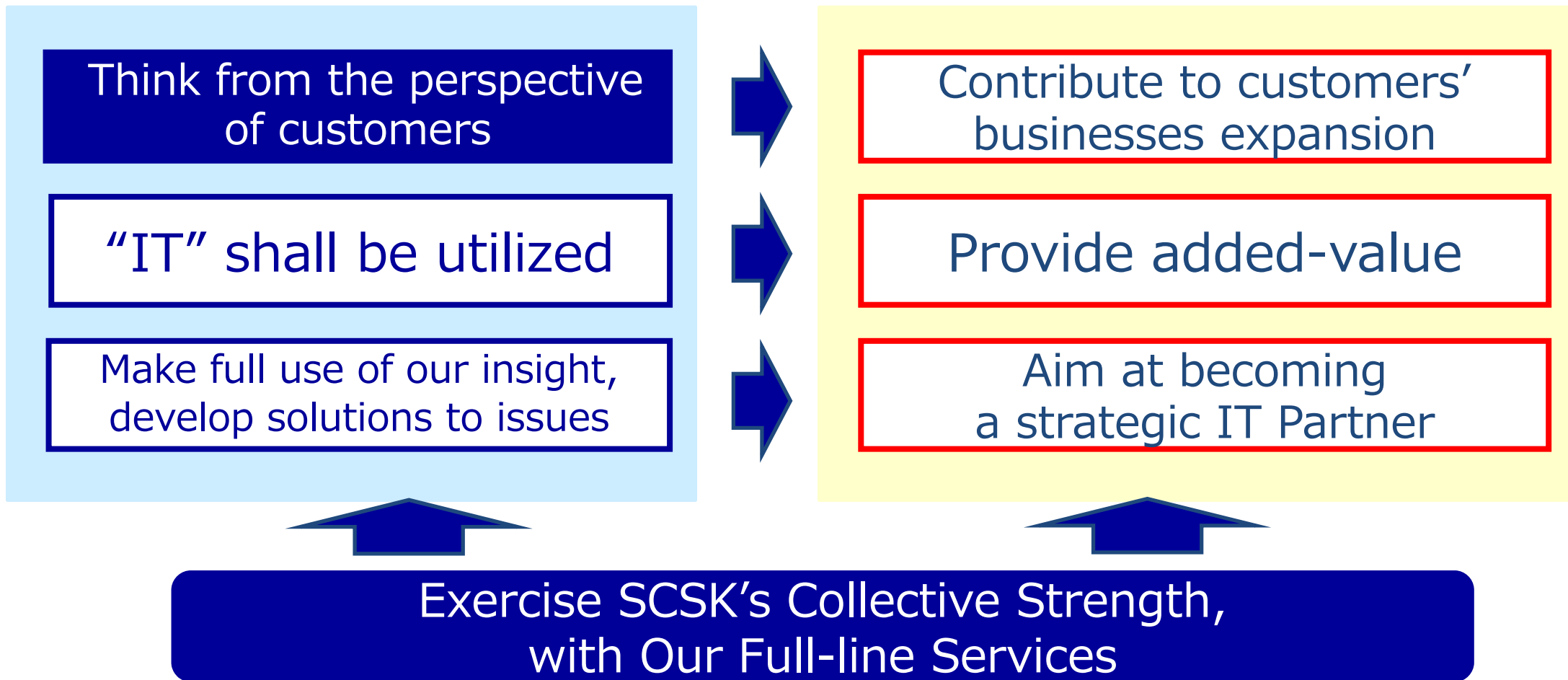


Results of Operations for Fiscal Year Ended March 31, 2017, Business Strategies for Fiscal Year Ending March 31, 2018

Tooru Tanihara
President

April 28, 2017

SCSK "To-be" Model




II . Financial Results for Fiscal Year 2016

(Billions of Yen)

	Apr. 2015- Mar. 2016	Apr. 2016- Mar. 2017	<i>Increase/ Decrease</i>
Net Sales	323.9	329.3	1.7%
Operating Profit	31.7	33.7	6.1%
Ordinary Profit	33.6	36.1	7.5%
Profit Attributable to Owners of Parent	26.9	28.4	5.6%

◆ Dividend Payout

	Apr.2015- Mar.2016	Apr.2016- Mar.2017 (Forecast)	Apr.2016- Mar.2017 (Actual)
Dividend per Share	JPY75	JPY85	JPY90



III. Forecasts for FY2017

◆ Forecasts for FY2017

(Billions of Yen)

	Apr.2016- Mar.2017	Apr.2017- Mar.2018 (Forecast)	Increase/ Decrease
Sales	329.3	340.0	3.2%
Operating Profit	33.7	36.0	6.8%
Ordinary Profit	36.1	37.0	2.4%
Profit Attributable to Owners of Parent	28.4	24.5	-13.9%
Dividend	JPY90	JPY95	—

Shift to service-oriented businesses

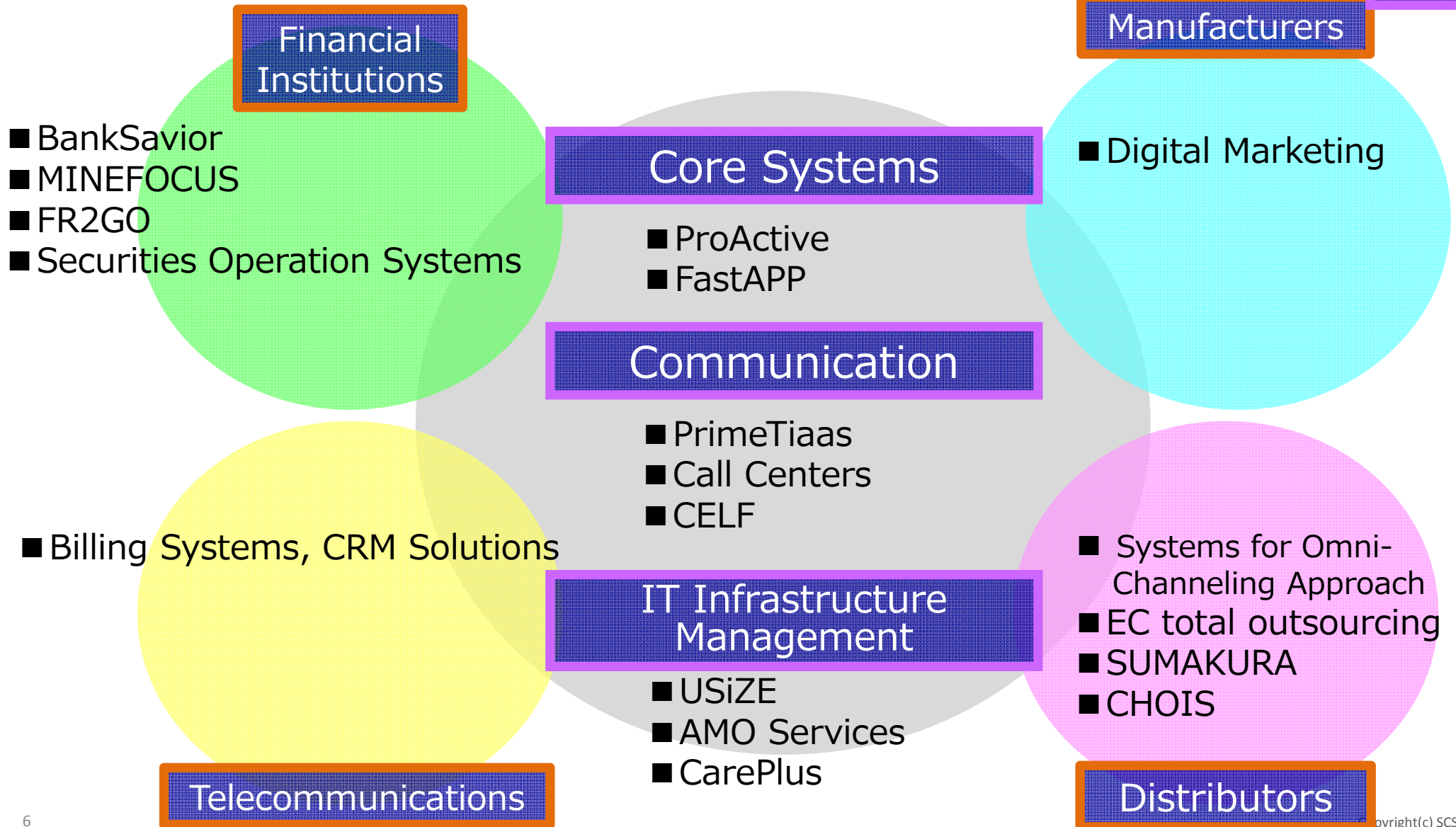
Promote strategic businesses
that capture the changing times

Enter into the second stage of
global business expansion

IV. Business Strategies for FY2017

◆ Progress: Shift to Service - Oriented Businesses

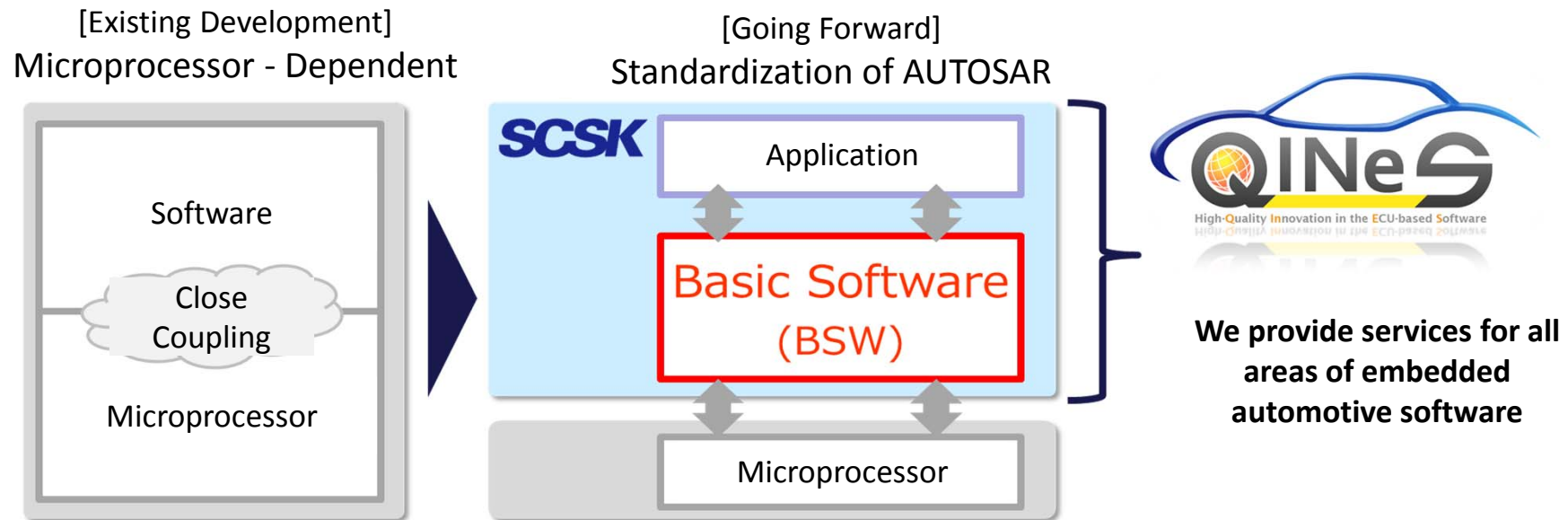
Industry Focus
Platform Services



IV. Business Strategies for FY2017

◆ Automotive Software Business

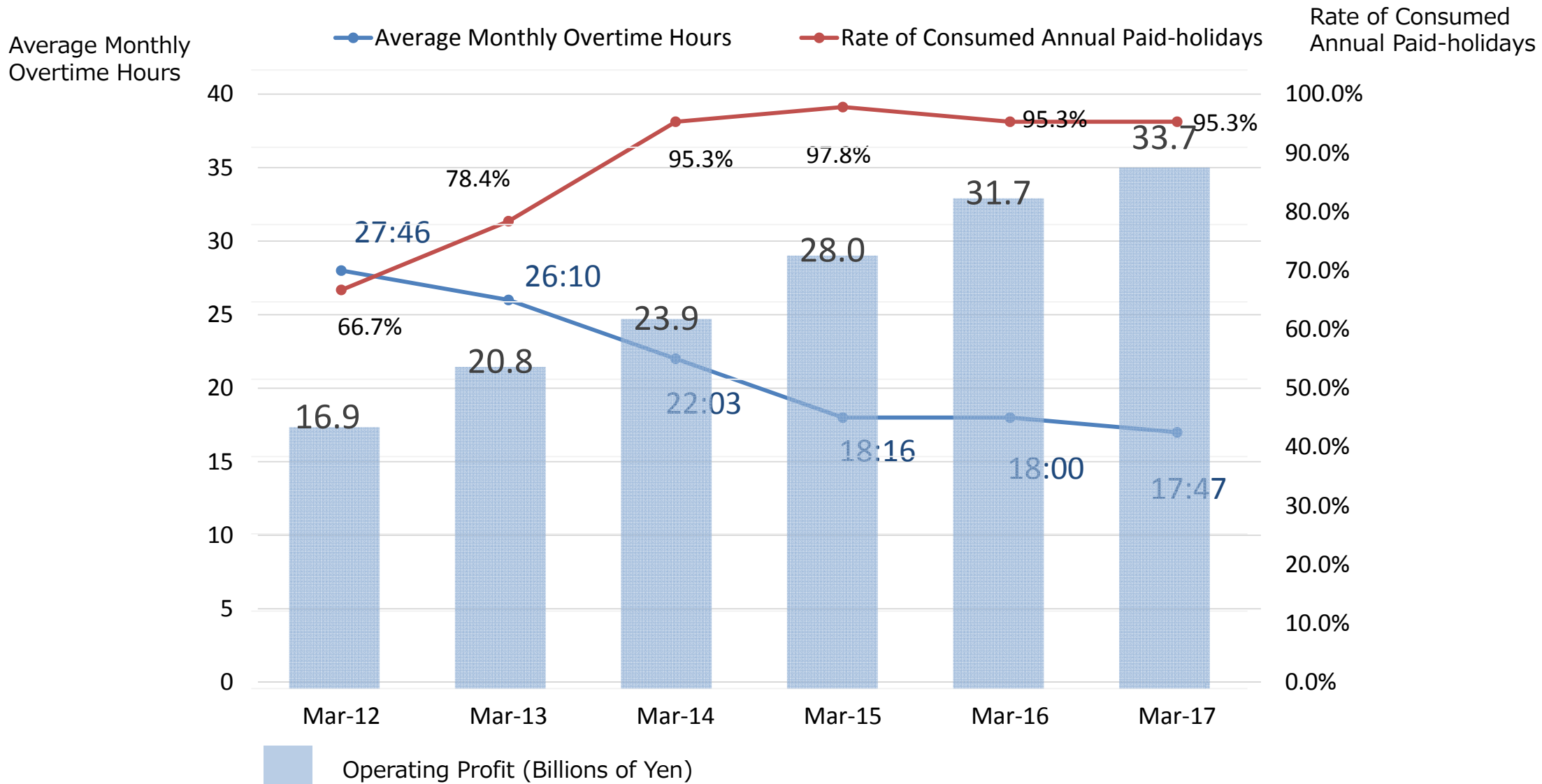
We provide architecture facilitating complication and enlargement of automobile software development, realizing assured quality and high productivity



**Aiming at Contributing to Japanese Auto Industry
For Them to Win Global Competition**

V. Working Style Reforms

◆ Trend of Operating Profit, Average Monthly Overtime Hours and Rate of Consumed Annual Paid Holidays



◆ External Recognition

■ Presented with Minister award/ Best award of big corporation as a company with high productivity, providing a comfortable working environment hosted by Minister of Health, Labor and Welfare

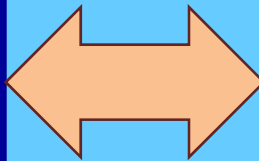


■ Third Consecutive Year selected as “Brand of Companies Enhancing Corporate Value through Health & Productivity” jointly organized by the Tokyo Stock Exchange and METI(FY2014, FY2015 and FY2016)



■ Third Consecutive Year selected as “Nadeshiko Brand” designation jointly hosted by the Tokyo Stock Exchange and METI(FY2014, FY2015 and FY2016)

Improve
Corporate Governance



Reform of
Board of Directors

- Decreasing the Number of the Board
- Further Separation of Administration and Monitoring of Business Operation
- Further Enhancement of Monitoring Function

Create Our Future of Dreams

We create our future of dreams
by establishing value
based on our customers' trust.

Disclaimer

- This data is intended to provide information about the Group's performance and business strategy and is not intended to solicit the purchase or sales of shares in Group companies.
- Estimates, targets, and outlooks included in this report are forward-looking statements based on information available as of the date of publication. Results and outcomes may differ materially from the forward-looking statements and no guarantee is made that targets will be reached. All such statements are subject to change without notice.
- SCSK cannot be held responsible for losses resulting from information contained in this report. This report should not be reproduced or retransmitted without authorization.