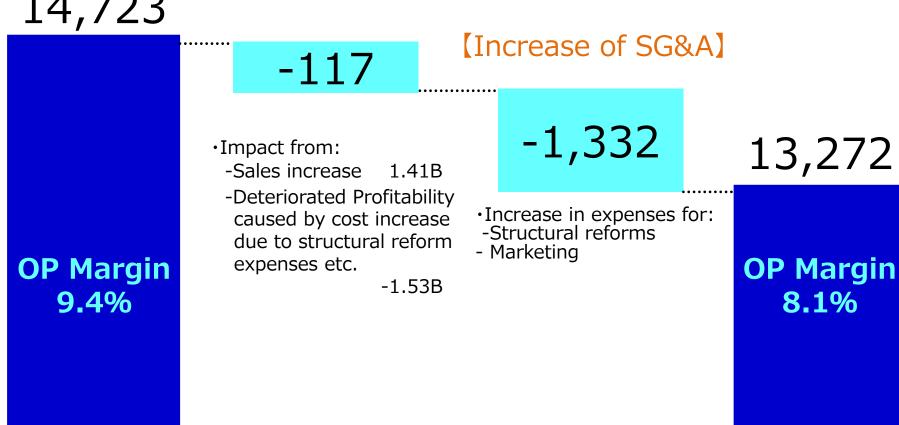
(7) Operating Profit Analysis



(Millions of yen)

(Decrease of Gross Profit)

14,723



Sept. 2016

Sept. 2017

(8) Consolidated Balance Sheets



As of March 31, 2017

Total Assets 389.5

(Billions of yen)

As of September 30, 2017

Total Assets 382.8

(Billions of yen)

Current Assets 272.3

Cash and Cash Deposits

125.5

Fixed Assets 117.2

Total Liabilities 215.8

Loans/Bonds 60.0

Net Assets 173.6

Current Assets 265.2

Cash and Cash Deposits

115.6

Fixed Assets 117.6

Total Liabilities 201.7

Loans/Bonds 50.0

Net Assets 181.1

Equity Ratio 42.8% BPS JPY1,607.74

Equity Ratio 45.5% BPS JPY 1,677.16

(9) Share Transfer of a Subsidiry



■ Outline of Share Transfer

Shares to be Transferred

Name of the Transferee

Impact on Financial Results

Impact on Results for FY2017

■ Impact on Consolidated Balance Sheets

Net Assets

Total Assets

Capital Adequacy Ratio

BPS

Interest-bearing Debt

Ordinary Shares of QUO CARD Co., Ltd. (SCSK's Share Ownership Rate: 100%)

T-Gaia Corporation

Around ¥10.9 B of gain on sales of investment securities to be recorded in 3rd Q, FY17

Revise financial forecasts for FY2017 due to the recording of the gain mentioned above (Details are stated below)

9/30/2017	Pro-forma Numbers To be Closed on 9/30/2017
JPY 181.1 B	JPY 190.0 B
JPY 382.8 B	JPY 300.0 B
45.5%	Around 60% or more
JPY 1,677.16	JPY 1,750.00
Cash Positive: JPY20B*	Cash Positive JPY 40B

^{*}Excluding Cash and Deposit possessed by QUO Card

(10) Cancellation of Treasury Shares



	Before Cancellation (Sept. 30, 2017)	After Cancellation	Number of Shares to Cancel
Number of Treasury Shares	3,950 K	146 K*	-3,804K
Number of Shares Issued	107,986 K	104,181K	-3,804 K
% of Treasury Shares against Total Number of Shares Issued	3.66%	0.14%	

^{*}Number will vary until the cancellation date (November, 30, 2017) due to the impact of exercise of stock options

(11) Revised Forecasts for FY2017



■ Previous Forecasts Released on 28th Apr. 2017

(%: Rate of Change, YOY)

Net Sales		Operating Profit		Ordinary Profit		Net Profit Attributable to Owners of Parent	
JPY B	%	JPY B	%	JPY B	%	JPY B	%
340.0	3.2	36.0	6.8	37.0	2.4	24.5	-13.9



■ Revised Forecasts

([]:Amounts Revised,%:Rate of Change, YOY)

Net Sales		Operating Profit		Ordinary Profit		Net Profit Attributable to Owners of Parent	
JPY B	%	JPY B	%	JPY B	%	JPY B	%
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Attention on the use of this document

- •We have made amendment of previous year's data in page 6 (Sales Comparison by Customer Industry) to reflect the revision of industry applied to some customers.
- •We have made amendment of previous year's data in page 7 (External Sales and Operating Income by Reported Segment) to enable a fair comparison with this year's data under realigned reported segments.

Disclaimer

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 - and is not intended to solicit the purchase or sales of shares in Group companies.
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